

(Reference) Cover image: Compact SUV The new "Fronx"

- A new genre of compact SUV that combines a coupe style emphasizing strength and elegance with excellent maneuverability and a comfortable interior space.
- Launched in India in April 2023, Fronx has been wellreceived as a global car from Suzuki in regions such as Latin America, the Middle East, and Africa.
- Scheduled for launch in Japan around autumn 2024.

Financial Summary | FY2024 First Quarter Results, Full Year Forecast



The company has voluntarily adopted International Financial Reporting Standards (IFRS) starting from the first quarter report of FY2024. Therefore, the following pages have been prepared in accordance with IFRS for both the previous and current fiscal years.

FY2024 First Quarter Results

- FY2024 1Q
 - In addition to the effect of FX rates, the change in mix/price, etc. has improved, leading to increased revenue and profit.
 - · R&D expenses and Fixed costs, etc. have increased as planned at the beginning of the period.

Forecast for the FY2024

- Full year forecast
 - The previous announcement left unchanged.
 - \cdot We expect revenue of 5.6 trillion yen and operating profit of 480 billion yen.
 - The business environment remains uncertain due to changes in foreign exchange trends and other factors.
 - We aim to strengthen our earning power to cover the increase in R&D expenses for growth investments, and Fixed costs etc.

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We would like to explain the summary of the financial results for the first quarter of FY2024.

Please note that from this fiscal year, we have adopted IFRS.

The following pages have been prepared in accordance with IFRS for both the previous and current fiscal years.

For the April-June period, in addition to the impact of FX rates, improvements in the change in mix/price etc. have led to increased revenue and profit.

Regarding the full year forecast, we have left the previous forecast unchanged, with revenue of 5.6 trillion yen and operating profit of 480 billion yen.

We aim to strengthen our earning power to cover the increase in R&D expenses for growth investments, and Fixed costs, etc.

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(Billions of yen)		FY2024	FY2023	Change		Remarks
(Dillid)	ns or yen,	1Q	1Q		Ratio	Kemarks
	Revenue	1,457.6	1,204.4	+253.3	+21.0%	Increased for the 4th consecutive period
	Operating Profit	157.6	98.0	+59.6	, EN 99/	Increased for the 4th consecutive period
Consoli-	(Margin)	(10.8%)	(8.1%)	+39.0	+00.6%	increased for the 4th consecutive period
dated Financial	Profit before tax	189.5	125.5	+64.0	+51.0% In	Increased for the 2nd consecutive period
Results	(Margin)	(13.0%)	(10.4%)	+04.0		increased for the 2nd consecutive period
	Profit*	114.2	72.4	+41.9	.57.09/	Increased for the 2nd consecutive period
	(Margin)	(7.8%)	(6.0%)	741.5	+37.5%	increased for the 2nd consecutive period
	US Dollar	156 yen	137 yen	+18 yen	+13.4%	
FX Rates	Euro	168 yen	150 yen	+18 yen	+12.2%	
	Indian Rupee	1.88 yen	1.68 yen	+0.20 yen	+11.9%	
Global	Automobile	784	732	+52	+7.1%	Increased in Japan, Europe, etc.
Sales Volume nousand units)	Motorcycle	523	481	+43	+8.9%	Increased in India, Latin America, etc.

We would like to explain the summary of the financial results.

Revenue were 1,457.6 billion yen, an increase of 253.3 billion yen from the previous fiscal year, mainly due to increase in sales volume in Japan and Europe.

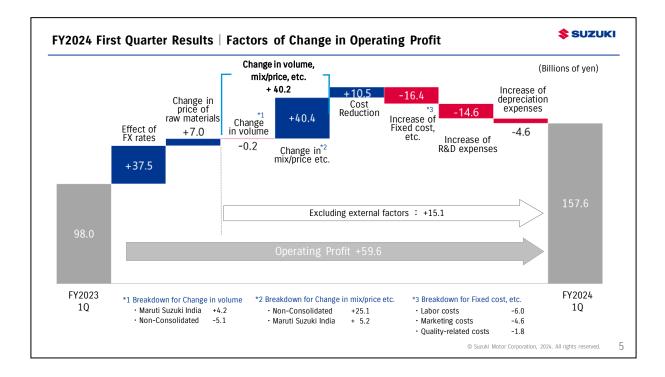
Operating profit was 157.6 billion yen, an increase of 59.6 billion yen from the previous fiscal year due to change in mix/price and the depreciation of yen.

