<Reference for FY2026 First Six Months>

Nov. 10, 2026
SUZUKI MOTOR CORPORATION

[Consolidated 1/2] <IFRS>

(Billions of yen)

			2Q Results (July-Sep.)				1H Results (April-Sep.)			
			2Q of FY2025	2Q of FY2026	YoY Change	YoY Ratio	1H of FY2025	1H of FY2026	YoY Change	YoY Ratio
Revenue			1,466.5	1,713.5	+247.0	+16.8%	2,864.2	3,419.2	+555.0	+19.4%
	Domestic		387.9	414.3	+26.4	+6.8%	772.1	809.3	+37.3	+4.8%
	Overseas		1,078.6	1,299.2	+220.6	+20.5%	2,092.2	2,609.9	+517.7	+24.7%
Operating Profit (Margin)			134.3 (9.2%)	133.6 (7.8%)	-0.8	-0.6%	276.5 (9.7%)	291.6 (8.5%)	+15.1	+5.5%
Profit before tax (Margin)			156.5 (10.7%)	118.2 (6.9%)	-38.3	-24.5%	332.2 (11.6%)	401.4 (11.7%)	+69.2	+20.8%
Profit attributable to owners of parent (Margin)			90.8 (6.2%)	70.1 (4.1%)	-20.7	-22.8%	192.8 (6.7%)	253.7 (7.4%)	+60.9	+31.6%
General View				Increased revenue, and decreased profit				Increased revenue and profit		
Factors of change in Operating Profit	External factors	Effect of ForEX rates				+19.4				+52.0
		Change in price of raw materials				-88.6				-151.0
		Total				-69.2				-98.9
	Factors other than the above	Change in volume				+26.7				+70.5
		Change in mix/price etc.				+62.7				+69.9
		Cost reduction				+12.4				+23.8
		Fixed cost, etc.				-32.0				-36.6
		R&D expenses				+5.0				+1.6
		Depreciation expenses				-6.5				-15.3
		Total				+68.4				+114.1
Foreign Exchange Rates and Effect on Operating Profit	USD		147Yen	159Yen	+12Yen	Effect +2.9	146Yen	159Yen	+13Yen	Effect +6.3
	EUR		172Yen	183Yen	+11Yen	+4.8	168Yen	184Yen	+16Yen	+16.2
	INR		1.70Yen	1.68Yen	-0.02Yen	+0.3	1.70Yen	1.69Yen	-0.01Yen	+2.5
Capital Expenditures			87.3	79.7	-7.6		170.0	215.1	+45.1	
Depreciation Expenses			53.4	59.8	+6.5		103.8	119.1	+15.3	
R&D Expenses			69.6	64.6	-5.0		131.6	130.0	-1.6	
Interest-Bearing Debt balance							736.0	763.7	+15.1	*
Cash Flows	Operating Activities		201.3	227.1	+25.7		265.3	313.5	+48.2	
	Investing Activities		-96.6	-92.3	+4.3		-124.0	-96.7	+27.3	
	Financing Activities		-34.1	-26.4	+7.7		-68.2	-81.2	-13.0	
	Cash Balance						930.0	1,098.7	+125.4	*
Operating results by Segment	Auto	Revenue	1,330.2	1,547.9	+217.6	+16.4%	2,588.1	3,089.6	+501.5	+19.4%
		Operating Profit (Margin)	117.8 (8.9%)	109.9 (7.1%)	-7.9	-6.7%	237.3 (9.2%)	244.3 (7.9%)	+7.0	+3.0%
	Moto	Revenue	105.1	131.5	+26.4	+25.2%	209.8	255.9	+46.1	+22.0%
		Operating Profit (Margin)	9.8 (9.3%)	13.9 (10.6%)	+4.1	+42.3%	22.5 (10.7%)	28.3 (11.1%)	+5.8	+25.8%
	Marine	Revenue	28.1	31.3	+3.2	+11.3%	60.0	68.1	+8.2	+13.6%
		Operating Profit (Margin)	5.7 (20.2%)	8.9 (28.6%)	+3.3	+57.8%	14.8 (24.7%)	17.5 (25.7%)	+2.7	+17.9%
	Other	Revenue	3.1	2.8	-0.2	-7.6%	6.3	5.7	-0.7	-11.0%
		Operating Profit (Margin)	1.1 (35.3%)	0.8 (27.4%)	-0.3	-28.2%	1.9 (29.2%)	1.5 (26.3%)	-0.4	-19.6%
Operating results by Geographic Region	Japan	Revenue	798.1	835.8	+37.7	+4.7%	1,514.5	1,696.0	+181.6	+12.0%
		Operating Profit (Margin)	60.3 (7.6%)	66.7 (8.0%)	+6.4	+10.6%	124.7 (8.2%)	156.9 (9.2%)	+32.1	+25.7%
	Europe	Revenue	178.7	180.7	+2.0	+1.1%	335.4	381.6	+46.2	+13.8%
		Operating Profit (Margin)	4.4 (2.5%)	0.6 (0.4%)	-3.8	-85.4%	7.0 (2.1%)	3.6 (0.9%)	-3.4	-48.7%
	Asia	Revenue	853.5	1,049.8	+196.2	+23.0%	1,636.9	2,076.7	+439.8	+26.9%
		Operating Profit (Margin)	74.1 (8.7%)	57.6 (5.5%)	-16.6	-22.3%	136.4 (8.3%)	111.0 (5.3%)	-25.5	-18.7%
	Other	Revenue	115.0	130.5	+15.5	+13.5%	224.2	264.9	+40.6	+18.1%
		Operating Profit (Margin)	5.4 (4.7%)	12.8 (9.8%)	+7.5	+139.3%	10.1 (4.5%)	21.6 (8.2%)	+11.5	+113.8%

