FY2026 Second Quarter Financial Results



November 10, 2026　SUZUKI MOTOR CORPORATION

Financial Summary | FY2026 2Q Results, Full Year Forecast

■ Revenue and profit growth owing to improved earning power despite continued raw material cost inflation

■ FY2026 operating profit forecast unchanged; improved earning power offsets higher raw material costs

FY2026 2Q Results

- Revenue 3,419.2 billion yen, operating profit 291.6 billion yen, operating profit margin 8.5%
- Sales and profit growth as stronger earning power across regions offset higher raw material costs
- Record-high revenue for the sixth consecutive year; profit growth achieved for the first time in two years

Forecast for the FY2026

- Higher raw material costs offset by volume growth, mainly in India; operating profit unchanged
- Team Suzuki pursuing overall optimization and enhancing earning power through agile collaboration against changes in the business environment

Dividend

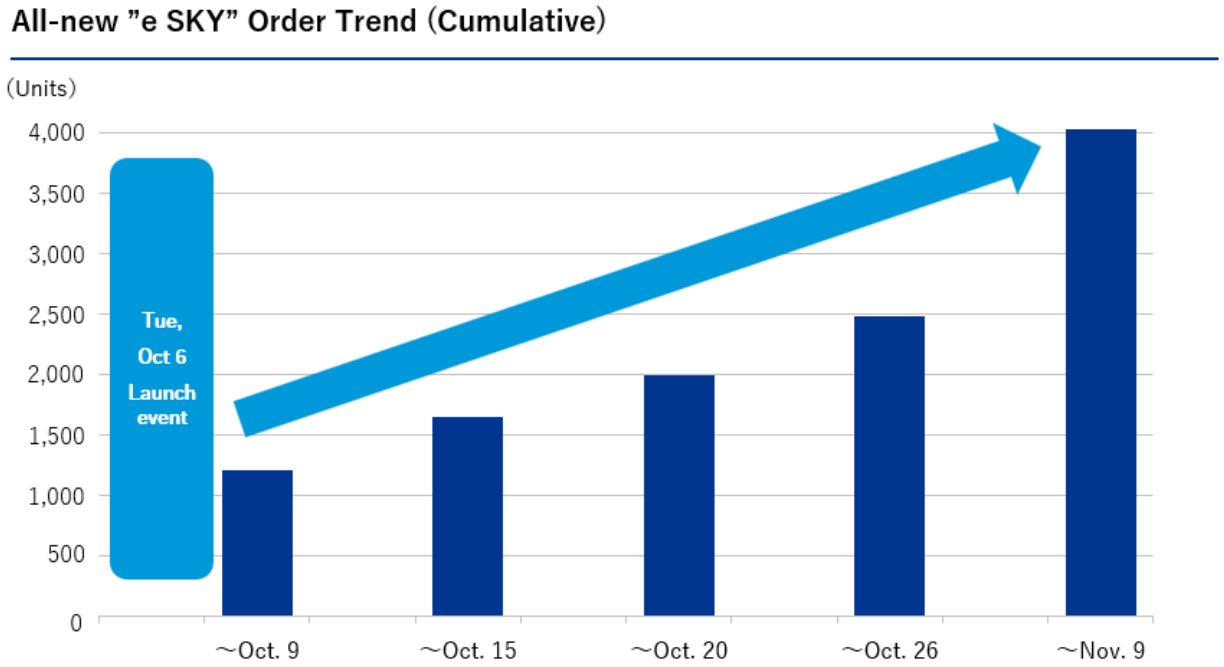
- Interim dividend: 25 yen per share
- Annual dividend: 51 yen per share / DOE 3.0% (Unchanged form the previous forecast)

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Topic 1：Initial Order Status of the All-new "e SKY"

- Suzuki’s first mini passenger EV, the all-new "e SKY," to be launched on Nov. 16
- Receiving 4,036 orders in approximately one month, off to a strong start

●Launch of the All-new "e SKY" Mini Passenger EV



- “Easy to Switch” concept for a seamless transition from gasoline vehicles to EVs
- Lightweight and highly efficient, pursuing Suzuki's “Sho-Sho-Kei-Tan-Bi” philosophy
- 310 km range, best-in-class energy efficiency among passenger EVs in Japan, and smallest turning radius



All-new “e SKY”

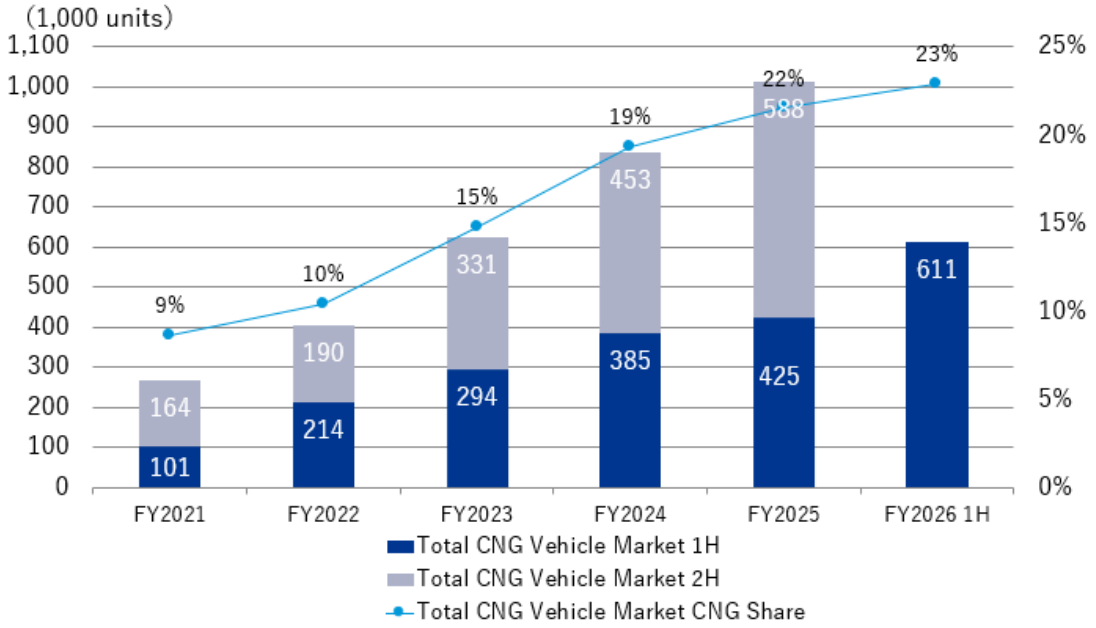
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Topic 2-1：CNG Market Trends and Suzuki's Initiatives

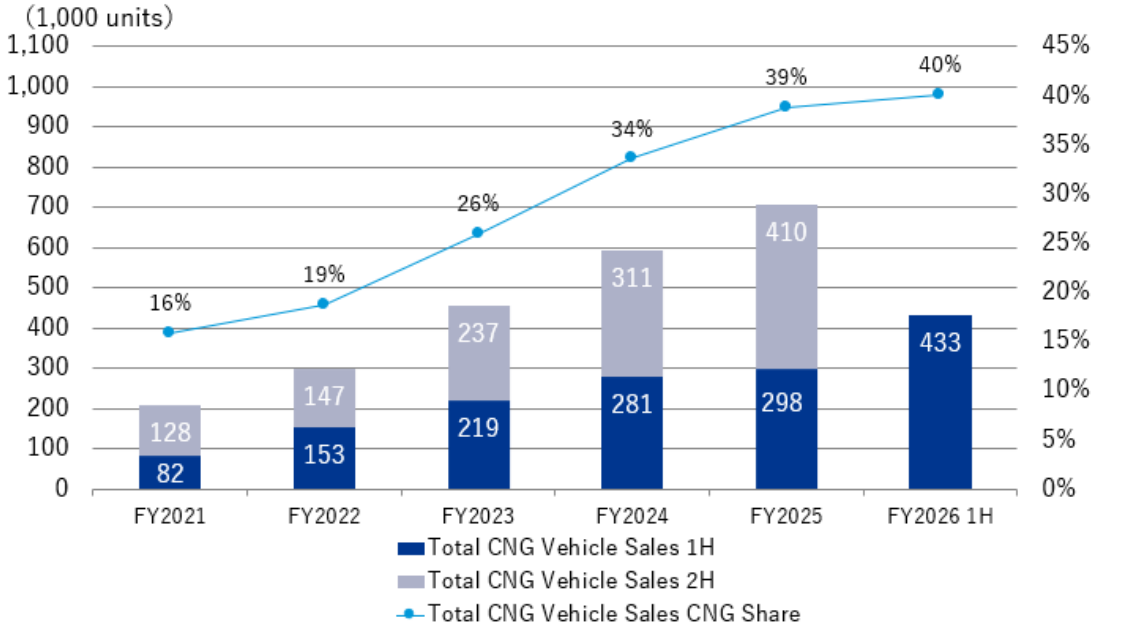
■ Rapid growth in CNG vehicle sales and penetration in India's passenger vehicle market

■ Maruti Suzuki's expanded CNG lineup drove over 70% market share in H1 FY2026

Indian Passenger Vehicle CNG Market



Maruti Suzuki CNG Passenger Vehicle Sales



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Topic 2-2：CNG Market Trends and Suzuki's Initiatives

- Offering CNG-compatible models, including the new Brezza
- Underbody-mounted CNG tank; compatible with CBG (biogas fuel)

Conventional model

Tank in luggage compartment



Layout Change

New Brezza

Underbody CNG tank



Increased luggage capacity

Enhanced utility and environmental performance through underbody tank layout

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Topic 3：Energy Domain Initiatives: Biogas Business and Environmental Benefits of CBG

- Two new biogas plants in Gujarat to start operations from 2027
- TERI Report: CBG has the potential to be carbon-neutral or carbon-negative

●Groundbreaking ceremony held for two new biogas plants

- Foundation stone ceremonies held for two additional biogas plants in Gujarat under the presence of Prime Minister Modi in October; part of the plan to set up nine biogas plants in Gujarat through Suzuki's wholly owned subsidiary, SRDI.
- Operations scheduled to begin from 2027 onward
- Supporting deployment of 1,000 biogas plants under the Japan-India CBG Initiative
- Contributing to regional economic development through effective use of local rural resources



Source: Press Information Bureau (PIB), Government of India

●TERI Report: Environmental benefits of CBG

- In September, TERI (The Energy and Resources Institute)* published a report on fuel policy.
- The report assesses that CBG has the potential to be carbon-neutral or even carbon-negative on a lifecycle basis, depending on feedstock and production conditions.

*TERI (The Energy and Resources Institute), established in 1974, is one of India's leading research institutions in energy, environment, and sustainable development, and is described as a "leading think tank" by the Government of India's Science & Technology portal.
TERI: Innovative Solutions for Sustainable Development - India

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Topic 4：Service Mobility Domain Initiatives in the Infrastructure Mobility

- Integrated Report feature on new value through Infrastructure Mobility
- Business expansion in two pillars of Public Transportation Services and Work Mobility in the Service Mobility Domain

Public Transportation Services

Glydways Collaboration Project

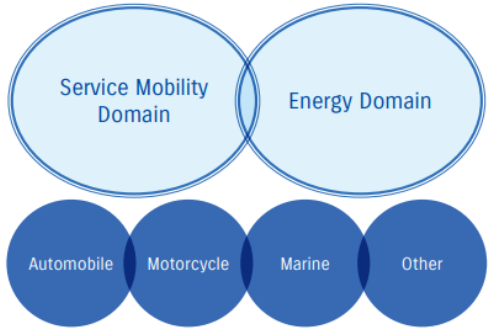


SkyDrive Collaboration Project



©SkyDrive Inc.