Profit before tax increased by 64.0 billion yen compared to the previous fiscal year to 189.5 billion yen.

Profit attributable to owners of parent increased by 41.9 billion yen to 114.2 billion yen.

Global sales of automobiles increased in countries such as Japan and Europe.

Global sales of motorcycles increased in countries such as India and Latin America.



Factors behind the year-on-year changes in operating profit between April and June are as shown in the slide.

External factors include:

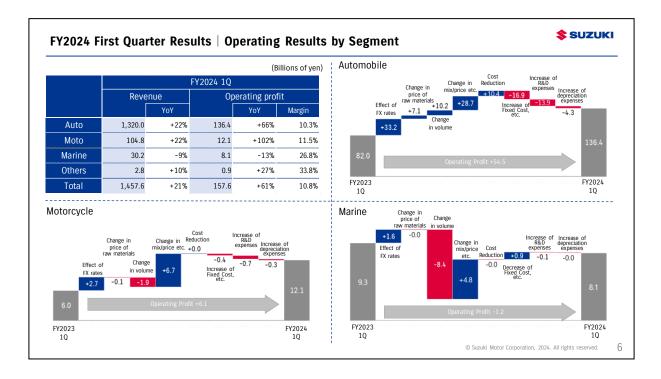
- 37.5 billion yen in profit due to foreign exchange
- Increase in profit from price of raw materials by 7.0 billion yen, due to decrease in precious metal prices

Excluding external factors, the factors contributing to the increase in profit were:

- 40.4 billion yen impact due to changes in mix/price, including price revisions of domestic automobiles
- 10.5 billion yen due to cost reduction

Factors behind the decline in profits include:

- 0.2 billion yen due to change in volume
- 16.4 billion yen due to an increase in fixed costs, etc.
- 14.6 billion yen due to an increase in R&D expenses
- 4.6 billion yen due to an increase in depreciation



Here we show the operating results by segment.

Automobile segment:

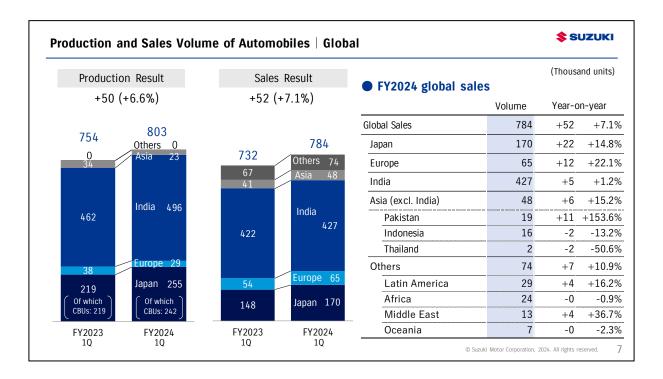
Revenue and profit increased due to improvements in unit volume and mix/price etc.

Motorcycle segment:

Revenue and profit increased due to the introduction of new models and price revisions in India.

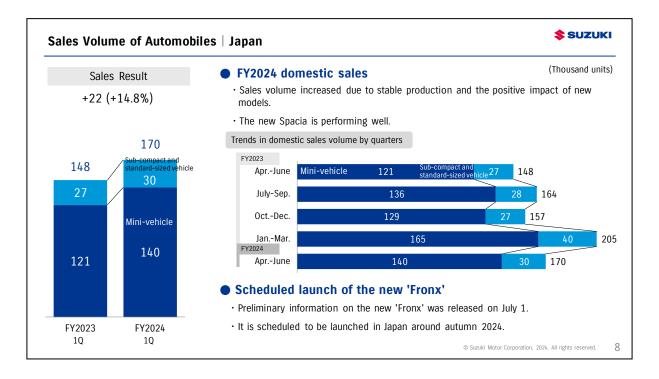
Marine segment:

Revenue and profit declined due to slowdown in the North American market.