* : compared to the end of FY2025

<Reference for FY2026 First Six Months>

Nov. 10, 2026
SUZUKI MOTOR CORPORATION

[Consolidated 2/2] <IFRS>

(Billions of yen)

			Full-year				
			FY2025 Results	FY2026 Forecast	YoY		Change from Previous Forecast
					Change	Ratio	
Revenue			6,293.0	6,900.0	+607.0	+9.6%	
	Domestic		1,598.0	1,600.0	+2.0	+0.1%	
	Overseas		4,695.0	5,300.0	+605.0	+12.9%	
Operating Profit (Margin)			622.9 (9.9%)	540.0 (7.8%)	-82.9	-13.3%	
Profit before tax (Margin)			730.7 (11.6%)	690.0 (10.0%)	-40.7	-5.6%	-30.0
Profit attributable to owners of parent (Margin)			439.3 (7.0%)	420.0 (6.1%)	-19.3	-4.4%	
General View				Increased revenue, and decreased profit			
Factors of change in Operating Profit	External factors	Effect of ForEX rates			+45.0		
		Change in price of raw materials			-270.0		-30.0
		Total			-225.0		-30.0
	Factors other than the above	Change in volume			+90.0		+20.0
		Change in mix/price etc.			+73.3		
		Cost reduction			+60.0		+10.0
		Fixed cost, etc.			-50.0		
		R&D expenses			-8.9		
		Depreciation expenses			-22.3		
		Total			+142.1		+30.0
Foreign Exchange Rates and Effect on Operating Profit						Effect	
	USD		151Yen	159Yen	+8Yen	+7.3	+1Yen
	EUR		175Yen	181Yen	+6Yen	+11.7	-2Yen
	INR		1.72Yen	1.68Yen	-0.04Yen	-7.5	
Capital Expenditures			350.7	380.0	+29.3		
Depreciation Expenses			217.7	240.0	+22.3		
R&D Expenses			271.1	280.0	+8.9		

<Reference for FY2026 First Six Months>

Nov. 10, 2026
SUZUKI MOTOR CORPORATION

[Units (Production & Sales)]

(Thousand units)