FY2030 Revenue Target: 50 billion yen



Work Mobility

Multi-Purpose Electric Cart "MITRA"



- Expanding into Service Mobility Domain (Public Transportation Services/Work Mobility) and Energy Domain (Biogas Business/Storage Battery Business), targeting ¥50 billion in revenue by FY2030
- Promoting collaboration with startups and mutual growth with local communities
- Business briefings scheduled for MITRA (Nov. 30) and Glydways/SkyDrive (Dec. 10)

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FY2026 Second Quarter Results | Highlights

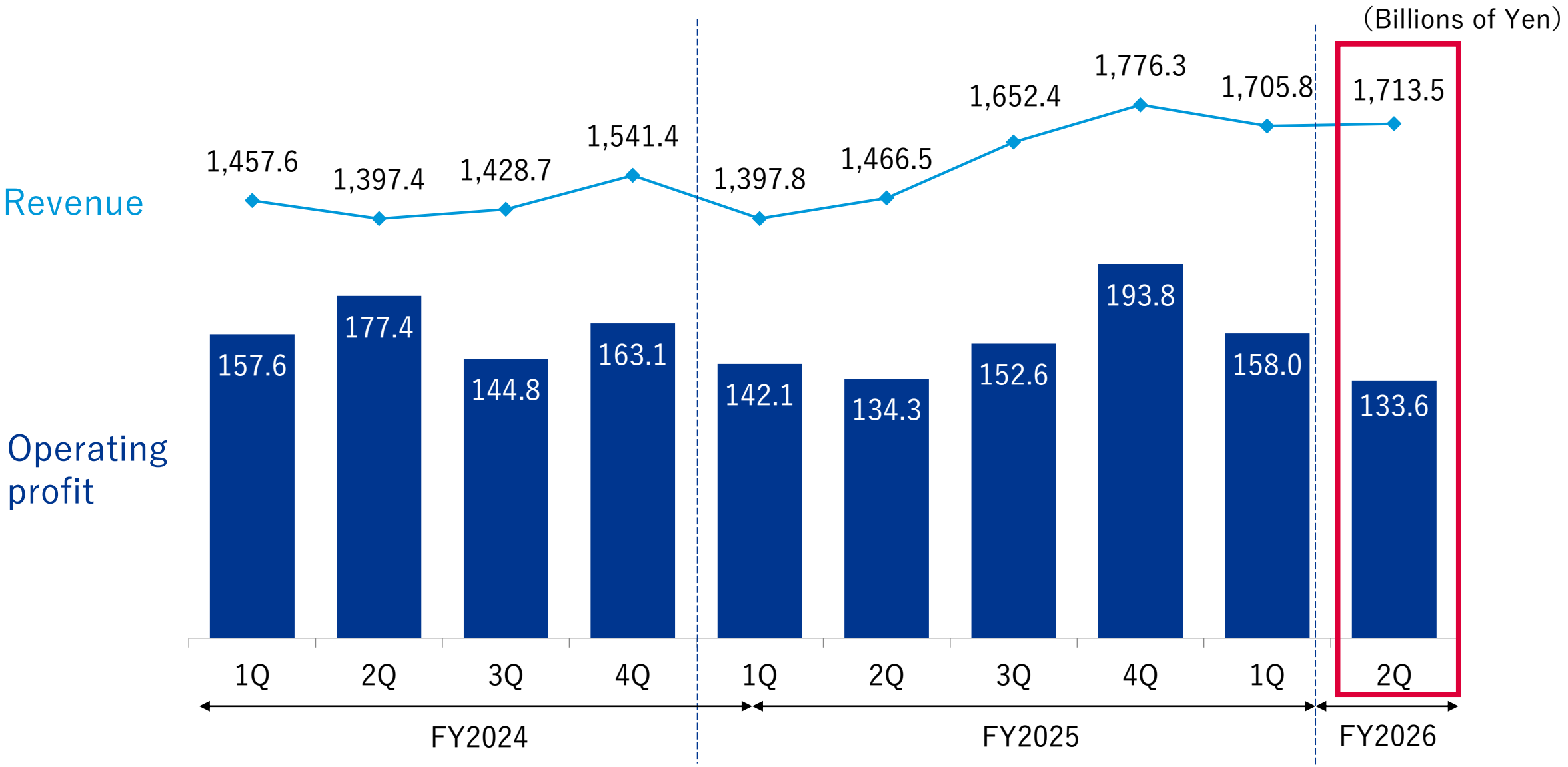
- Revenue increased mainly due to higher sales volume in India
- Operating profit increased as improved earning power offset the impact of higher raw material prices
- Profit before tax and profit for the period increased, mainly due to valuation gains on financial assets

(Billions of yen)		FY2026 2Q	FY2025 2Q	Change	Ratio	Record
Consolidated Financial Results	Revenue	3,419.2	2,864.2	+555.0	+19.4%	Record-high, Increased for the 6th consecutive period
	Operating Profit	291.6	276.5	+15.1	+5.5%	First increase in 2 periods
	(Margin)	(8.5%)	(9.7%)			
	Profit before tax	401.4	332.2	+69.2	+20.8%	Record-high, First increase in 2 periods
	(Margin)	(11.7%)	(11.6%)			
	Profit*	253.7	192.8	+60.9	+31.6%	Record-high, First increase in 2 periods
	(Margin)	(7.4%)	(6.7%)			
FX Rates	US Dollar	159 yen	146 yen	+13 yen	+8.9%	
	Euro	184 yen	168 yen	+16 yen	+9.5%	
	Indian Rupee	1.69 yen	1.70 yen	-0.01 yen	-0.6%	
Global Sales Volume (Thousand units)	Automobile	1,824	1,522	+302	+19.9%	Increased in India, Pakistan, etc.
	Motorcycle	1,167	1,111	+56	+5.0%	Increased in India, Colombia, etc.

* Profit attributable to owners of parent

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FY2026 Second Quarter Results | Quarterly Results

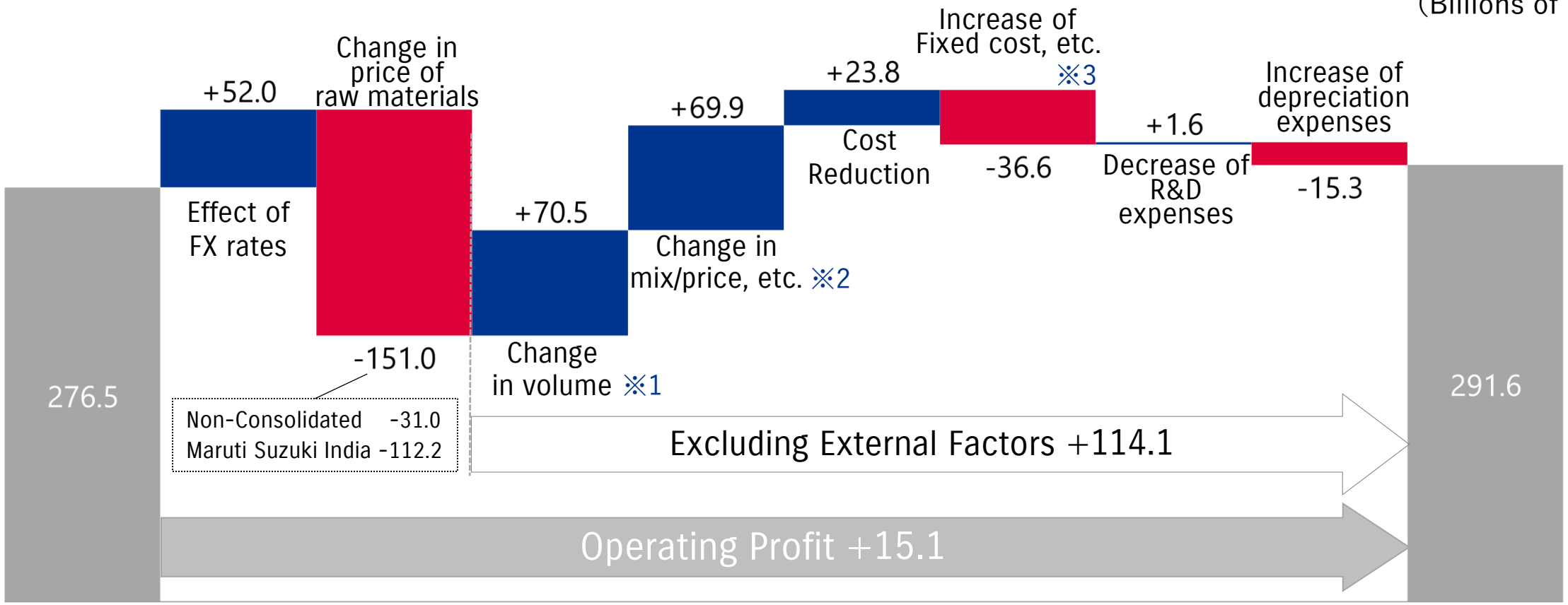


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FY2026 Second Quarter Results | Factors of Change in Operating Profit

External Factors: -98.9 | Enhanced Earning Power: +164.3 | Growth Investment: -50.2

(Billions of Yen)



FY2025 '25/4-9

*1 Breakdown for Change in volume
- Non-Consolidated +7.9
- Maruti Suzuki India +58.5

*2 Breakdown for Change in mix/price, etc.
- Non-Consolidated +19.4
- Maruti Suzuki India +44.3

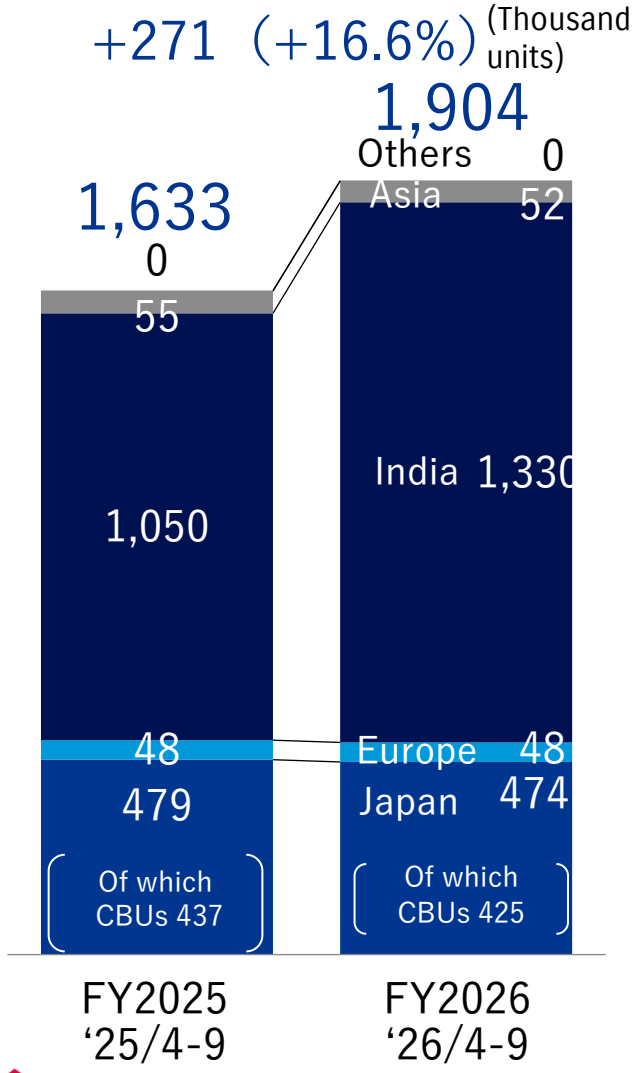
*3 Breakdown for Fixed cost, etc.
- Labor costs -20.4

FY2026 '26/4-9

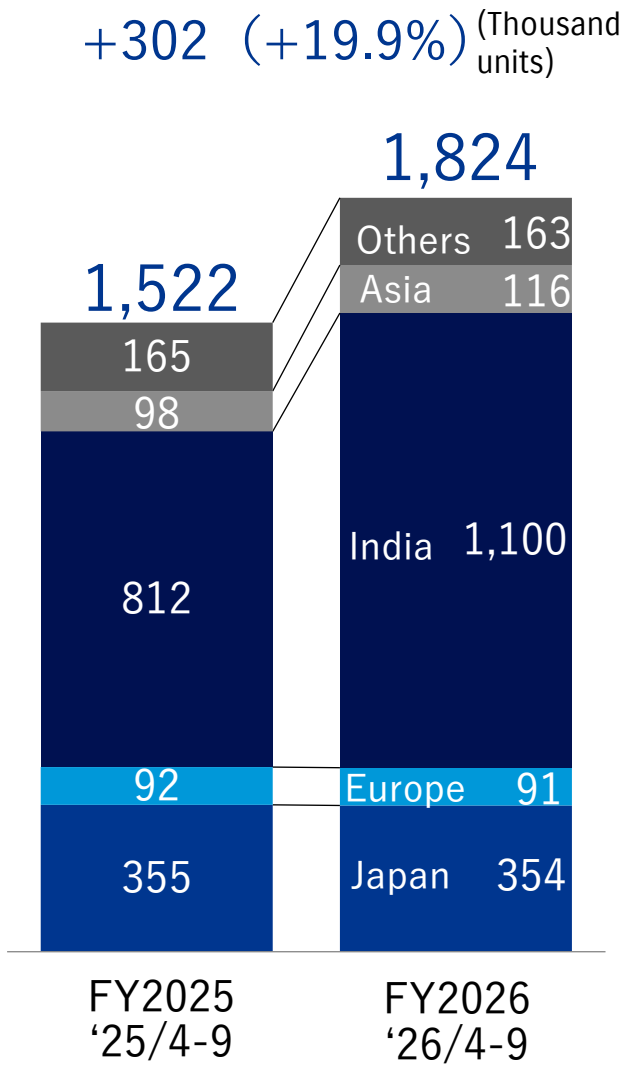
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Production and Sales Volume of Automobile | Global

