<Reference for FY2026 First Three Months>

Aug. 5, 2026
SUZUKI MOTOR CORPORATION

[Consolidated] <IFRS>

(Billions of yen)

		Q1 Results (April-June)				Full-year				Change from Previous Forecast
		Q1 of FY2025	Q1 of FY2026	YoY Change	YoY Ratio	FY2025 Results	FY2026 Forecast	YoY Change	YoY Ratio	
Revenue		1,397.8	1,705.8	+308.0	+22.0%	6,293.0	6,900.0	+607.0	+9.6%	+100.0
	Domestic	384.2	395.1	+10.9	+2.8%	1,598.0	1,600.0	+2.0	+0.1%	-10.0
	Overseas	1,013.6	1,310.7	+297.1	+29.3%	4,695.0	5,300.0	+605.0	+12.9%	+110.0
Operating Profit		142.1	158.0	+15.9	+11.2%	622.9	540.0	-82.9	-13.3%	-30.0
(Margin)		(10.2%)	(9.3%)			(9.9%)	(7.8%)			
Profit before tax		175.7	283.2	+107.5	+61.2%	730.7	720.0	-10.7	-1.5%	+60.0
(Margin)		(12.6%)	(16.6%)			(11.6%)	(10.4%)			
Profit attributable to owners of parent		102.0	183.6	+81.6	+80.0%	439.3	420.0	-19.3	-4.4%	+40.0
(Margin)		(7.3%)	(10.8%)			(7.0%)	(6.1%)			
General View			Increased revenue and profit				Increased revenue, and decreased profit			
Factors of change in Operating Profit	External factors		Effect of ForEX rates		+32.6		Effect of ForEX rates		+45.0	+10.0
			Change in price of raw materials		-62.4		Change in price of raw materials		-240.0	-110.0
				Total	-29.8			Total	-195.0	-100.0
	Factors other than the above		Change in volume		+43.8		Change in volume		+70.0	+20.0
			Change in mix/price etc.		+7.2		Change in mix/price etc.		+73.3	+20.0
			Cost reduction		+11.5		Cost reduction		+50.0	+10.0
			Fixed cost, etc.		-4.6		Fixed cost, etc.		-50.0	+20.0
			R&D expenses		-3.4		R&D expenses		-8.9	
			Depreciation expenses		-8.8		Depreciation expenses		-22.3	
				Total	+45.7			Total	+112.1	+70.0
Foreign Exchange Rates and Effect on Operating Profit					Effect				Effect	
	USD	145Yen	160Yen	+15Yen	+3.4	151Yen	158Yen	+7Yen	+6.2	+3Yen
	EUR	164Yen	185Yen	+22Yen	+11.4	175Yen	183Yen	+8Yen	+16.3	+3Yen
	INR	1.70Yen	1.70Yen	-	-	1.72Yen	1.68Yen	-0.04Yen	-16.0	-0.02Yen
Capital Expenditures		82.7	135.4	+52.7			380.0	+29.3		
Depreciation Expenses		50.4	59.2	+8.8			240.0	+22.3		
R&D Expenses		62.1	65.5	+3.4			280.0	+8.9		
Interest-Bearing Debt Balance		735.7	752.4	+3.8	*					
Cash Flows	Operating Activities	64.0	86.4	+22.4						
	Investing Activities	-27.3	-4.4	+23.0						
	Financing Activities	-34.1	-54.8	-20.7						
	Cash Balance	849.3	1,006.6	+33.4	*					
Operating results by Segment: Auto	Revenue	1,257.8	1,541.7	+283.9	+22.6%					
	Operating Profit	119.4	134.3	+14.9	+12.5%					
	(Margin)	(9.5%)	(8.7%)							
Moto	Revenue	104.8	124.4	+19.6	+18.7%					
	Operating Profit	12.8	14.4	+1.7	+13.1%					
	(Margin)	(12.2%)	(11.6%)							
Marine	Revenue	31.9	36.8	+5.0	+15.6%					
	Operating Profit	9.2	8.5	-0.6	-6.8%					
	(Margin)	(28.8%)	(23.2%)							
Other	Revenue	3.3	2.8	-0.5	-14.1%					
	Operating Profit	0.8	0.7	-0.1	-7.3%					
	(Margin)	(23.3%)	(25.2%)							
Operating results by Geographic Region: Japan	Revenue	716.3	860.2	+143.9	+20.1%					
	Operating Profit	64.4	90.1	+25.7	+39.9%					
	(Margin)	(9.0%)	(10.5%)							
Europe	Revenue	156.7	200.9	+44.3	+28.3%					
	Operating Profit	2.6	2.9	+0.4	+14.9%					
	(Margin)	(1.6%)	(1.5%)							
Asia	Revenue	783.3	1,026.9	+243.6	+31.1%					
	Operating Profit	62.3	53.4	-8.9	-14.3%					
	(Margin)	(8.0%)	(5.2%)							
Other	Revenue	109.2	134.4	+25.1	+23.0%					
	Operating Profit	4.8	8.8	+4.0	+85.1%					
	(Margin)	(4.4%)	(6.5%)							