Next, let us explain about the production and sales.

Regarding automobiles, both production and sales increased year-on-year due to strong demand in Japan, Europe, and other regions.



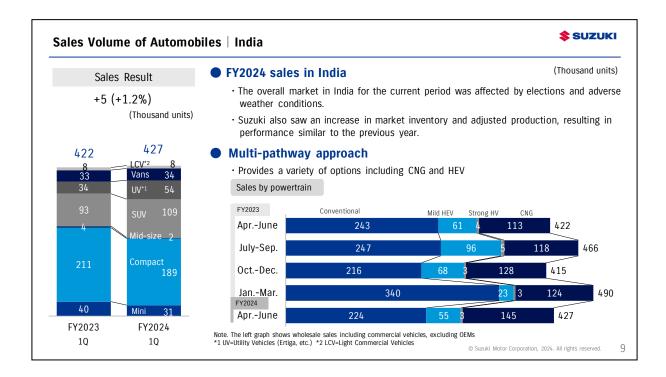
Regarding sales results in Japan, the stable production and the effect of new models such as the Spacia and Swift led to an increase in sales volume.

Notably, the new Spacia contributed to the improvement in the sales mix, ranked 1st in the domestic sales ranking by model name in May.

Additionally, on July 1, we released the teaser site for the new "Fronx."

The launch is scheduled around autumn this year, and it is a highly anticipated product with positive early reviews.

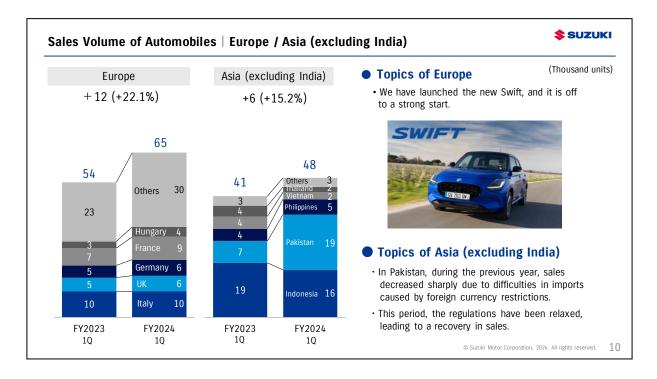
We will continue to work on expanding our revenue.



Regarding sales in India, the increase in market inventory and production adjustments resulted in sales volumes being on par with the previous year.

As for carbon neutrality in India, we will offer a variety of options such as HEVs and CNG vehicles, adopting a multipathway approach.

Notably, the proportion of CNG vehicles in the overall passenger car market is increasing, and the CNG ratio in Suzuki's sales in India has reached 34%.

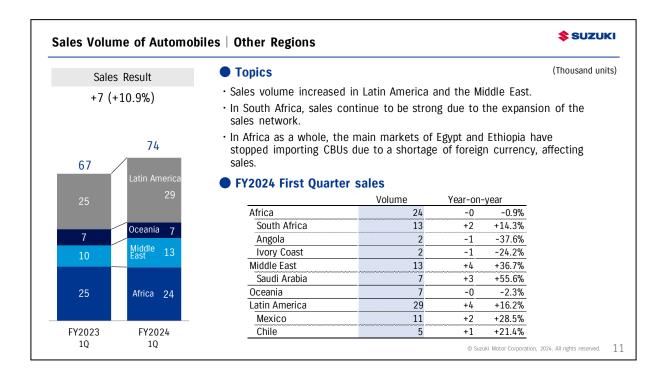


Next, regarding the sales situation in Europe.

The introduction of the new Swift led to an increase in sales volume.