Production Results



Sales Results



FY2026 First Half Global sales

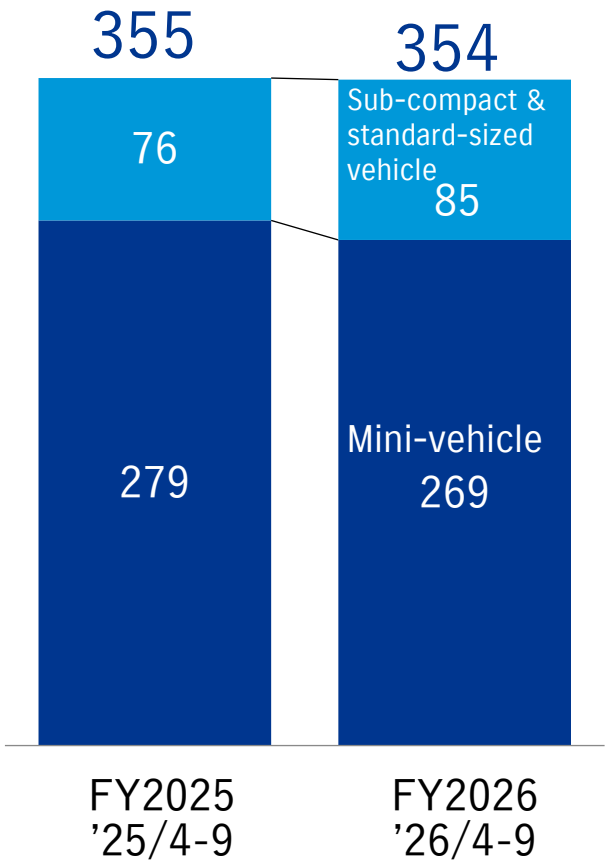
(Thousand units)

	Volume	Year-on-year	
Global Sales	1,824	+302	+19.9%
Japan	354	-1	-0.3%
Europe	91	-0	-0.4%
India	1,100	+288	+35.4%
Asia (excl. India)	116	+18	+18.6%
Pakistan	54	+11	+26.7%
Indonesia	35	+5	+17.8%
Philippines	9	-2	-19.5%
Others	163	-2	-1.4%
Africa	66	+4	+5.8%
Latin America	64	+4	+7.6%
Middle East	23	-9	-28.8%
Oceania	10	-1	-11.7%

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Sales Result

-1 (-0.3%) (Thousand units)



FY2026 First Half Domestic sales

- Total sales of mini vehicles and sub-compact & standard-sized vehicles ranked second in market share for the seventh consecutive first half.
- In mini vehicles, sales of models such as the “Super Carry” remained strong.
- In sub-compact & standard-sized vehicles, sales of models such as the “XBEE” and “Jimny Nomade” remained at high levels.

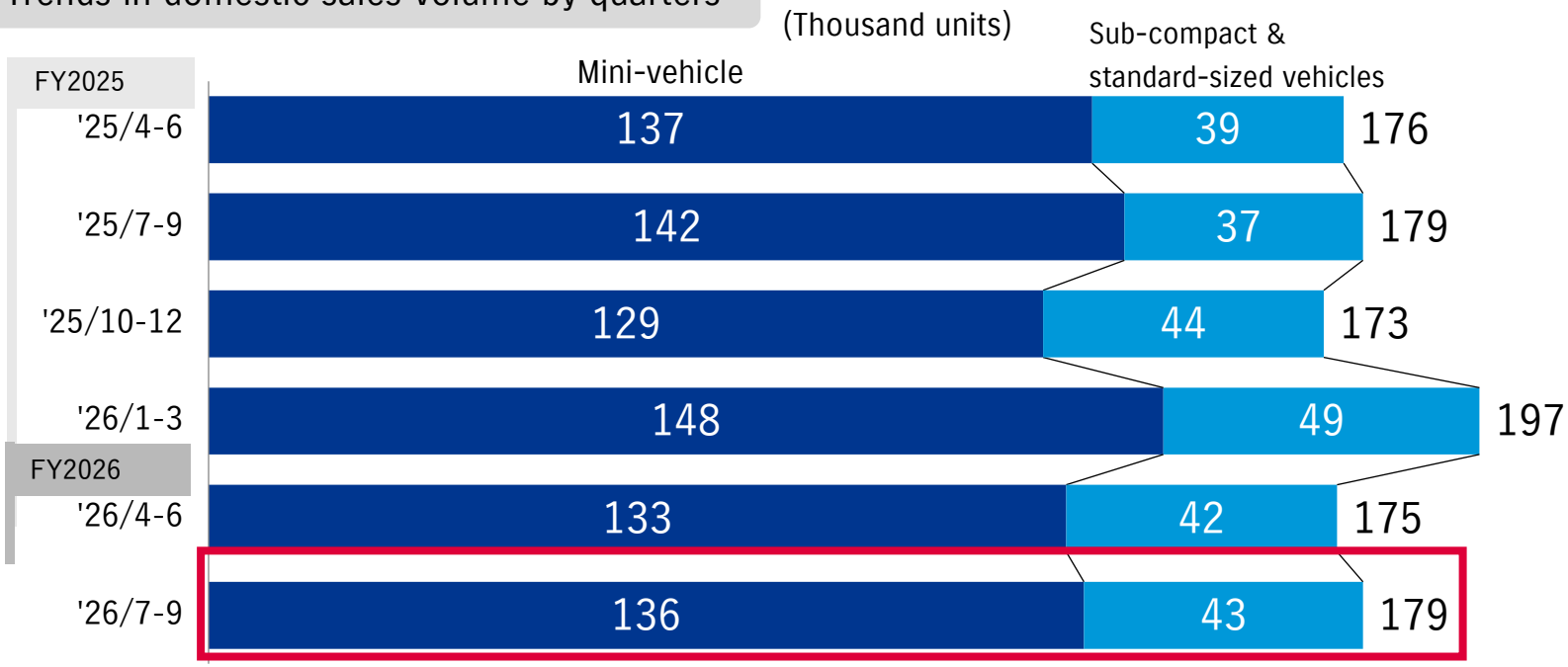
“Super Carry”





“Jimny Nomade”

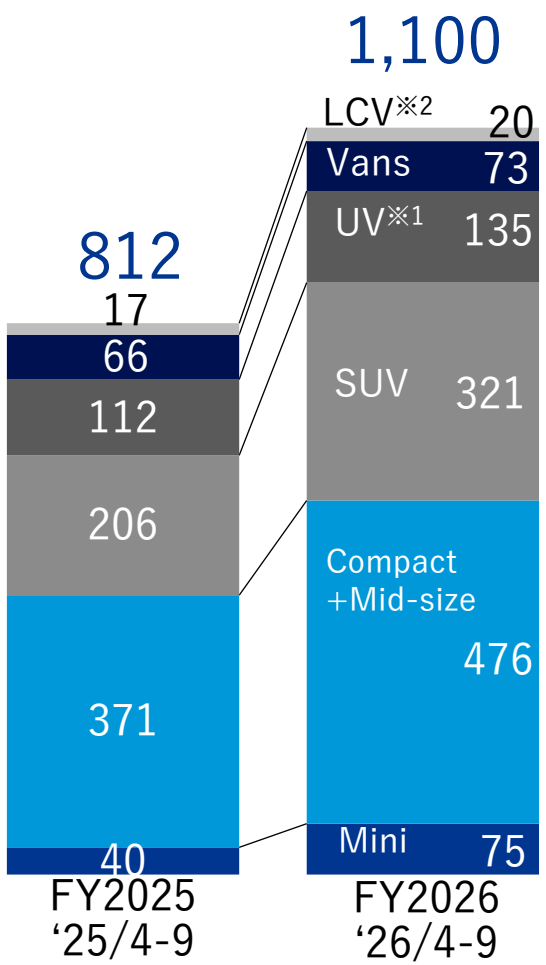
Trends in domestic sales volume by quarters



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Sales Result

+288 (+35.4%) (Thousand units)



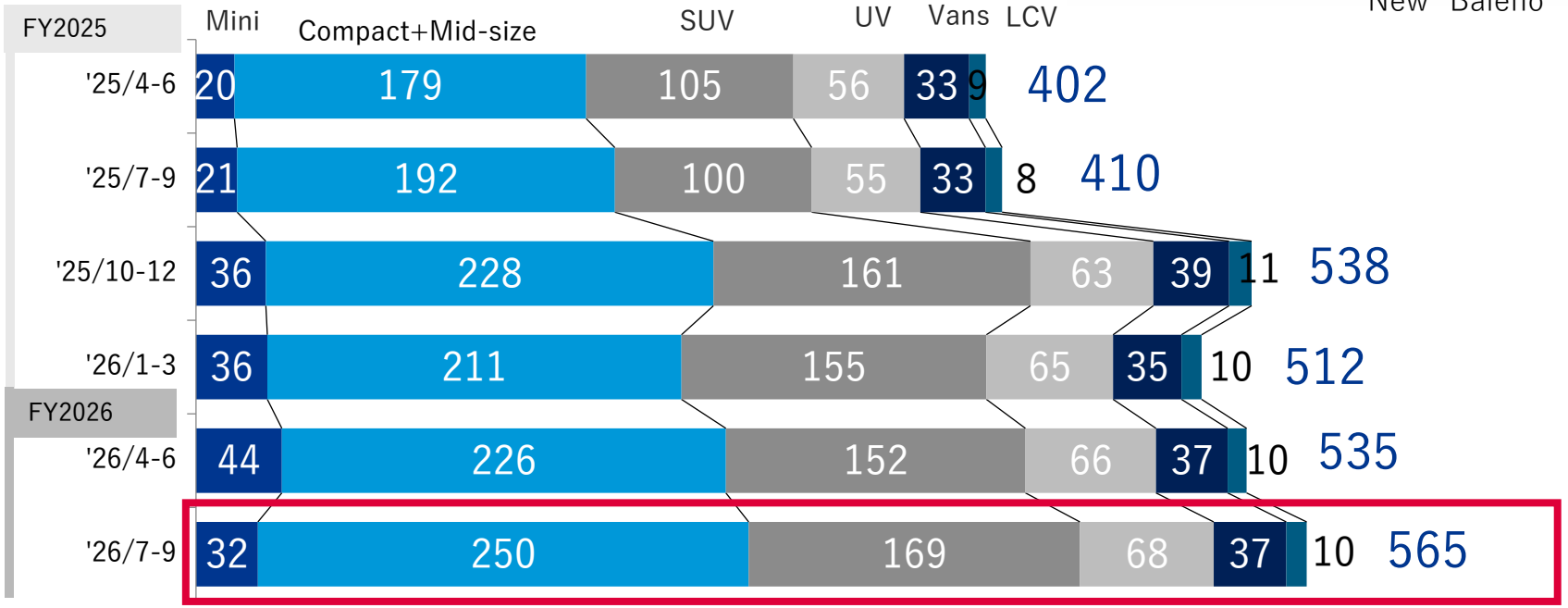
FY2026 2Q Sales in India

- Domestic wholesale sales increased to 1,100 thousand units (+35% YoY) supported by the tailwind from the GST revision
- Exports increased to 233 thousand units (+12% YoY)
- CNG vehicle sales (including commercial vehicles) increased to 450 thousand units (+44% YoY)
- The second line of Kharkhoda Plant and the fourth line of Hansalpur Plant started operation



New "Baleno"

Domestic Wholesale Units (Thousand units)