* : compared to the end of FY2025

<Reference for FY2026 First Three Months>

Aug. 5, 2026
SUZUKI MOTOR CORPORATION

[Units (Production & Sales)]

(Thousand units)

		Q1 Results (April-June)				Full-year				Change from Previous Forecast
		Q1 of FY2025	Q1 of FY2026	YoY		FY2025 Results	FY2026 Forecast	YoY		
				Change	Ratio			Change	Ratio	
<Automobiles>	Mini vehicles	140	138	-2	-1.3%	571				
	Sub-compact & standard-sized vehicles	27	25	-2	-8.1%	112				
	Export	43	55	+11	+26.4%	207				
	OEM	21	19	-2	-8.2%	85				
	Domestic production	231	237	+6	+2.5%	975	981	+6	+0.6%	+1
	(CBU only)	211	212	+2	+0.9%	887	875	-12	-1.4%	+0
	Europe	23	25	+3	+12.0%	105	100	-5	-4.6%	+1
	India	503	617	+114	+22.7%	2,347				
	Pakistan	4	4	+1	+17.2%	9				
	Indonesia	20	23	+4	+18.2%	92				
	Other	1	1	-0	-29.5%	4				
	Asia	528	646	+118	+22.3%	2,452	2,693	+241	+9.8%	+16
	Other	0	0	-0	-48.3%	0	0	-0	-77.2%	+0
	Overseas production	550	671	+121	+21.9%	2,558	2,793	+236	+9.2%	+16
	Production Total	782	908	+126	+16.1%	3,533	3,774	+241	+6.8%	+18
	Mini vehicles	137	133	-4	-3.2%	557				
	Sub-compact & standard-sized vehicles	39	42	+3	+8.1%	168				
	Domestic sales	176	175	-1	-0.7%	725	724	-1	-0.2%	-7
	Europe	48	47	-0	-1.0%	187	187	+0	+0.3%	+2
	India	402	535	+133	+33.0%	1,862	India: expected growth of approximately 10% or higher			
	Pakistan	23	31	+9	+38.1%	88				
	Indonesia	13	18	+4	+33.4%	69				
	Other	13	13	+0	+3.1%	55				
	Asia	451	597	+146	+32.4%	2,074	2,330	+256	+12.3%	+31
	Africa	31	33	+2	+6.8%	127				
	Middle East	15	9	-6	-41.4%	62				
	Latin America	28	31	+3	+11.1%	124				
	Oceania	5	5	-0	-6.4%	21				
	Other	79	78	-1	-1.6%	334	338	+4	+1.3%	-2
	Overseas sales	578	722	+144	+25.0%	2,595	2,856	+261	+10.0%	+32
	Sales Total	754	897	+143	+19.0%	3,320	3,579	+259	+7.8%	+25
OEM Sales (Not included in figures above)		60	63	+2	+4.1%					
<Motorcycles and ATVs>	Domestic	3	2	-0	-19.3%	9	8	-1	-13.6%	+0
	Export	18	16	-2	-10.8%	73	74	+0	+0.5%	-0
	Domestic production	21	18	-2	-11.9%	82	81	-1	-1.0%	-0
	North America	0	0	+0	+198.3%	1	2	+1	+82.4%	+0
	India	291	314	+22	+7.6%	1,318				
	China	109	97	-12	-10.9%	398				
	Philippines	39	17	-21	-55.0%	141				
	Indonesia	6	17	+10	+154.7%	52				
	Other	39	45	+7	+17.6%	161				
	Asia	484	490	+6	+1.2%	2,070	2,070	-0	-0.0%	-27
	Other	30	35	+5	+14.9%	128	127	-1	-0.9%	+3
	Overseas production	515	525	+11	+2.1%	2,200	2,199	-0	-0.0%	-23
	Production Total	535	543	+8	+1.5%	2,282	2,281	-1	-0.1%	-24
	(ATVs only)	3	2	-0	-14.4%	10	10	-0	-4.0%	-0
	Domestic sales	8	7	-1	-9.4%	26	23	-3	-10.7%	-0
	Europe	9	12	+3	+34.2%	30	40	+10	+34.2%	+0
	North America	9	10	+1	+5.5%	28	31	+2	+8.9%	+0
	India	271	299	+28	+10.4%	1,202				
	China	96	84	-12	-12.2%	315				
	Philippines	39	28	-12	-29.2%	148				
	Indonesia	4	6	+2	+59.0%	17				
	Other	40	46	+5	+12.6%	165				
	Asia	450	463	+12	+2.8%	1,846	1,926	+80	+4.3%	+9
	Latin America	68	83	+15	+21.9%	312				
	Other	4	5	+1	+14.5%	18				
	Other	72	87	+15	+21.4%	330	317	-13	-4.0%	+6
	Overseas sales	540	572	+31	+5.8%	2,235	2,314	+80	+3.6%	+17
	Sales Total	548	579	+31	+5.6%	2,261	2,337	+77	+3.4%	+16
	(ATVs only)	3	3	+0	+4.8%	11	10	-0	-4.0%	+0