		2Q Results (July-Sep.)				1H Results (April-Sep.)				Full-year				
		2Q of FY25	2Q of FY26	YoY		1H of FY25	1H of FY26	YoY		FY25	FY26 Forecast	YoY		Change from Previous Forecast
				Change	Ratio			Change	Ratio			Change	Ratio	
<Automobiles>	Mini vehicles	146	133	-13	-8.7%	286	271	-15	-5.1%	571				
	Compact vehicles	26	28	+2	+8.0%	54	54	-0	-0.2%	112				
	Export	55	54	-1	-1.1%	98	109	+11	+11.0%	207				
	OEM	21	21	+0	+2.2%	41	40	-1	-3.0%	85				
	Domestic production	248	237	-11	-4.4%	479	474	-5	-1.1%	975	977	+2	+0.2%	-4
	(CBU only)	227	213	-14	-6.3%	437	425	-12	-2.8%	887	871	-16	-1.8%	-4
	Europe	26	22	-3	-12.9%	48	48	-1	-1.3%	105	97	-8	-7.8%	-3
	India	547	712	+165	+30.2%	1,050	1,330	+279	+26.6%	2,347				
	Pakistan	3	3	-0	-3.5%	7	7	+1	+7.7%	9				
	Indonesia	26	20	-7	-25.5%	46	43	-3	-6.8%	92				
	Other	1	1	-0	-0.3%	3	2	-0	-14.5%	4				
	Asia	578	736	+158	+27.4%	1,106	1,382	+276	+25.0%	2,452	2,829	+376	+15.3%	+136
	Other	0	0	-0	-62.5%	0	0	-0	-55.3%	0	0	-0	-75.9%	-0
	Overseas production	604	759	+155	+25.7%	1,154	1,430	+276	+23.9%	2,558	2,925	+368	+14.4%	+132
	Production Total	852	996	+144	+16.9%	1,633	1,904	+271	+16.6%	3,533	3,902	+370	+10.5%	+128
	Mini vehicles	142	136	-6	-4.2%	279	269	-10	-3.7%	557				
	Compact vehicles	37	43	+6	+16.9%	76	85	+9	+12.4%	168				
	Domestic sales	179	179	+0	+0.2%	355	354	-1	-0.3%	725	721	-4	-0.5%	-2
	Europe	44	44	-0	-0.0%	92	91	-0	-0.4%	187	185	-2	-0.8%	-2
	India	410	565	+155	+37.8%	812	1,100	+288	+35.4%	1,862	India: expected growth of approximately 20%			
	Pakistan	20	23	+3	+13.6%	43	54	+11	+26.7%	88				
	Indonesia	17	18	+1	+5.4%	30	35	+5	+17.8%	69				
	Other	13	14	+1	+8.5%	25	27	+1	+5.8%	55				
	Asia	460	619	+160	+34.8%	910	1,216	+306	+33.6%	2,074	2,468	+394	+19.0%	+138
	Africa	32	33	+1	+4.7%	63	66	+4	+5.8%	127				
	Middle East	17	14	-3	-17.8%	32	23	-9	-28.8%	62				
	Latin America	31	32	+1	+3.9%	59	64	+4	+7.6%	124				
	Oceania	6	5	-1	-16.7%	11	10	-1	-11.7%	21				
	Other	86	84	-1	-1.5%	165	163	-2	-1.4%	334	327	-7	-2.0%	-11
	Overseas sales	589	747	+159	+26.9%	1,167	1,470	+303	+26.0%	2,595	2,980	+385	+14.9%	+125
	Sales Total	767	926	+159	+20.7%	1,522	1,824	+302	+19.9%	3,320	3,702	+382	+11.5%	+122
	OEM Sales (Not included above)	67	57	-10	-14.7%	127	120	-7	-5.8%					
<Motorcycles and ATVs>	Domestic	2	2	-1	-26.6%	5	4	-1	-22.6%	9	8	-1	-11.0%	+0
	Export	18	18	-0	-1.3%	37	34	-2	-6.0%	73	78	+4	+5.9%	+4
	Domestic production	20	20	-1	-3.9%	41	38	-3	-7.9%	82	86	+3	+4.1%	+4
	India	332	355	+23	+6.9%	623	668	+45	+7.2%	1,318				
	China	108	93	-16	-14.3%	217	190	-27	-12.6%	398				
	Philippines	44	20	-24	-54.7%	83	37	-45	-54.8%	141				
	Indonesia	7	16	+8	+112.4%	14	32	+18	+132.3%	52				
	Other	39	43	+4	+10.1%	78	89	+11	+13.8%	161				
	Asia	530	526	-5	-0.9%	1,015	1,016	+1	+0.1%	2,070	2,088	+18	+0.9%	+18
	Other	33	34	+1	+1.7%	64	69	+5	+8.4%	130	126	-3	-2.7%	-3
	Overseas production	564	560	-4	-0.7%	1,079	1,085	+7	+0.6%	2,200	2,214	+14	+0.7%	+15
	Production Total	584	580	-5	-0.8%	1,120	1,123	+3	+0.3%	2,282	2,300	+18	+0.8%	+19
	(ATVs only)	3	3	-0	-1.3%	6	5	-0	-7.8%	10	11	+1	+12.4%	+2
	Domestic sales	6	6	+1	+9.2%	14	13	-0	-1.7%	26	27	+1	+3.2%	+4
	Europe	8	11	+4	+49.3%	17	23	+7	+39.9%	30	41	+11	+36.1%	+1
	North America	7	7	+0	+0.6%	16	16	+1	+3.4%	28	30	+1	+5.0%	-1
	India	295	314	+19	+6.6%	566	613	+48	+8.4%	1,202				
	China	83	75	-9	-10.5%	179	158	-20	-11.4%	315				
	Philippines	36	28	-8	-22.7%	76	56	-20	-26.0%	148				
	Indonesia	4	7	+4	+95.4%	8	14	+6	+77.0%	17				
	Other	38	44	+6	+16.8%	78	90	+11	+14.6%	165				
	Asia	456	468	+12	+2.7%	906	931	+25	+2.7%	1,846	1,946	+99	+5.4%	+20
	Latin America	82	90	+8	+9.6%	150	172	+23	+15.1%	312				
	Other	5	6	+1	+21.2%	9	11	+2	+18.1%	18				
	Other	87	96	+9	+10.3%	159	183	+24	+15.3%	330	355	+24	+7.4%	+38
	Overseas sales	557	582	+25	+4.5%	1,097	1,154	+56	+5.1%	2,235	2,371	+136	+6.1%	+57
	Sales Total	563	588	+26	+4.5%	1,111	1,167	+56	+5.0%	2,261	2,398	+137	+6.1%	+60
	(ATVs only)	3	2	-0	-13.4%	5	5	-0	-4.1%	11	10	-1	-6.5%	-0