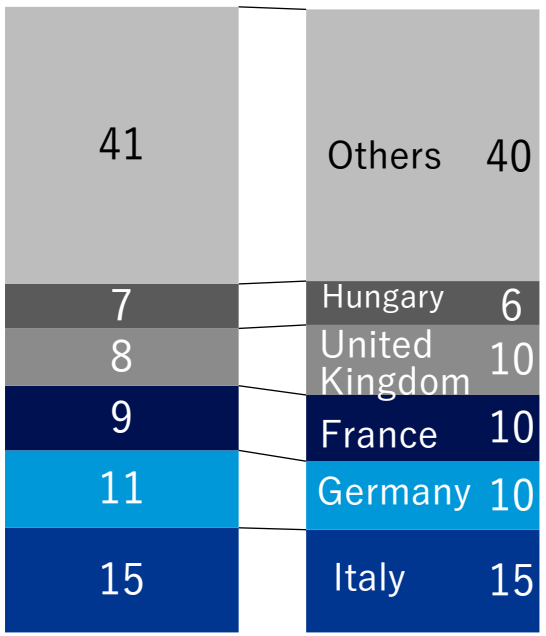
Note: The left graph shows wholesale sales including commercial vehicles (LCV) and excluding OEM.
※1 UV=Utility Vehicles (Ertiga, etc.) ※2 LCV=Light Commercial Vehicles

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Sales Volume of Automobile | Europe / Asia （excl. India）

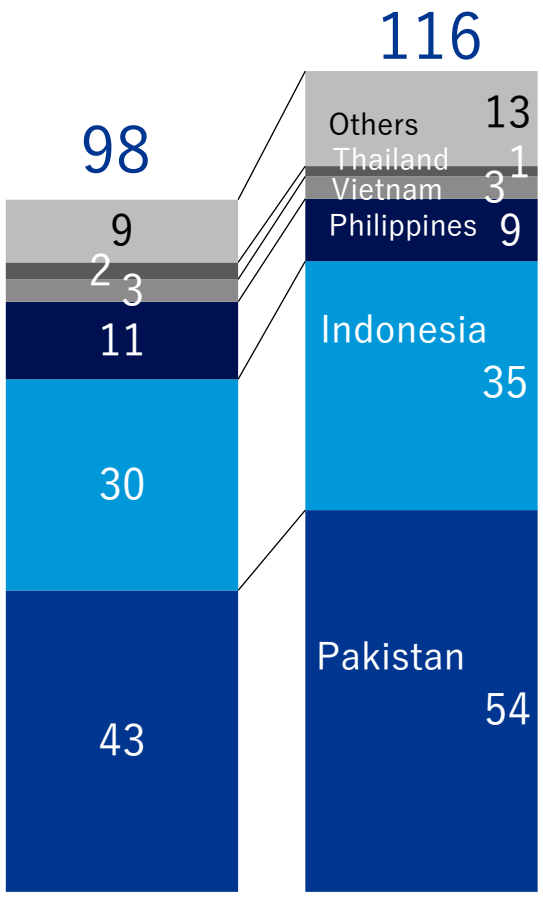
Europe

-0 (-0.4%) (Thousand units)



Asia（excl. India）

+18 (+18.6%) (Thousand units)



FY2026 2Q Sales Results

Europe

- Sales remained broadly flat year on year amid intensifying market competition

Pakistan

- Overall market growth driven by solid demand
- Relatively stable imports of production parts amid the recovery from foreign currency shortages
- Sales increased to 54 thousand units, up 26.7% year on year

Indonesia

- Sales increased 17.8% year on year to 35 thousand units
- Launched a facelifted version of the 7-seater SUV “XL7” at the end of July



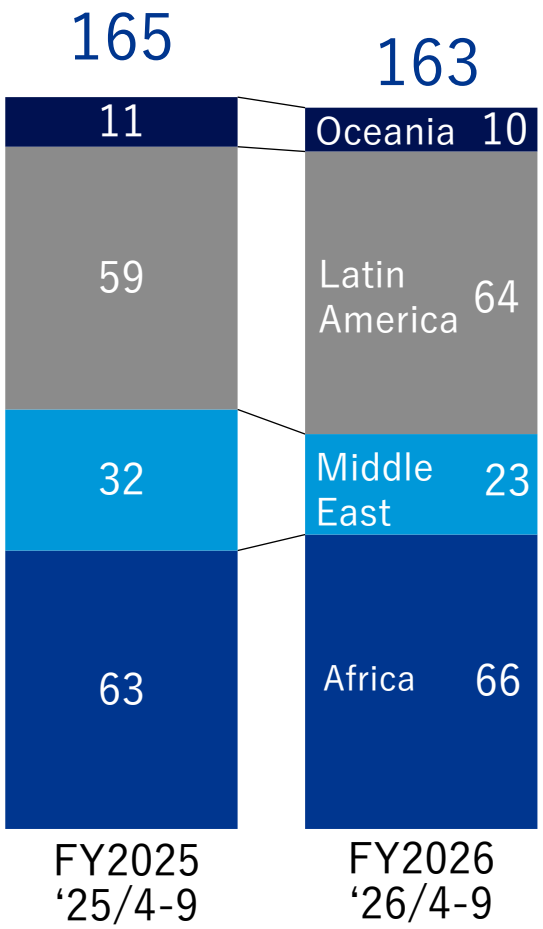
“XL7"

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Sales Volume of Automobile | Africa / Middle East / Latin America / Oceania

Sales Results

-2 (-1.4%) (Thousand units)



Sales Results

(Thousand units)

	Volume	Year-on-year	
Africa	66	+4	+5.8%
South Africa	36	+0	+0.3%
Angola	11	+2	+21.8%
Middle East	23	-9	-28.8%
Saudi Arabia	16	-3	-18.0%
Latin America	64	+4	+7.6%
Mexico	14	-4	-22.5%
Chile	11	+0	+0.4%
Colombia	10	+3	+48.5%
Oceania	10	-1	-11.7%

Topics

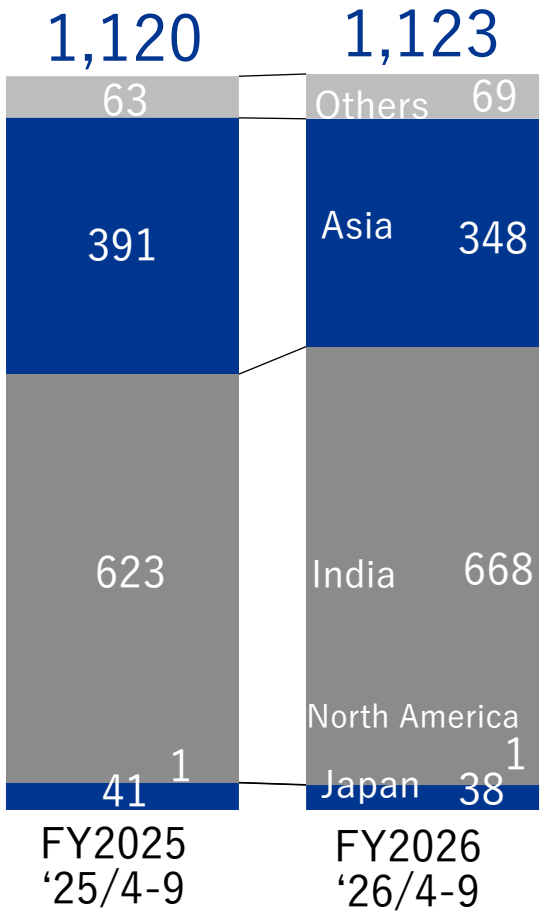
- In Africa, sales in Angola remained strong, increasing 21.8% year on year and achieving the No. 1 market share (75.1%)
- Sales remained solid in Latin America, with particularly strong growth in Colombia
- Sales in the Middle East declined due to the impact of the situation in Iran

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Production and Sales Volume of Motorcycle | Global

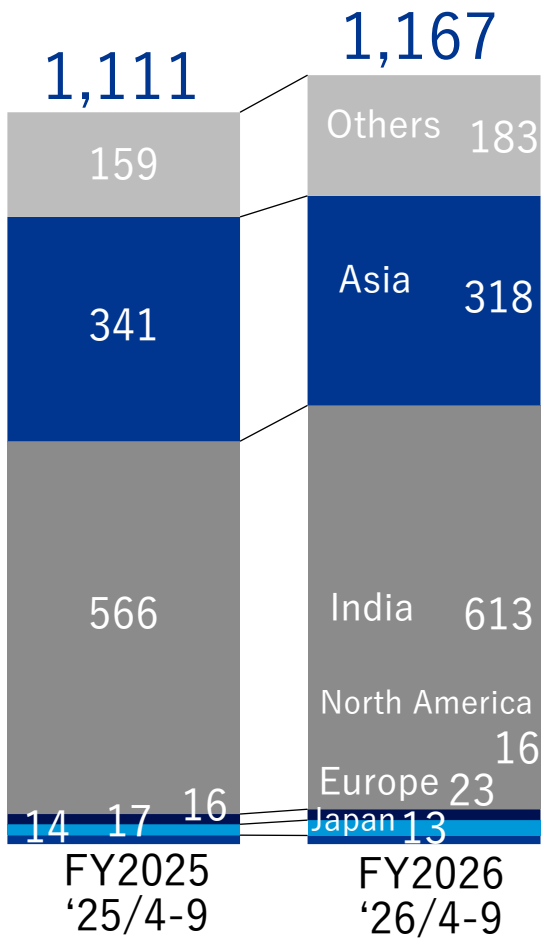
Production Results

+3 (+0.3%) (Thousand units)



Sales Results

+56 (+5.0%) (Thousand units)



Topics

New "GSX-10R" and "SV-7S" unveiled at EICMA 2026

- Inheriting Suzuki's motorcycle design philosophy while delivering a package that meets the needs of today's riders.
- The "GSX-10R" is scheduled to go on sale in various markets from around summer 2027, followed by the "SV-7S" from around spring 2027.



New "GSX-10R"



New "SV-7S"

Global cumulative production of motorcycles and ATVs reached 100 million units in July

- Since the launch of the "Power Free" in 1952, Suzuki has offered a wide range of models and sold them worldwide.
- Motorcycles: 97.4 million units / ATVs: 2.77 million units

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Full Year Forecast | Highlights

- Operating profit forecast maintained as higher sales volume, mainly in India, offsets rising raw material costs
- Forecast for profit before tax revised downward by 30 billion yen, while forecast for the period maintained