As for Asia excluding India, in Pakistan, sales had decreased in the same period of the previous year due to foreign currency restrictions making imports difficult.

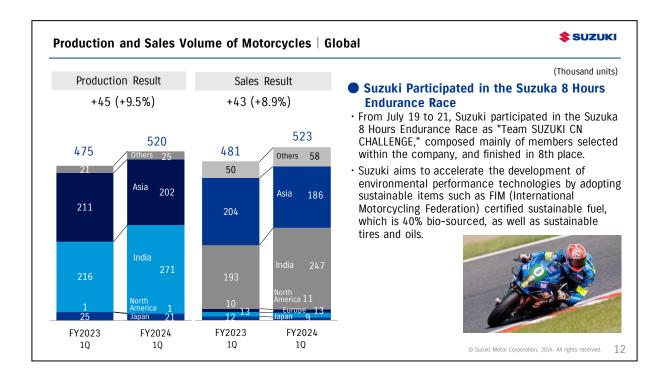
However, with the easing of these restrictions, sales have now recovered.



Regarding sales in other regions, sales volumes increased in Latin America and the Middle East.

In South Africa, retail sales increased due to the expansion of the sales network.

However, for Africa as a whole, sales decreased due to foreign currency restrictions in some countries that made imports impossible.



For motorcycles, although there was a slowdown in the Chinese and ASEAN markets, the strong growth in scooter sales in India, which outpaced the overall market growth, led to increase in both production and sales volume from the previous year.

A recent news in motorcycle business is that we participated in the Suzuka 8 Hours Endurance Race as "Team SUZUKI CN Challenge," composed mainly of members selected within the company, and finished in 8th place.

This participation aimed to accelerate the development of environmental performance technologies by using sustainable fuel.

The valuable information gathered through this participation will be used to provide technical feedback for our future production models.

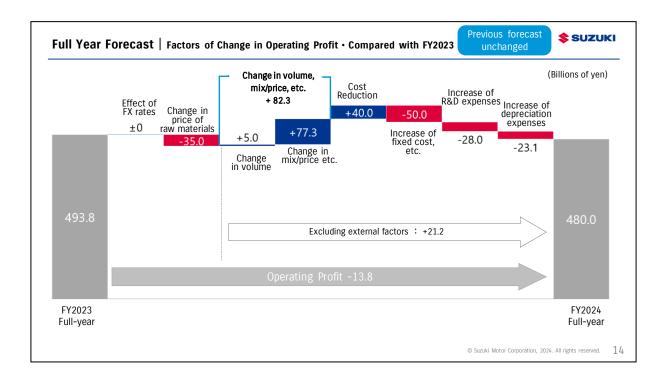
							Referer <j-gaa< th=""><th></th></j-gaa<>	
(Billior	ns of yen)	FY2024	FY2023	Char	nge Ratio	Remarks	FY202	
	Revenue	Full-year 5,600.0	Full-year 5,357.5	+242.5	+4.5%	Increase for the 4th consecutive period	Full-ye	5,374.3
Consoli- dated	Operating Profit (Margin)	480.0 (8.6%)	493.8 (9.2%)	-13.8	-2.8%	Decrease for the first time in 3 periods		465.6 (8.7%
Financial Results	Profit before tax (Margin)	550.0 (9.8%)	591.7 (11.0%)	-41.7	-7.0%	Decrease for the first time in 4 periods	Ordinary Profit	488.5 (9.1%
	Profit* (Margin)	310.0 (5.5%)	317.0 (5.9%)	-7.0	-2.2%	Decrease for the first time in 5 periods		267.7 (5.0%
	US Dollar	145 yen	145 yen	+0 yen	+0.3%			145 ye
FX Rates	Euro	157 yen	157 yen	+0 yen	+0.2%			157 ye
	Indian Rupee	1.75 yen	1.76 yen	-0.01 yen	-0.6%			1.76 ye
Global Sales Volume	Automobile	3,254	3,168	+86	+2.7%			3,16
Thousand units)	Motorcycle	1,892	1,915	-23	-1.2%			1,91

Let us explain our full-year forecast.