<Reference for FY2026 First Six Months>

Nov. 10, 2026
SUZUKI MOTOR CORPORATION

[Breakdown of Consolidated Revenue]

(Unit : Thousand, Amount : Billions of yen)

		1H of FY2025		1H of FY2026		YoY			
						Unit		Amount	
		Unit	Amount	Unit	Amount	Change	Ratio	Change	Ratio
Automobile	Japan	367	755.8	361	792.6	-6	-1.6%	+36.8	+4.9%
	Overseas	1,253	1,832.3	1,557	2,297.0	+304	+24.3%	+464.7	+25.4%
	Europe	86	266.5	99	346.0	+13	+15.0%	+79.5	+29.8%
	North America		0.2		0.3			+0.1	+50.0%
	Asia	974	1,246.1	1,268	1,599.0	+295	+30.3%	+352.9	+28.3%
	(Of which India)	(871)	(1,079.0)	(1,147)	(1,390.7)	(+275)	(+31.6%)	(+311.7)	(+28.9%)
	Other	194	319.5	190	351.6	-4	-1.9%	+32.2	+10.1%
	Total	1,620	2,588.1	1,918	3,089.6	+298	+18.4%	+501.5	+19.4%
Motorcycle	Japan	13	8.2	12	9.4	-1	-5.8%	+1.1	+14.0%
	Overseas	928	201.6	1,018	246.6	+90	+9.7%	+44.9	+22.3%
	Europe	16	22.3	23	29.3	+7	+43.7%	+7.0	+31.3%
	North America	16	21.0	13	17.4	-4	-22.8%	-3.6	-17.0%
	Asia	729	110.3	793	120.6	+63	+8.7%	+10.3	+9.4%
	Other	166	48.0	189	79.2	+23	+13.8%	+31.2	+65.0%
	Total	940	209.8	1,029	255.9	+89	+9.5%	+46.1	+22.0%
Marine	Japan		1.7		1.7			+0.0	+1.3%
	Overseas		58.2		66.4			+8.1	+14.0%
	Europe		10.6		11.3			+0.7	+6.8%
	North America		30.0		37.3			+7.3	+24.4%
	Asia		6.0		6.1			+0.1	+1.2%
	Other		11.7		11.7			+0.0	+0.4%
	Total		60.0		68.1			+8.2	+13.6%
Other (Domestic)			6.3		5.7			-0.7	-11.0%
Total	Japan		772.1		809.3			+37.3	+4.8%
	Overseas		2,092.2		2,609.9			+517.7	+24.7%
	Europe		299.5		386.7			+87.2	+29.1%
	North America		51.1		55.0			+3.8	+7.5%
	Asia		1,362.4		1,725.7			+363.3	+26.7%
	Other		379.1		442.5			+63.4	+16.7%
	Total		2,864.2		3,419.2			+555.0	+19.4%

*1. [Units (Production & Sales)]
- Domestic production: CBU + CKD. Overseas production: Units completed at overseas factories (excluding CKD from Japan).
- "Sales" means retail sales of SUZUKI brand vehicles. However, automobile figures for Japan are based on vehicle registrations, while those for India are based on wholesale sales.
- OEM Sales means sales of OEM in Japan and India.
- 2Q of FY2026 includes preliminary figures.

*2. [Breakdown of Consolidated Revenue]
- Units are wholesale sales based on consolidated revenue.
- Classification is based on the location of external customers.
- Automobile in North America is Revenue of parts and accessories, etc.

*3. [Consolidated], [Units (Production & Sales)]
- The forecasts are based on currently available information and assumptions, contain risks and uncertainty, which do not constitute guarantees of future achievement.
- Please note that the future results may greatly vary by the changes of various factors.
- Those factors, which may influence the future results, include geopolitical uncertainty, economic conditions and the trend of demand in major markets and the fluctuations of foreign exchange rates.

*4. [Consolidated], [Units (Production & Sales)], [Breakdown of Consolidated Revenue]
- "Other" is the sum of four regions: Africa, Middle East, Latin America, and Oceania.