



FY2022 Third Quarter Financial Results

SUZUKI MOTOR CORPORATION February 7, 2023

Third Quarter Results		Increased net sales and profit							
(Billions of yen)		FY2022	FY2021	Change		Record			
	Net Sales	('22/4-12) 3,412.8	('21/4-12)	+838.5	Ratio	Increased for the second consecutive period			
Consoli-	Operating Profit	267.0	146.7						
	(Margin)	(7.8%)	(5.7%)	+120.3	+82.0%	Increased for the second consecutive period			
dated Financial	Ordinary Profit	298.6	203.9	+94.7		Increased for the second consecutive period			
Results	(Margin)	(8.7%)	(7.9%)						
	Profit*	183.4	135.8	+47.6		Increased for the second consecutive period			
	(Margin)	(5.4%)	(5.3%)			The second consistency period			
Global Sales Volume	Automobile	2,210	1,949	+262	+13.4%	Increased in India, Japan, Africa, etc.			
housand units) Motorcycle	1,414	1,212	+202	+16.7%	Increased in India, ASEAN, Latin America, etc.			

First, let us explain the results for the 9 months from April to December.

Net sales were 3,412.8 billion yen, an increase of 838.5 billion yen from the same period of the previous year.

Increased net sales mainly owes to improvement in sales mix/price etc., increase in volume, and the impact of the exchange rate.

Operating profit was 267 billion yen, an increase of 120.3 billion yen from the same period of the previous fiscal year.

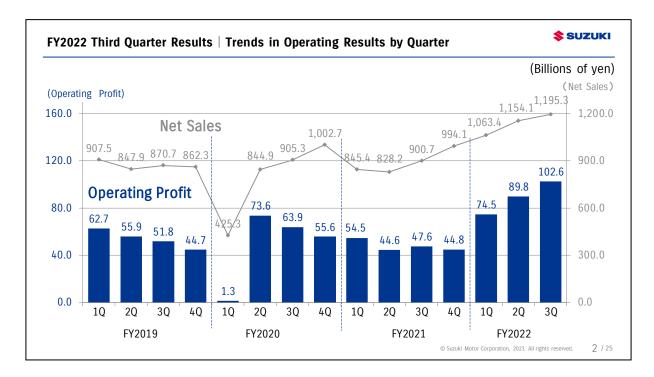
This was due to the impact of rising raw material prices being offset mainly by increased revenue.

Ordinary profit increased by 94.7 billion yen compared to the same period of the previous fiscal year to 298.6 billion yen.

Profit attributable to owners of parent increased by 47.6 billion yen to 183.4 billion yen. The increase in operating profit absorbed the decrease in non-operating income and extraordinary income (the gain on sale of the former Toyokawa factory site was recorded in the same period last year).

Global sales of Automobiles increased in countries such as India, Japan and Africa.

Global sales of motorcycles increased in India, and in regions such as ASEAN, and Latin America.



We would like to explain our quarterly results.

Net sales and profit both increased in the third quarter compared to the second quarter.

	Au	itomob	ile	M	otorcyc	le		Marine			Others			Total		of which
		FY2021 9 months ('21/4-12)	Change		FY2021 9 months ('21/4-12)			FY2021 9 months ('21/4-12)		FY2022 9 months ('22/4-12)		Change		FY2021 9 months ('21/4-12)	Change	effect of ForEX rates conversio
apan total	845.9	759.3	+86.6	17.7	16.7	+1.1	2.7	2.4	+0.2	9.0	9.1	-0.1	875.3	787.5	+87.8	•
Suzuki brand	776.1	698.4	+77.6	17.7	16.7	+1.1	2.7	2.4	+0.2	9.0	9.1	-0.1	805.4	726.6	+78.8	
OEM	69.9	60.9	+8.9										69.9	60.9	+8.9	
verseas total	2,203.4	1,552.1	+651.3	235.0	167.0	+68.0	99.1	67.7	+31.5				2,537.5	1,786.8	+750.7	•
Europe	277.6	281.8	-4.2	28.2	21.7	+6.5	18.7	16.0	+2.7				324.6	319.5	+5.0	+22.
N. America	0.5	0.5	-0.0	38.0	21.1	+16.9	57.1	33.5	+23.6				95.6	55.1	+40.4	+17.
Asia	1,534.8	1,017.0	+517.8	124.9	91.0	+34.0	8.0	8.6	-0.6				1,667.7	1,116.6	+551.1	+185.
India	1,248.2	772.4	+475.8	66.3	44.5	+21.8	0.6	0.5	+0.1				1,315.1	817.4	+497.7	+160.
Others	286.5	244.6	+41.9	58.7	46.5	+12.2	7.4	8.1	-0.7				352.6	299.2	+53.5	+24.
Others	390.5	252.8	+137.7	43.9	33.2	+10.7	15.3	9.6	+5.8				449.7	295.6	+154.2	+45.
Grand total	3,049.3	2,311.4	+737.8	252.8	183.7	+69.1	101.8	70.1	+31.7	9.0	9.1	-0.1	3,412.8	2,574.3	+838.5	+269.