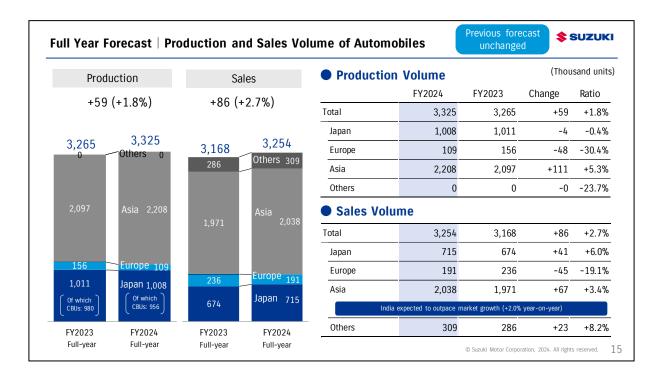
We plan revenue of 5.6 trillion yen and operating profit of 480 billion yen. Due to the continued uncertain business environment, including changes in exchange rate trends, we keep our previous forecasts for revenue, profit, exchange rates, and sales volumes unchanged.

Sales volume of automobiles is expected to increase by 86 thousand units from the previous forecast.

Sales volume of motorcycles is expected to decrease by 23 thousand units from the previous forecast.

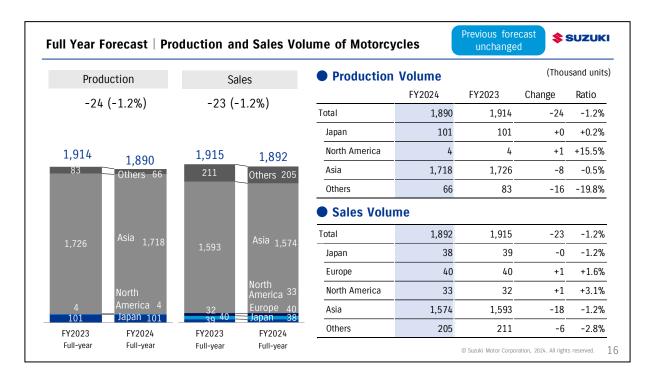


Factors of change in operating profit from the previous fiscal year are as shown in the slide.



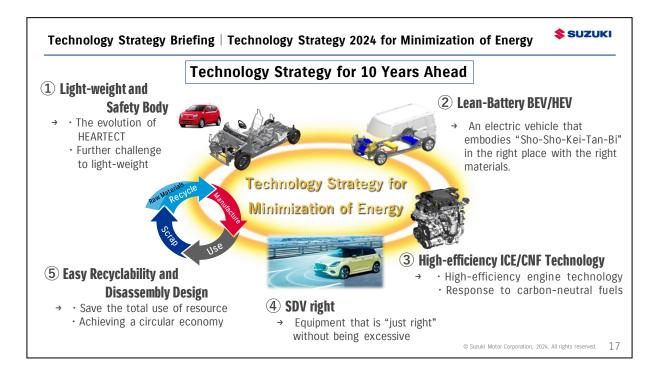
Volume of automobile production is expected to increase by 59 thousand units compared with the previous fiscal year.

Global sales volume is expected to increase by 86 thousand units compared with the previous fiscal year.



Volume of motorcycle production is expected to decrease by 24 thousand units compared with the previous year.

Global sales volume is expected to decreased by 23 thousand units compared with the previous year.



We held a technology strategy briefing on July 17.

We have developed a technology strategy for minimization of energy.

We explained the following five items:

- ① Light-weight and Safety Body
- 2 Lean-Battery BEV/HEV
- ③ High-efficiency ICE/CNF Technology
- 4 SDV right
- (5) Easy Recyclability and Disassembly Design

We will reflect the opinions received at the briefing and update individual technologies accordingly.

We are currently preparing to announce the new mid-term management plan by the end of FY2024.

This concludes my explanation of FY2024 first quarter financial results.