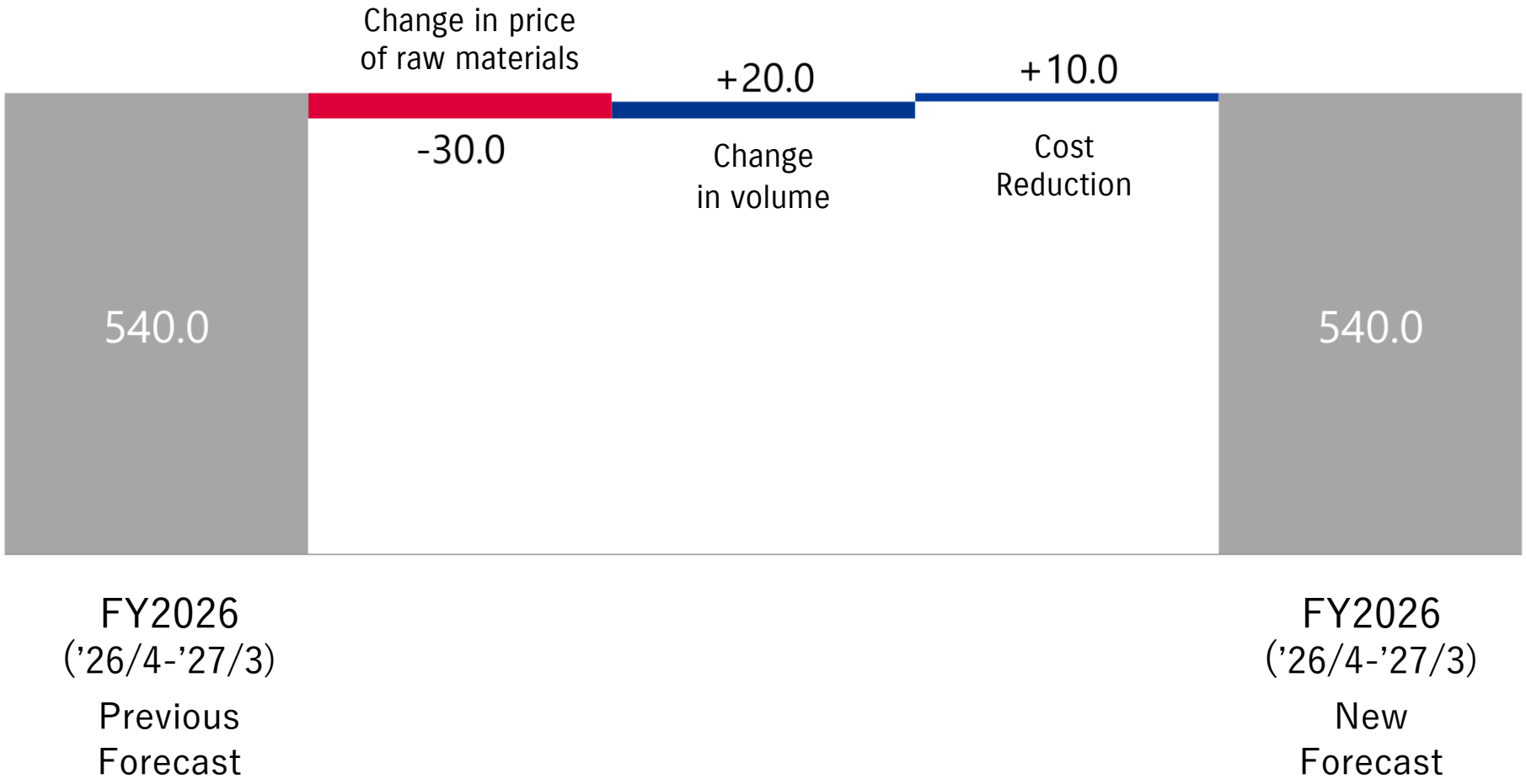
(Billions of yen)		FY2026 ('26/4-'27/3)	FY2025 ('25/4-'26/3)	Change	Change Ratio	Record	Comparison with previous forecast: Previous forecast	Comparison with previous forecast: Change
Consolidated Financial Results	Revenue	6,900.0	6,293.0	+607.0	+9.6%	Increase for the 6th consecutive period	6,900.0	
	Operating Profit	540.0	622.9	-82.9	-13.3%	Decline for the 2nd consecutive period	540.0	
	(Margin)	(7.8%)	(9.9%)				(7.8%)	
	Profit before tax	690.0	730.7	-40.7	-5.6%	First decline in last 7 periods	720.0	-30.0
	(Margin)	(10.0%)	(11.6%)				(10.4%)	
	Profit*	420.0	439.3	-19.3	-4.4%	First decline in last 7 periods	420.0	
	(Margin)	(6.1%)	(7.0%)				(6.1%)	
FX Rates	US Dollar	159 yen	151 yen	+8 yen	+5.5%		158 yen	+1 yen
	Euro	181 yen	175 yen	+6 yen	+3.6%		183 yen	-2 yen
	Indian Rupee	1.68 yen	1.72 yen	-0.04 yen	-2.3%		1.68 yen	
Global Sales Volume (Thousand units)	Automobile	3,702	3,320	+382	+11.5%		3,579	+122
	Motorcycle	2,398	2,261	+137	+6.1%		2,337	+60

* Profit attributable to owners of parent

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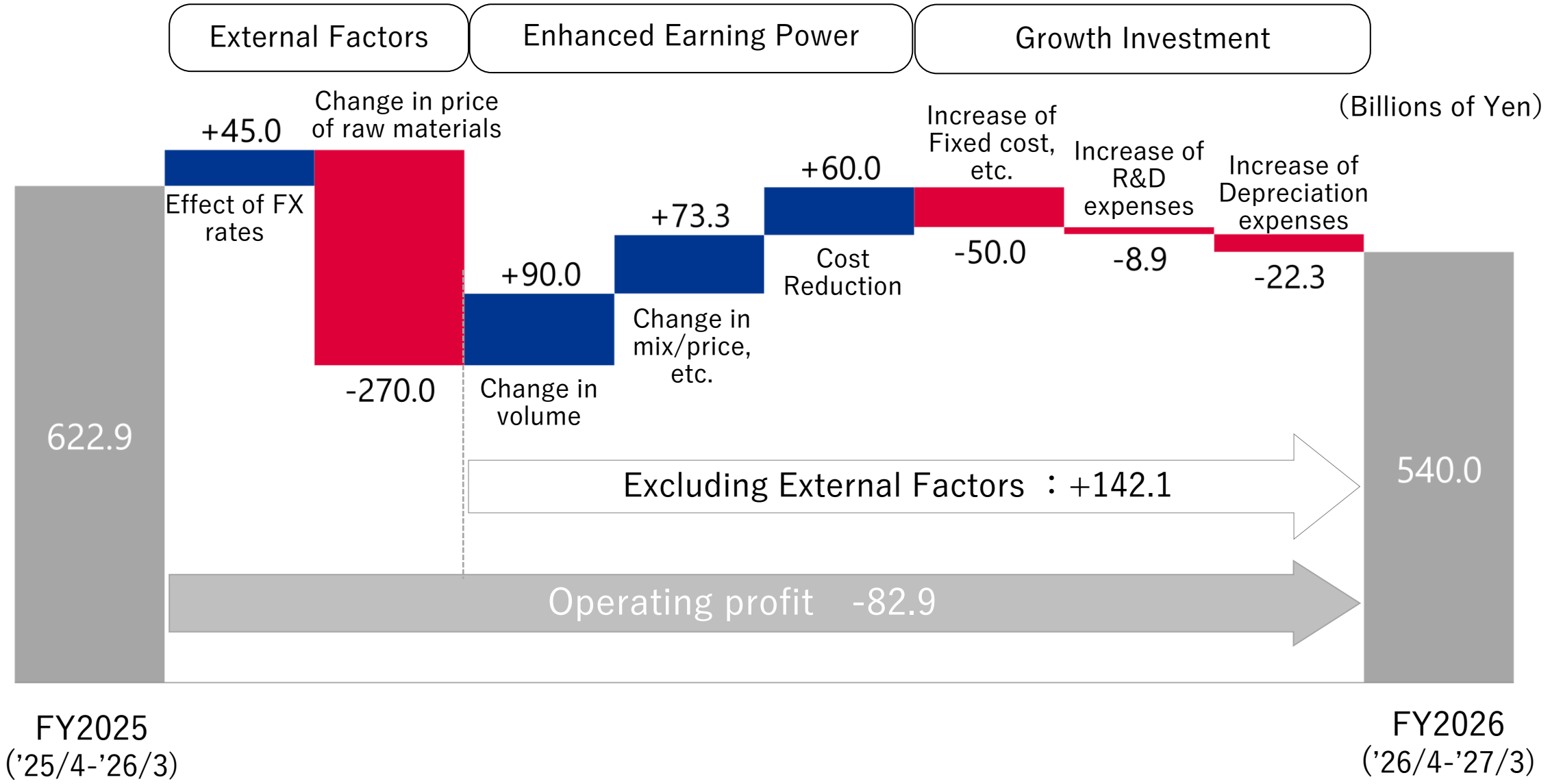
Full Year Forecast | Forecast of Change in Operating Profit (vs Previous forecast)

(Billions of Yen)



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Full Year Forecast | Factors of Change in Operating Profit (vs FY2025)



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Full Year Forecast | Production and Sales Volume of Automobile

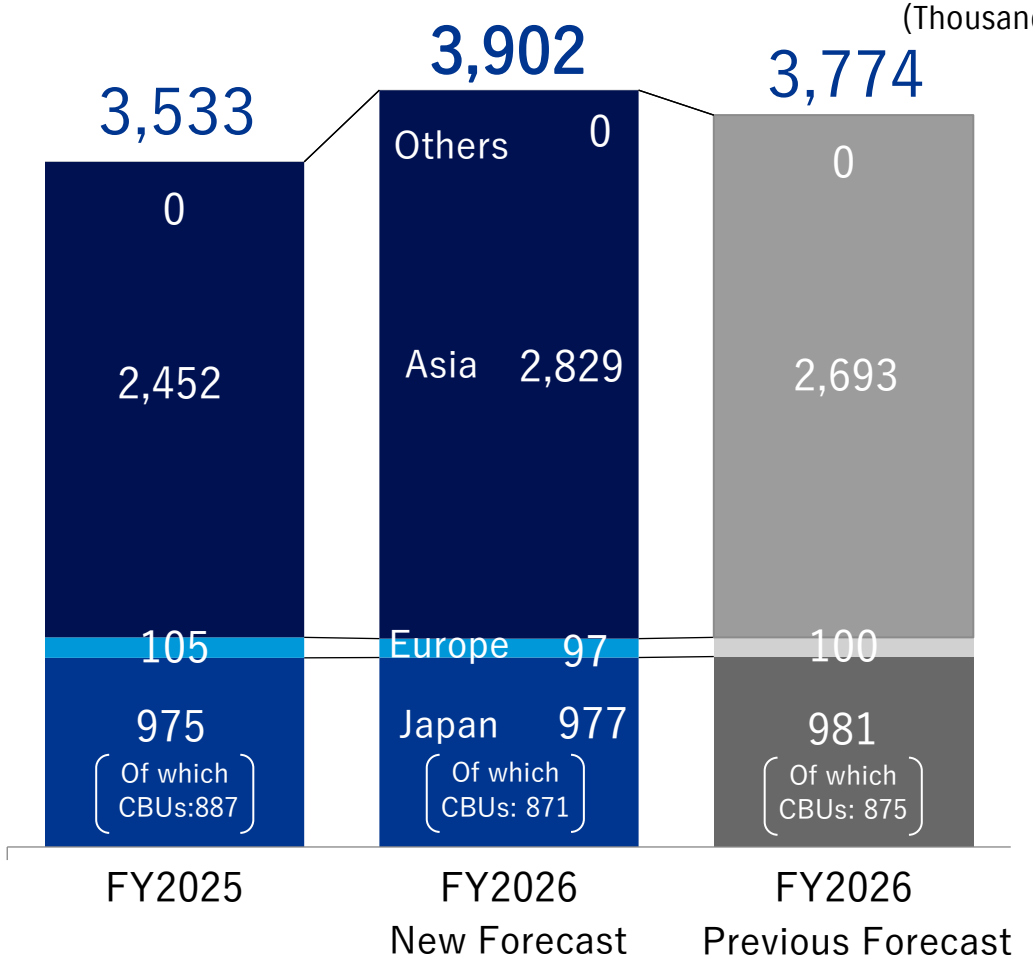
Production volume

3,902

Year-on-year +370 (+10.5%)

vs Previous Forecast +128 (+ 3.4%)

(Thousand units)



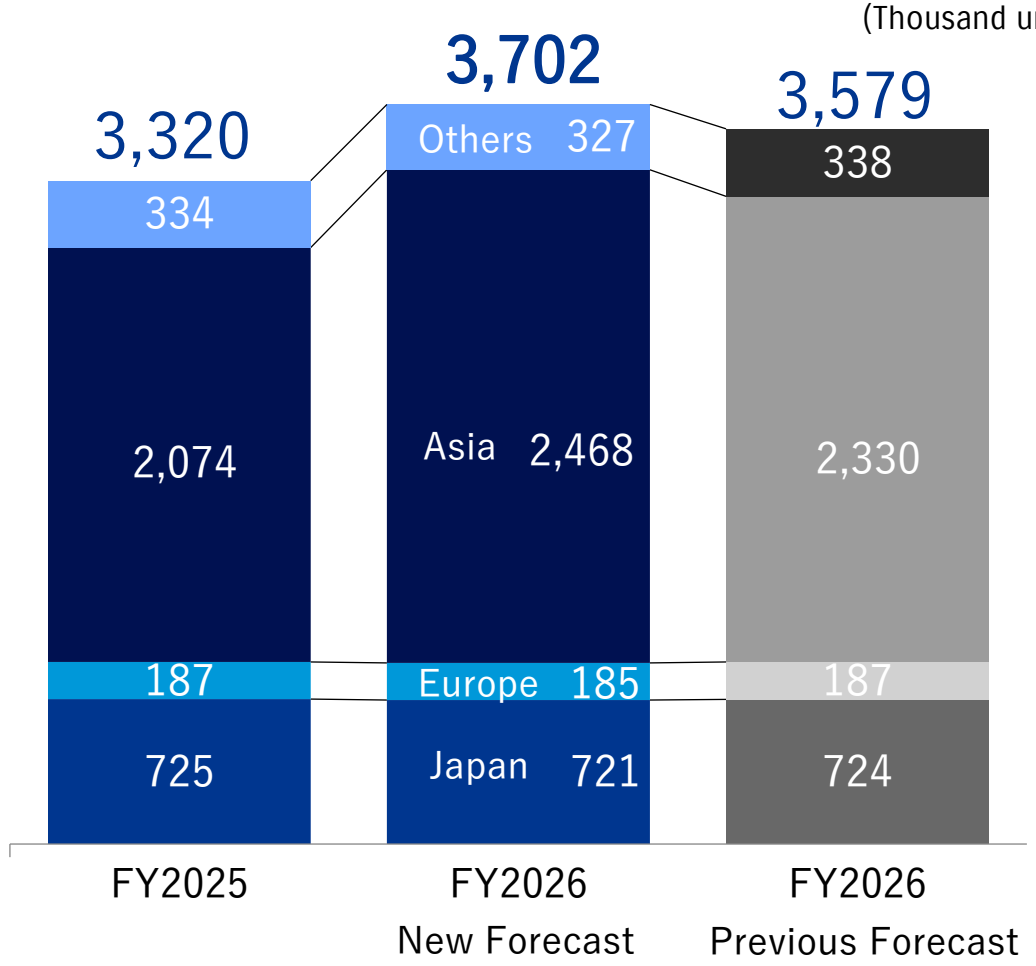
Sales volume

3,702

Year-on-year +382 (+11.5%)

vs Previous Forecast +122 (+ 3.4%)