<Reference for FY2026 First Three Months>

Aug. 5, 2026
SUZUKI MOTOR CORPORATION

[Breakdown of Consolidated Revenue]

(Unit : Thousand, Amount : Billions of yen)

		Q1 of FY2025		Q1 of FY2026		YoY			
						Unit		Amount	
		Unit	Amount	Unit	Amount	Change	Ratio	Change	Ratio
Automobile	Japan	183	375.9	176	386.6	-7	-4.0%	+10.6	+2.8%
	Overseas	615	881.9	778	1,155.1	+163	+26.5%	+273.2	+31.0%
	Europe	39	117.4	57	195.2	+17	+43.2%	+77.8	+66.3%
	North America		0.1		0.1			+0.1	+90.1%
	Asia	479	606.0	623	779.6	+144	+30.0%	+173.6	+28.7%
	(Of which India)	(431)	(524.2)	(558)	(667.3)	(+127)	(+29.5%)	(+143.0)	(+27.3%)
	Other	96	158.5	98	180.2	+2	+2.1%	+21.7	+13.7%
	Total	798	1,257.8	953	1,541.7	+156	+19.5%	+283.9	+22.6%
Motorcycle	Japan	7	4.1	6	4.8	-1	-7.5%	+0.7	+17.2%
	Overseas	456	100.7	501	119.6	+44	+9.7%	+18.9	+18.8%
	Europe	9	12.6	13	15.5	+4	+38.9%	+2.9	+23.3%
	North America	8	11.1	8	11.2	-0	-2.7%	+0.1	+0.5%
	Asia	360	54.5	402	58.8	+42	+11.6%	+4.3	+7.8%
	Other	79	22.4	78	34.1	-1	-1.3%	+11.7	+52.0%
	Total	463	104.8	507	124.4	+44	+9.4%	+19.6	+18.7%
Marine	Japan		0.9		0.9			-0.0	-0.0%
	Overseas		31.0		36.0			+5.0	+16.0%
	Europe		6.3		6.6			+0.3	+5.2%
	North America		16.1		21.1			+5.0	+31.1%
	Asia		2.9		2.9			-0.1	-2.6%
	Other		5.7		5.4			-0.3	-4.8%
	Total		31.9		36.8			+5.0	+15.6%
Other (Domestic)			3.3		2.8			-0.5	-14.1%
Total	Japan		384.2		395.1			+10.9	+2.8%
	Overseas		1,013.6		1,310.7			+297.1	+29.3%
	Europe		136.2		217.3			+81.1	+59.5%
	North America		27.3		32.4			+5.1	+18.8%
	Asia		663.4		841.2			+177.8	+26.8%
	Other		186.7		219.8			+33.1	+17.7%
	Total		1,397.8		1,705.8			+308.0	+22.0%

*1. [Units (Production & Sales)]
- Domestic production: CBU + CKD. Overseas production: Units completed at overseas factories (excluding CKD from Japan).
- "Sales" means retail sales of SUZUKI brand vehicles (some are wholesale sales) , including license-built vehicles in part.
- OEM Sales means sales of OEM in Japan and India.
- Q1 of FY2026 includes preliminary figures.

*2. [Breakdown of Consolidated Revenue]
- Units are wholesale sales based on consolidated revenue.
- Classification is based on the location of external customers.
  Automobile in North America…Revenue of parts and accessories, etc.

*3. [Consolidated], [Units (Production & Sales)]
- The forecasts are based on currently available information and assumptions, contain risks and uncertainty, which do not constitute guarantees of future achievement.
- Please note that the future results may greatly vary by the changes of various factors.
- Those factors, which may influence the future results, include geopolitical uncertainty, economic conditions, the trend of demand in major markets and the fluctuations of foreign exchange rates.