Thank you very much for your attention.



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FY2024 First Quarter Results | Revenue

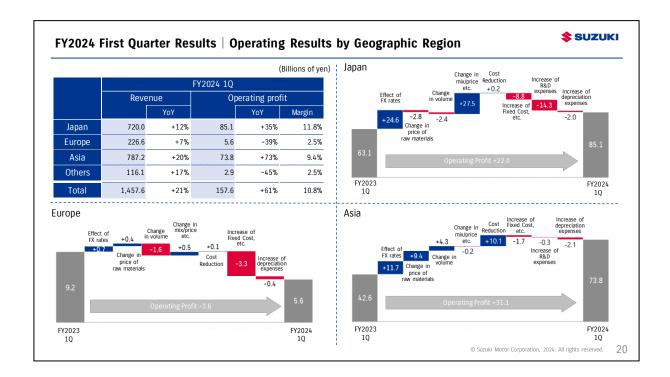


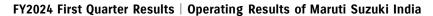
(Billions of	Aı	utomobi	le	M	otorcyc	le		Marine			Others			Total		Factors of	f Change
yen)	FY24	FY23	Change	FY24	FY23	Change	FY24	FY23	Change	FY24	FY23	Change	FY24	FY23	Change	FX rates	Change in volume
Japan total	347.0	282.2	+64.8	4.7	5.5	-0.7	0.8	1.0	-0.1	2.8	2.5	+0.2	355.3	291.2	+64.2	•	+31.6
Suzuki brand	318.9	258.2	+60.7	4.7	5.5	-0.7	0.8	1.0	-0.1	2.8	2.5	+0.2	327.2	267.1	+60.1	•	
OEM	28.1	24.0	+4.1										28.1	24.0	+4.1		
Overseas total	973.0	800.4	+172.6	100.0	80.5	+19.6	29.3	32.3	-3.0				1,102.3	913.2	+189.1	+117.0	+45.3
Europe	166.1	134.9	+31.3	15.2	14.8	+0.4	5.5	6.1	-0.6				186.8	155.8	+31.1	+21.3	-2.5
N. America	0.1	0.1	-0.0	11.5	11.4	+0.1	15.7	18.3	-2.6				27.3	29.9	-2.6	+3.4	-1.7
Asia	643.2	536.2	+107.0	54.0	40.1	+13.9	3.6	3.1	+0.5				700.9	579.5	+121.4	+71.7	+38.3
India	563.6	471.1	+92.5	35.5	24.5	+10.9	0.3	0.1	+0.1				599.3	495.7	+103.6	+63.5	+30.0
excl. India	79.6	65.1	+14.4	18.6	15.6	+3.0	3.3	3.0	+0.4				101.5	83.8	+17.8	+8.2	+8.4
Others	163.5	129.1	+34.4	19.3	14.1	+5.2	4.5	4.8	-0.3				187.3	148.0	+39.3	+20.6	+11.2
Grand total	1,320.0	1,082.6	+237.4	104.8	85.9	+18.8	30.2	33.3	-3.1	2.8	2.5	+0.2	1,457.6	1,204.4	+253.3	+117.0	+76.9
of which			+103.0			+10.9			+3.1						+117.0	•	

effect of FX rates

Note: FY24 : Apr. 2024-June 2024 FY23 : Apr. 2023-June 2023 North America : United States and Canada Automobile in North America : Sales of parts and accessories