(Thousand units)



SUZUKI

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Full Year Forecast | Production and Sales Volume of Motorcycle

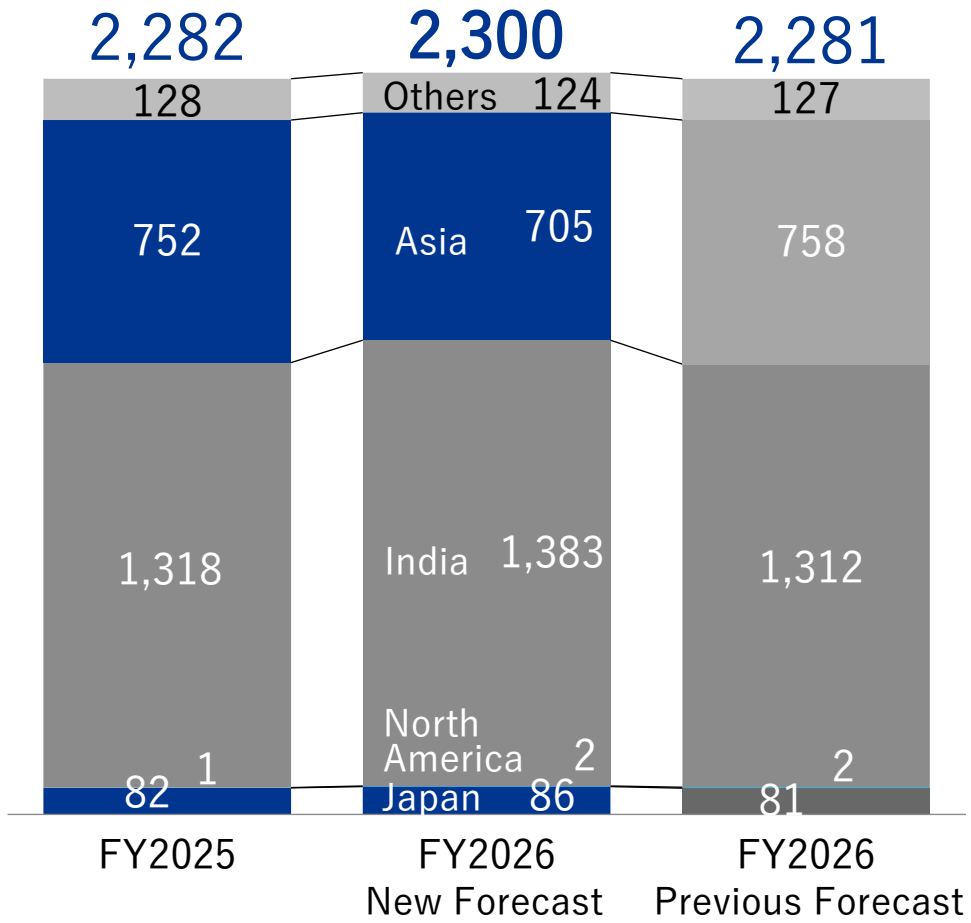
Production volume

2,300

Year-on-year +18 (+0.8%)

vs Previous Forecast +19 (+0.8%)

(Thousand units)



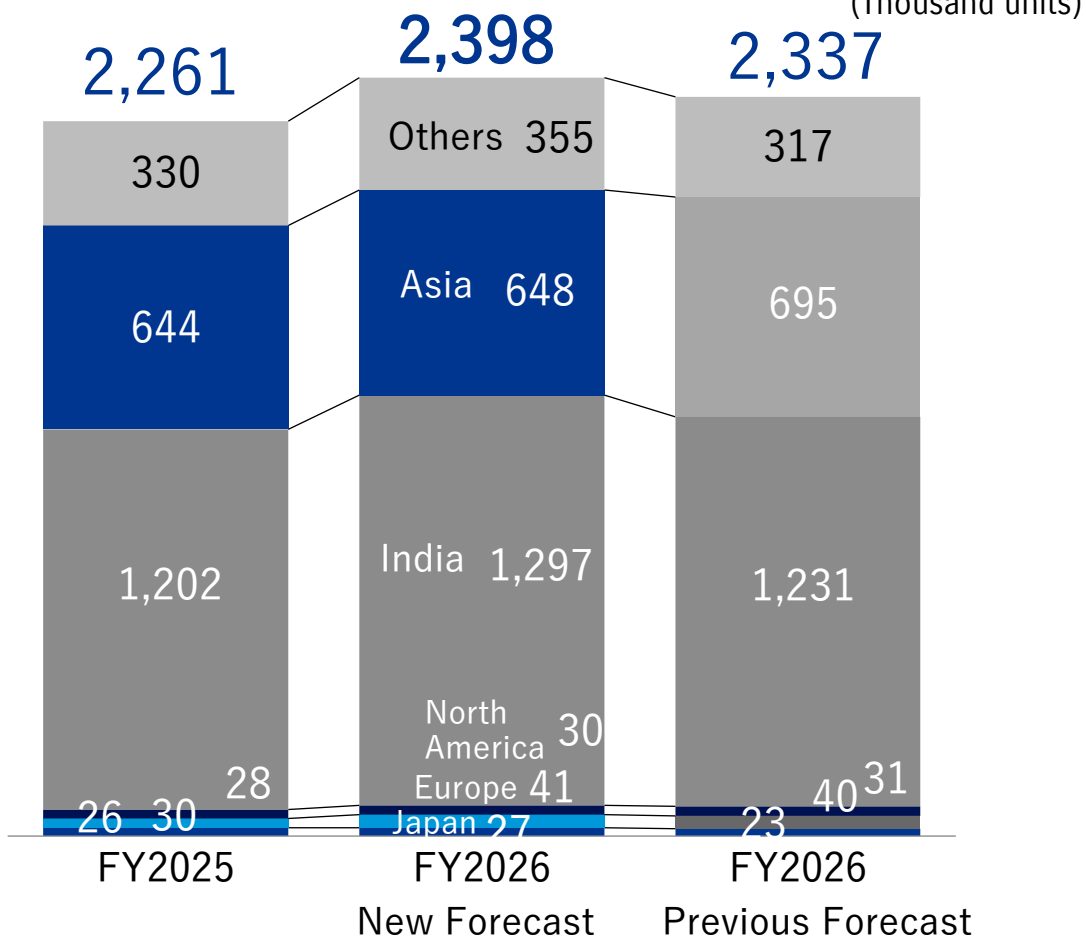
Sales volume

2,398

Year-on-year +137 (+6.1%)

vs Previous Forecast + 60 (+2.6%)

(Thousand units)



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Appendix

FY2026 Second Quarter Results | Revenue

(Billions of yen)	Automobile			Motorcycle			Marine			Others			Total			Factors of Change	
	FY26	FY25	Change	FY26	FY25	Change	FY26	FY25	Change	FY26	FY25	Change	FY26	FY25	Change	FX rates	Change in volume
Japan total	792.6	755.8	+36.8	9.4	8.2	+1.1	1.7	1.7	+0.0	5.7	6.3	-0.7	809.3	772.1	+37.3		-12.9
Suzuki brand	736.8	703.2	+33.6	9.4	8.2	+1.1	1.7	1.7	+0.0	5.7	6.3	-0.7	753.5	719.4	+34.1		
O E M	55.8	52.6	+3.2										55.8	52.6	+3.2		
Overseas total	2,297.0	1,832.3	+464.7	246.6	201.6	+44.9	66.4	58.2	+8.1				2,609.9	2,092.2	+517.7	+86.6	+432.4
Europe	346.0	266.5	+79.5	29.3	22.3	+7.0	11.3	10.6	+0.7				386.7	299.5	+87.2	+29.8	+49.8
N. America	0.3	0.2	+0.1	17.4	21.0	-3.6	37.3	30.0	+7.3				55.0	51.1	+3.8	+4.6	-4.8
Asia	1,599.0	1,246.1	+352.9	120.6	110.3	+10.3	6.1	6.0	+0.1				1,725.7	1,362.4	+363.3	+5.7	+386.9
India	1,390.7	1,079.0	+311.7	91.3	75.0	+16.2	0.7	0.5	+0.2				1,482.7	1,154.5	+328.2	-8.8	+350.0
excl. India	208.3	167.1	+41.2	29.4	35.3	-5.9	5.3	5.5	-0.1				243.0	207.9	+35.1	+14.5	+36.9
Others	351.6	319.5	+32.2	79.2	48.0	+31.2	11.7	11.7	+0.0				442.5	379.1	+63.4	+46.6	+0.5
Grand total	3,089.6	2,588.1	+501.5	255.9	209.8	+46.1	68.1	60.0	+8.2	5.7	6.3	-0.7	3,419.2	2,864.2	+555.0	+86.6	+419.5
Effect of FX rates			+62.5			+18.4			+5.8						+86.6		

Note:
FY26 : Apr. 2026-Sep. 2026 FY25 : Apr. 2025-Sep. 2025
North America : United States and Canada Automobile in North America : Sales of parts and accessories

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FY2026 Second Quarter Results | Operating Results by Segment / Factors of Change in Operating Profit

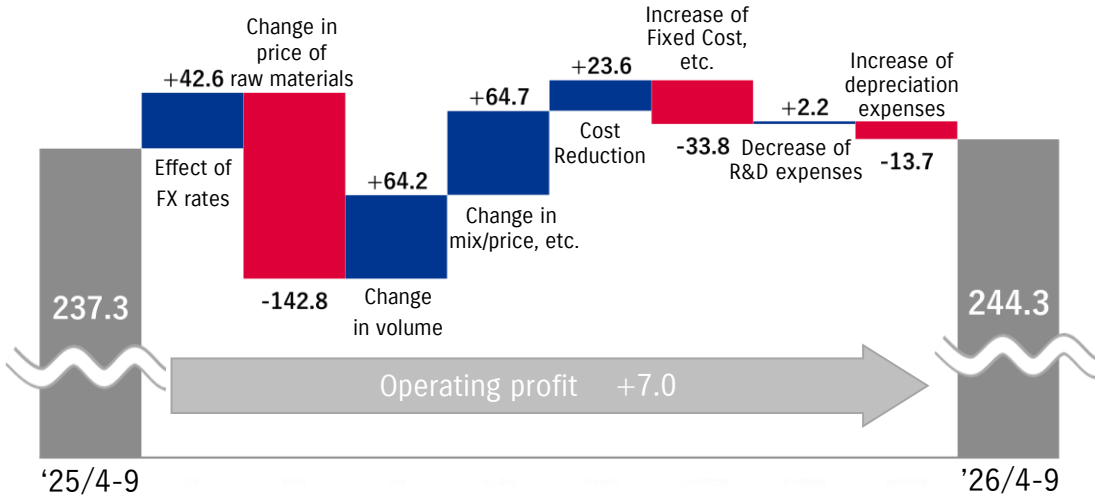
Performance by Business Segment

(Billions of Yen)

	'26/4-9					'26/7-9				
	Revenue		Operating profit			Revenue		Operating profit		
		YoY		YoY	Margin		YoY		YoY	Margin
Auto.	3,089.6	+19%	244.3	+3%	7.9%	1,547.9	+16%	109.9	-7%	7.1%
Moto.	255.9	+22%	28.3	+26%	11.1%	131.5	+25%	13.9	+42%	10.6%
Marine	68.1	+14%	17.5	+18%	25.7%	31.3	+11%	8.9	+58%	28.6%
Others	5.7	-11%	1.5	-20%	26.3%	2.8	-8%	0.8	-28%	27.4%
Total	3,419.2	+19%	291.6	+5%	8.5%	1,713.5	+17%	133.6	-1%	7.8%