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+118.6 +33.9

+36.0

+28.0

		Rupees	(Billions of Ru	pees) ^{*1}	Yen Conv	ersion (Billion:	s of yen)
		FY2024 1Q	FY2023 ^{*4} 1Q	Change	FY2024 1Q	FY2023 1Q	Change
	Net Sales	338.8	308.5	+30.3	636.9	518.2	+118
	Operating Profit ^{*2}	37.7	22.1	+15.7	71.0	37.1	+33
	(Margin)	(11.1%)	(7.2%)		(11.1%)	(7.2%)	
Consoli-	Profit before taxes	48.4	32.7	+15.7	90.9	54.9	+30
dated	(Margin)	(14.3%)	(10.6%)		(14.3%)	(10.6%)	
	Profit after taxes	37.6	25.4	+12.2	70.7	42.7	+28
	(Margin)	(11.1%)	(8.2%)		(11.1%)	(8.2%)	
	FX rate	1.88 yen	1.68 yen	+0.20 yen	*1 Results shown i announced by N	in Rupees are conso Maruti Suzuki India c	olidated result on July 31.
Whole-	Domestic ^{*3}	451	435	+16	formula:	t is calculated by us	Ü
sales	Exports ^{*3}	71	63	+7	Operating Profi revenues - Tota	t = Sales of product I Expenses + Financ	t + Other opera ce costs
(Thousand	P				*3 Domestic and e	xports include OEM	units

498

+24

Note. The above figures are for reference purpose only as financial results of Maruti Suzuki India are based on IndAS (Indian IFRS).

522

units)

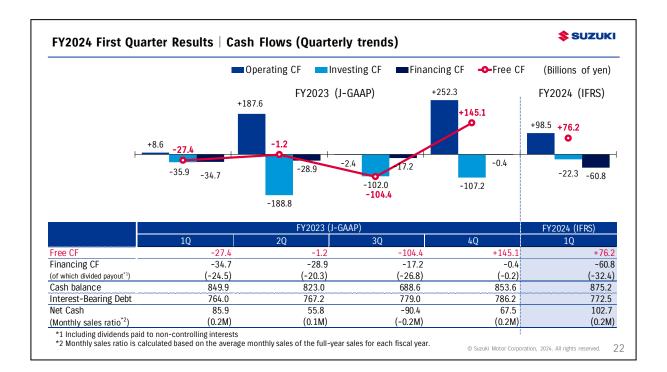
Total

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dated results July 31. If the following

Other operating costs

^{*4} Results for the same period of the previous fiscal year are recalculated based on the assumption that SMG is consolidated from the beginning of the previous fiscal year for comparison with the current fiscal year.







	FY2024 1Q	FY2023 1Q	Change
Capital Expenditures	83.1 bln yen	58.9 bln yen	+24.2 bln yen
Non-consolidated	25.0 bln yen	15.4 bln yen	+9.6 bln yen
Subsidiaries	58.1 bln yen	43.5 bln yen	+14.6 bln yen
(of which India*)	(45.0 bln yen)	(31.7 bln yen)	(+13.3 bln yen)
Depreciation Expenses	47.5 bln yen	42.9 bln yen	+4.6 bln yen
R&D Expenses	55.7 bln yen	41.1 bln yen	+14.6 bln yen

^{*}India is total of 5 subsidiaries (Marui Suzuki India (Including SMG), SMPL, TDSG, SRDI, Suzuki Digital).
*Leases, capex & amortization for intangible assets are not included in the results above.
*Research and development activity related costs incurred during the reporting period are written.

	FY2024 FY2023		FY20	023	
	June 2024	June 2023	Change	March 2024	Change
Interest-Bearing Debt balance	772.5 bln yen	763.7 bln yen	+8.8 bln yen	785.9 bln yen	-13.4 bln yen
Consolidated Subsidiaries	119	120	-1	119	±0
Entities accounted for using equity method	33	32	+1	31	+2
Employees	73,414	71,459	+1,955	72,372	+1,042

^{*}Lease liabilities are not included in the results above.