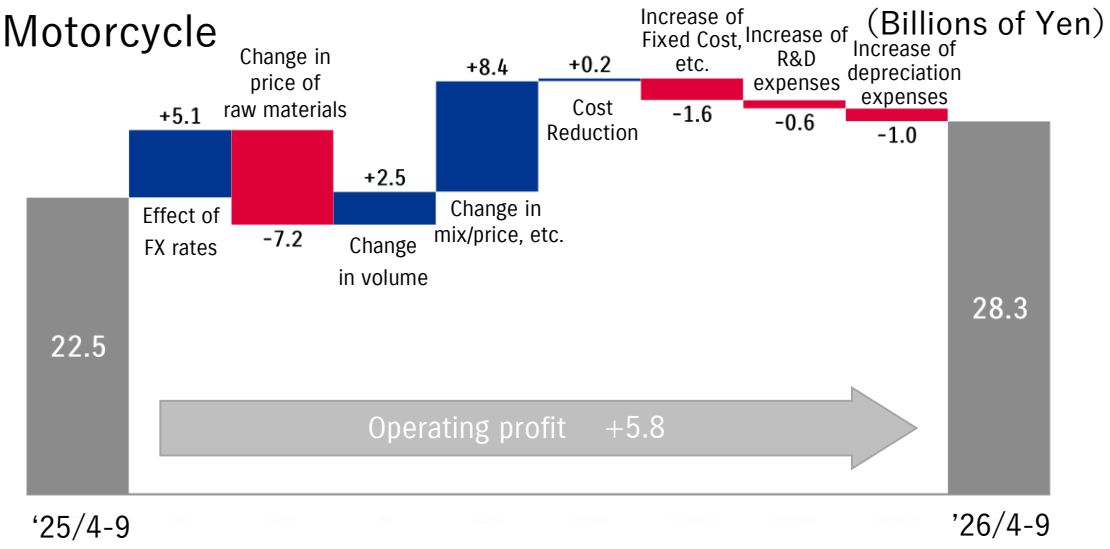
Automobile

(Billions of Yen)



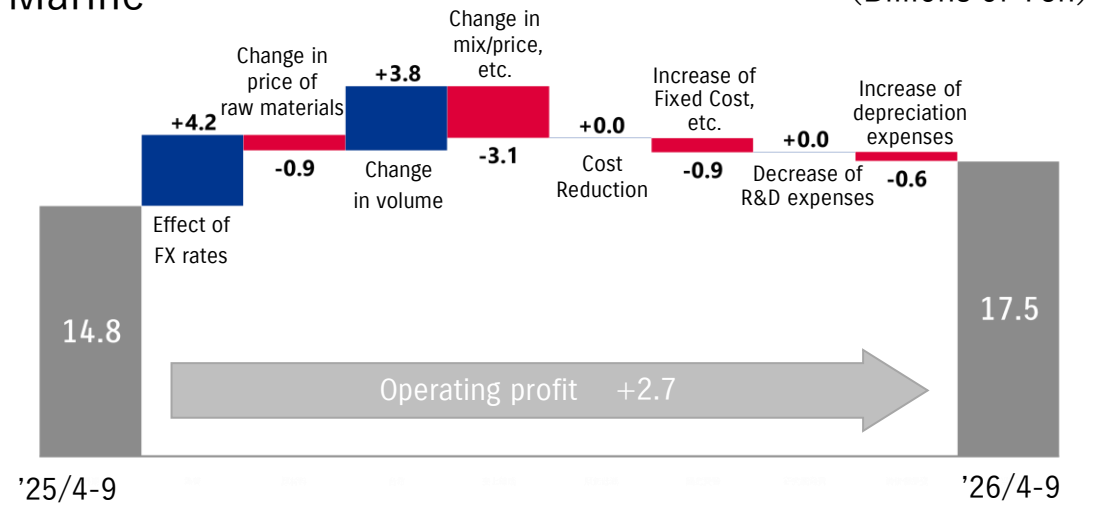
Motorcycle

(Billions of Yen)



Marine

(Billions of Yen)



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FY2026 Second Quarter Results | Operating Results by Geographic Region / Factors of Change in Operating Profit

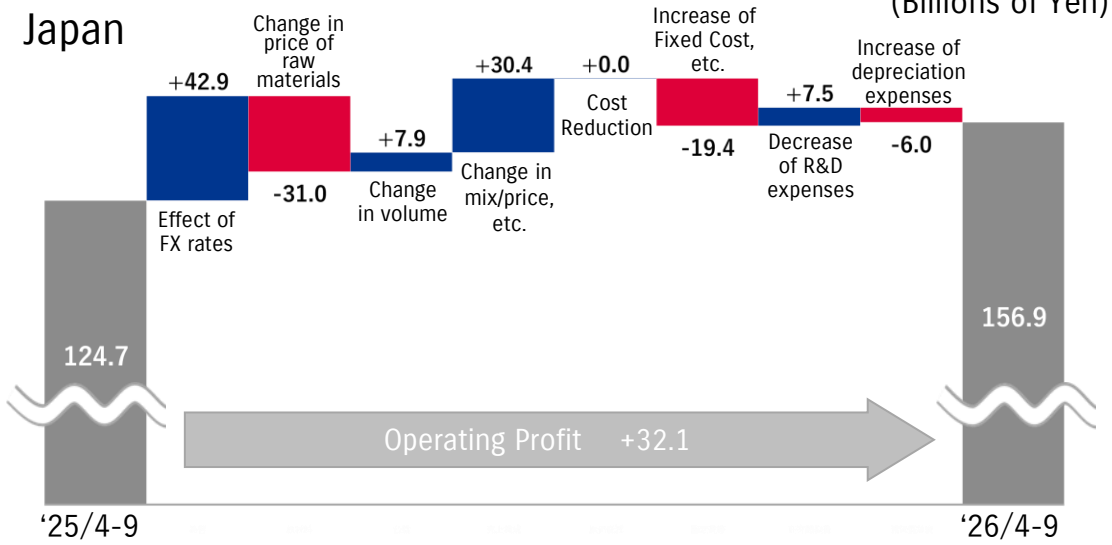
Performance by Geographic Region

(Billions of Yen)

	'26/4-9					'26/7-9				
	Revenue		Operating profit			Revenue		Operating profit		
		YoY		YoY	Margin		YoY		YoY	Margin
Japan	1,696.0	+12%	156.9	+26%	9.2%	835.8	+5%	66.7	+11%	8.0%
Europe	381.6	+14%	3.6	-49%	0.9%	180.7	+1%	0.6	-85%	0.4%
Asia	2,076.7	+27%	111.0	-19%	5.3%	1,049.8	+23%	57.6	-22%	5.5%
Others	264.9	+18%	21.6	+114%	8.2%	130.5	+13%	12.8	+139%	9.8%
Total	3,419.2	+19%	291.6	+5%	8.5%	1,713.5	+17%	133.6	-1%	7.8%

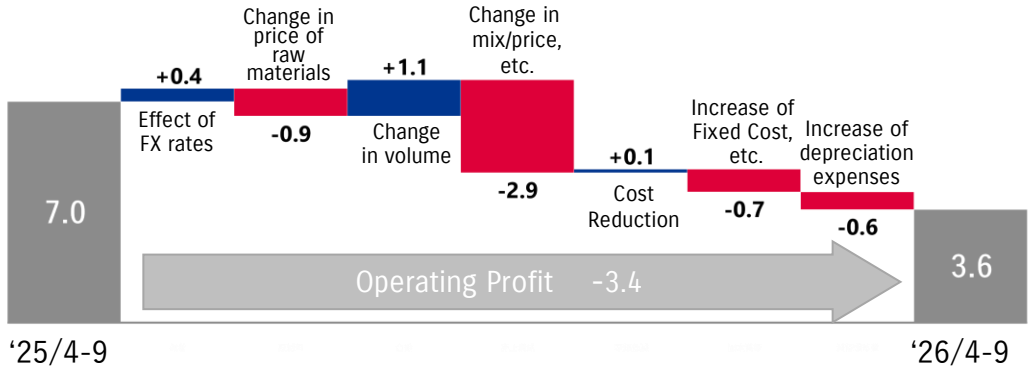
Japan

(Billions of Yen)



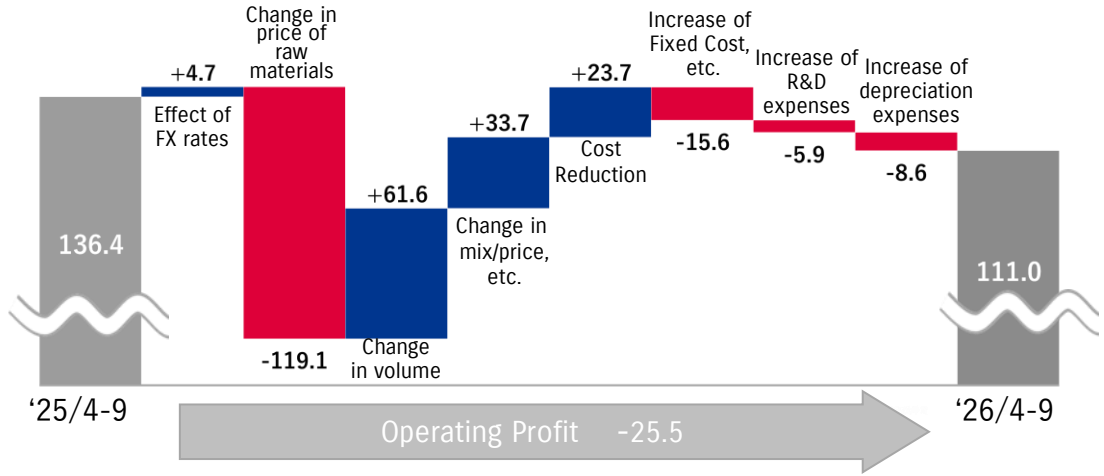
Europe

(Billions of Yen)



Asia

(Billions of Yen)



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FY2026 Second Quarter Results | Highlights of Maruti Suzuki India

		Rupees (Billions of Rupees)*1			Yen Conversion (Billions of yen)		
		FY2026 ('26/4-9)	FY2025 ('25/4-9)	Change	FY2026 ('26/4-9)	FY2025 ('25/4-9)	Change
Consolidated	Revenue※2	1,005.8	767.6	+238.2	1,699.8	1,305.0	+394.8
	Operating profit※3 (Margin)	54.4 (5.4%)	64.5 (8.4%)	-10.1	91.9 (5.4%)	109.6 (8.4%)	-17.7
	Profit before taxes (Margin)	76.6 (7.6%)	92.8 (12.1%)	-16.2	129.5 (7.6%)	157.8 (12.1%)	-28.3
	Profit after taxes (Margin)	59.1 (5.9%)	71.4 (9.3%)	-12.3	99.9 (5.9%)	121.4 (9.3%)	-21.5
	FX rates	1.69 yen	1.70 yen	-0.01yen			
Wholesales (Thousand units)	Domestic※4	1,147	871	+275			
	Exports※4	233	207	+25			
	Total	1,379	1,079	+301			

※1 Results shown in Rupees are consolidated results announced by Maruti Suzuki India on Oct. 27.

※2 Revenue = Sale of products

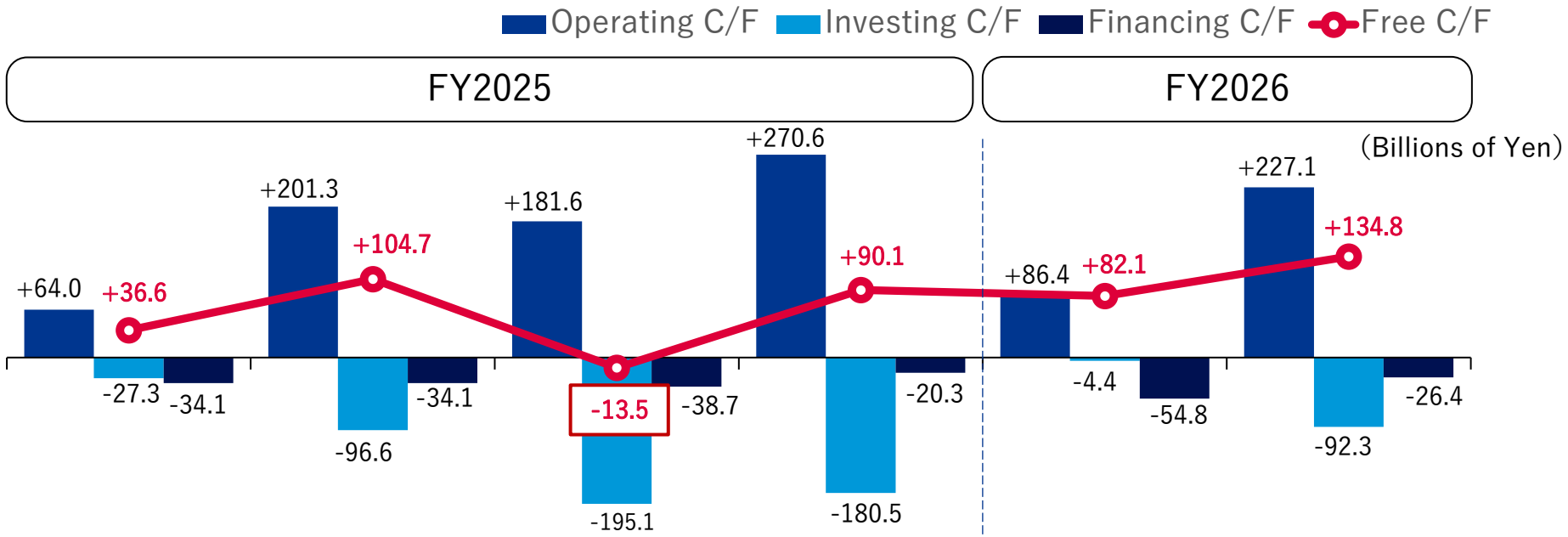
※3 Operating Profit is calculated by using the following formula: Operating Profit = Total Revenue from operations - Total Expenses + Finance costs

※4 Domestic and exports include OEM units

Note. The above figures are for reference purpose only as financial results of Maruti Suzuki India are based on IndAS (Indian IFRS).

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FY2026 Second Quarter Results | Cash Flows (Quarterly trends)



	FY2025				FY2026	
	1Q	2Q	3Q	4Q	1Q	2Q
Free C/F	+36.6	+104.7	-13.5	+90.1	+82.1	+134.8
Financing C/F	-34.1	-34.1	-38.7	-20.3	-54.8	-26.4
(of which dividend payout)*1	(-40.6)	(-30.1)	(-42.9)	(+0.0)	(-46.4)	(-31.3)
Effect of FX rate	+4.0	+10.1	+24.3	+1.4	+6.1	-16.4
Net change in cash	+6.6	+80.8	-27.9	+71.1	+33.4	+92.0
Cash balance	849.3	930.0	902.2	973.3	1,006.6	+1,098.7
Net cash	113.6	194.1	155.6	224.7	254.2	+335.0
(Monthly sales ratio)*2	(0.2 months)	(0.4 months)	(0.3 months)	(0.4 months)	(0.4 months)	(0.6 months)

*1 Including dividends paid to non-controlling Interests
*2 Monthly sales ratio is calculated based on the average monthly sales of the full-year sales for each fiscal year

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FY2026 Second Quarter Results | Capital Expenditures, etc.

	FY2026 ('26/4-9)	FY2025 ('25/4-9)	Change
Capital Expenditures	215.1bln yen	170.0bln yen	+45.1bln yen
Non-consolidated	51.3bln yen	51.5bln yen	-0.2bln yen
Subsidiaries	163.8bln yen	118.5bln yen	+45.3bln yen
(of which India)	(137.0bln yen)	(89.5bln yen)	(+47.6bln yen)
Depreciation Expenses	119.1bln yen	103.8bln yen	+15.3bln yen
R&D Expenses	130.0bln yen	131.6bln yen	-1.6bln yen

*India is total of 6 subsidiaries (Maruti Suzuki India, SMIPL, TDSG, SRDI, Suzuki Digital, NBV).
*CapEx & amortization for intangible assets are not included in the results above.

	FY2026	FY2025		FY2025	
	Sep. 2026	Sep. 2025	Change	March 2026	Change
Interest-Bearing Debt balance	763.7 bln yen	736.0 bln yen	+27.7 bln yen	748.6 bln yen	+15.1 bln yen
Consolidated Subsidiaries etc.	120	124	-4	121	-1
Entities accounted for using equity method	37	36	+1	37	+0
Employees	80,298	76,819	+3,479	76,889	+3,409

*Lease liabilities are not included in the results above.

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FY2026 Second Quarter Results | Foreign Exchange Rates

	FY2026 ('26/4-9) (yen)	FY2025 ('25/4-9) (yen)	Change from FY2025 (yen)	Change from FY2025 (%)	Effect of FX rates in operating profit: Exchange sensitivity※ (bln yen)	Effect of FX rates in operating profit: Impact amount (bln yen)
Euro	184	168	+16	+9.7%	+1.0	+16.2
South African Rand	9.74	8.13	+1.61	+19.8%	※ +0.6	+9.8
US Dollar	159	146	+13	+9.2%	+0.5	+6.3
Mexican Peso	9.21	7.66	+1.55	+20.2%	※ +0.4	+6.0
Pakistani Rupee	0.58	0.52	+0.06	+11.5%	※ +0.7	+4.4
Australian Dollar	113	95	+18	+19.4%	+0.2	+4.0
Colombian Peso	0.047	0.036	+0.012	+32.5%	※ +2.3	+2.7
Indian Rupee	1.69	1.70	-0.01	-0.6%	※ –	+2.5
Others	–	–	–	–		+0.1
Effect of FX rates total						+52.0

* Exchange sensitivity...The impact of 1 yen depreciation on operating profit.
However, for South African Rand and Mexican Peso, the impact of a move of 0.1 yen on operating profit.
For Pakistani Rupee, Colombian Peso and Indian Rupee, the impact of a move of 0.01 yen on operating profit.

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Full Year Forecast | Capital Expenditures, Depreciation Expenses, R&D Expenses

Previous forecast unchanged

(Billions of Yen)	FY2026 Forecast	FY2025	Change
Capital Expenditures	380.0	350.7	+29.3
Depreciation Expenses	240.0	217.7	+22.3
R&D Expenses	280.0	271.1	+8.9

*CapEx & amortization for intangible assets are not included in the results above.

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Full Year Forecast | Foreign Exchange Rates

	FY2026 Forecast (yen)	FY2025 Result (yen)	Change from FY2025 (yen)	Change from FY2025 (%)	Effect of FX rates in operating profit: Exchange sensitivity*1 (bln yen)		Effect of FX rates in operating profit: Impact amount (bln yen)
Euro	181	175	+6	+3.6%		+1.8	+11.7
South African Rand	9.62	8.71	+0.91	+10.4%	※1	+1.2	+10.9
Mexican Peso	8.96	8.16	+0.80	+9.8%	※1	+0.8	+6.2
US Dollar	159	151	+8	+5.5%		+0.9	+7.3
Australian Dollar	111	100	+12	+11.8%		+0.4	+4.7
Pakistani Rupee	0.58	0.54	+0.04	+7.4%	※1	+1.5	+6.0
Colombian Peso	0.048	0.039	+0.01	+24.4%	※1	+4.2	+3.9
Sterling Pound	212	202	+10	+4.8%		+0.2	+1.7
Indian Rupee	1.68	1.72	-0.04	-2.3%	※1	+2.8	-7.5
Effect of FX rates total ※2							+45.0

※1 Exchange sensitivity…The impact of 1 yen depreciation on operating profit.
However, for South African Rand and Mexican Peso, the impact of a move of 0.1 yen on operating profit.
For Pakistani Rupee, Colombian Peso and Indian Rupee, the impact of a move of 0.01 yen on operating profit.

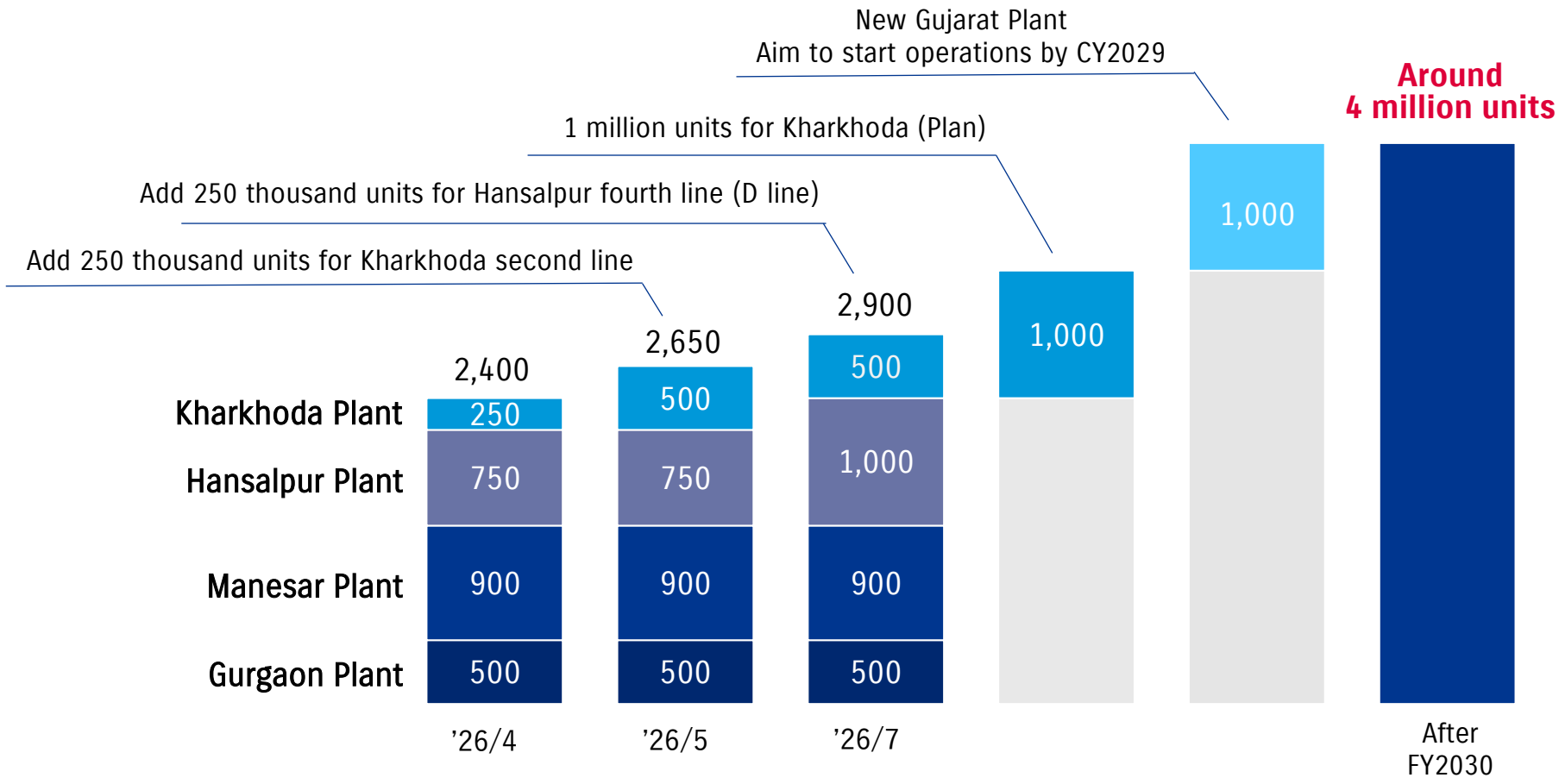
※2 Total includes the impact of other currencies.

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India | Strengthen Production Base

Roadmap of Automobile Production Capacity in India

(2 shifts, 1,000 units)



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FY2026 Second Quarter Financial Results



November 10, 2026　SUZUKI MOTOR CORPORATION

SUZUKI

By Your Side

Caution with respect to Forward-Looking Statements

- The forward-looking statements mentioned in this presentation are based on currently available information and assumptions, contain risks and uncertainty and do not constitute guarantees of future achievement.
- Please note that the future results may greatly vary by the changes of various factors.
- Those factors, which may influence the future results, include geopolitical uncertainty, economic conditions and the trend of demand in major markets and the fluctuations of foreign exchange rates.

[English translation from the original Japanese language document]