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	FY2024 FY2023		Change		Effect of ForEX rates in operating profit		
	1Q	1Q	from FY2023		Exchange sensitivity ^{*2}	Impact amount	
	(yen)	(yen)	(yen) (%)		(bln yen)	(bln yen)	
Indian Rupee	1.88	1.68	+0.20	+11.9%	+1.0	+12.4	
Euro	168	150	+18	+12.2%	+0.7	+8.1	
US Dollar	156	137	+18	+13.4%	+0.3	+3.8	
Mexican Peso	9.06	7.79	+1.27	+16.3%	+0.2	+3.6	
South African Rand	8.39	7.36	+1.03	+14.0%	+0.1	+2.0	
Australian Dollar	103	92	+11	+11.8%	+0.2	+1.9	
Pakistan Rupee	0.56	0.49	+0.07	+14.3%	+0.1	+1.5	
Others*1	-	-	-	_	+0.3	+4.4	
Total					+2.9	+37.5	

 $^{^{\}star}1$ Others... Of the impact amount +4.4 bln yen: Sterling Pound +1.3 bln yen, Polish Zloty +1.3 bln yen etc.

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^{*2} Exchange sensitivity... Represents the impact on operating profit when the rate of each currency increased by 1% yen from the previous first quarter

Previous forecast \$ SUZUKI Full Year Forecast | Capital Expenditures and FX Rates, etc. unchanged Capital Expenditures \cdot Depreciation Expenses \cdot Foreign Exchange Rates **R&D Expenses** Comparison with FY2023 (Billions of yen) FY2024 Change Effect of ForEX rates Capital FY2024 FY2023 400.0 321.5 +78.5 Expenditures Depreciation in operating profit Forecast Result Change Exchange Impact 176.9 200.0 +23.1 Expenses sensitivity amount (yen) (bln yen) **R&D Expenses** 260.0 232.0 +28.0 (yen) (bln yen) Mexican Peso 8.55 8.35 +0.20 +2.4% +0.9 +2.2 R&D Expenses Capital Expenditures 400.0 Colombian Peso 0.037 0.036 +0.001 +3.4% +0.2 +0.8 Depreciation Expenses Sterling Pound 184 182 +2 +1.3% +0.5 +0.6 321.5 260.0 **US** Dollar 145 145 +0.3% +1.4 +0.4 +0 232.0 157 +2.2 +0.3 Euro 157 +0 +0.2% 200.0 176.9 Indonesian Rupiah 0.0092 0.0095 -0.0003 -3.2% +0.3 -1.0 Indian Rupee 1.75 1.76 -0.01 -0.6% +3.8 -2.2 $\mathsf{Others}^{^{\star_1}}$ +2.2 -1.3 FY23 FY24 (Forecast) *Capital expenditures in the previous period are based on J-GAAP as IFRS data has not been compiled. *Leases, capex & amortization for intangible assets are not included Effect of FX rates total +11.5 ±0 *1 Others... Of the impact amount -1.3 bln ven: Thai Baht -0.2 bln ven etc in the results and forecast above. * Research and development activity related costs incurred during *2 Exchange sensitivity... Represents the impact on operating profit when the rate of each currency increased by 1% yen from FY2023

the reporting period are written.

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Major changes resulting from the adoption of IFRS



ltem	J-GAAP	IFRS	Detail
Depreciation method for tangible property	Fixed rate depreciation	Fixed amount depreciation	For assets held at the transition date, changes are retrospectively applied going back to the time of acquisition.
Capitalization of R&D expense and software acquisition expense	Expensed as incurred	Depreciation after capitalization	Applies to model development and software acquisition costs.
Valuation differences for certain financial assets	Recognized in profit or loss in a lump sum upon sale	Recognized in profit or loss quarterly	Valuation differences of investment trusts held by Maruti Suzuki

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(Reference) Back cover image: The new "Spacia GEAR"

- Developed with the concept of an "active mini-vehicle tall wagon essential for outdoor life."
- In addition to the practical features adopted in the fully redesigned Spacia and Spacia Custom last year, the "Spacia GEAR" incorporates exclusive designs and features tailored for outdoor life.



Caution with respect to Forward-Looking Statements

- The forward-looking statements mentioned in this presentation are based on currently available information and assumptions, contain risks and uncertainty and do not constitute guarantees of future achievement.
- Please note that the future results may greatly vary by the changes of various factors.
- Those factors, which may influence the future results, include economic conditions and the trend of demand in major markets and the fluctuations of foreign exchange rates.

[English translation from the original Japanese language document]