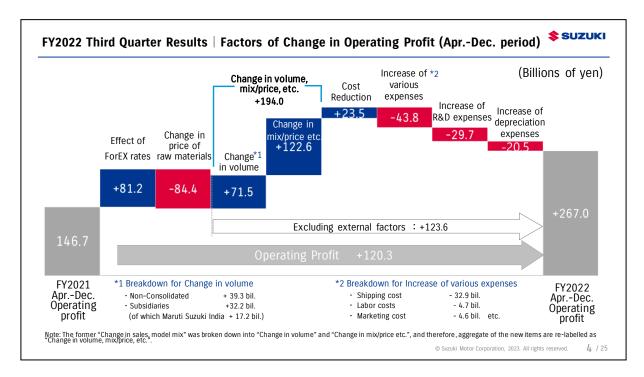
We would like to explain net sales by region and business between April and December.

Net sales increased in Japan, India and other regions.

The impact of exchange rate, contributed to increase in sales by 269.6 billion yen.

At the same time, overseas sales increased by 750.7 billion yen, partly due to the effect of price hikes reflecting rising raw material prices.

On a consolidated basis, net sales increased by 838.5 billion yen.



We would like to explain the factors of increase and decrease behind the operating profit between April and December.

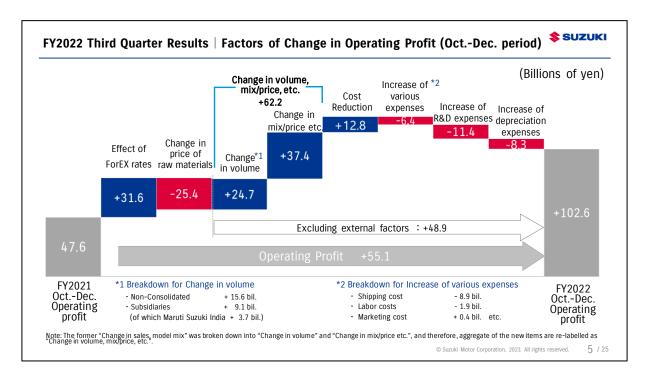
The breakdown of factors in operating profit are: Effect of ForEx rates contributed to plus 81.2 billion yen, while change in price of raw materials led to a decrease by 84.4 billion yen.

Excluding these external factors, positive contributors are: change in volume by 71.5 billion yen, change in mix/price etc. by 122.6 billion yen, and cost reduction by 23.5 billion yen.

On the other hand, negative factors are:

Increase in various expenses by 43.8 billion yen due to increased volume,

R&D expenses by 29.7 billion yen, and depreciation expenses by 20.5 billion yen.



We would like to explain the factors behind the increase and decrease in operating profit from October to December.

The breakdown of factors in operating profit are: Effect of ForEx rates contributed to plus 31.6 billion yen, while change in price of raw materials led to a decrease by 25.4 billion yen.

Excluding these external factors, positive contributors are: change in volume by 24.7 billion yen, change in mix/price etc. by 37.4 billion yen, and cost reduction by 12.8 billion yen.

On the other hand, negative factors are:

Increase in various expenses by 6.4 billion yen due to increased volume,

R&D expenses by 11.4 billion yen, and depreciation expenses by 8.3 billion yen.

FY2022 Third Quarter Results | Foreign Exchange Rates

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	FY2022 9 months ('22/4-12)	FY2021 9 months ('21/4-12)	Change	Effect of ForEX rates in operating profit
Indian Rupee	1.72 yen	1.51 yen	+0.21 yen	+22.6 bln yen
US Dollar	137 yen	111 yen	+25 yen	+19.9 bln yen
Mexican Peso	6.84 yen	5.48 yen	+1.36 yen	+11.1 bln yen
Euro	141 yen	131 yen	+10 yen	+10.6 bln yen
Australian Dollar	93 yen	83 yen	+11 yen	+4.0 bln yen
South African Rand	8.16 yen	7.56 yen	+0.60 yen	+3.2 bln yen
100 Indonesian Rupiah	0.91 yen	0.78 yen	+0.13 yen	+3.1 bln yen
Sterling Pound	164 yen	153 yen	+11 yen	+2.2 bln yen
Pakistan Rupee	0.64 yen	0.68 yen	-0.04 yen	-1.8 bln yen
Others*	_	_	_	+6.3 bln yen
Total				+81.2 bln yen

^{*}Others...New Zealand Dollar +1.2 bln yen, etc.

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We would like to explain the exchange rate between April and December.

One of the factors behind the increase in earnings this fiscal year was the depreciation of yen.

The impact of foreign exchange rates contributed to a profit increase by 81.2 billion yen.

FY2022 Third Quarter Result	s Capital Exp	enditures	s, etc.			\$ SUZUKI	
	FY2022 9 months ('22		9 m	FY2021 onths ('21/4-1	2) Cr	ange	
(Non-consolidated)	49.1 bln yen			38.6 bln	yen	+10.5 bln yen	
(Subsidiaries)	147.0 bln yen			90.8 bln	yen	+56.2 bln yer	
Capital Expenditures	196.1 bln yen			129.4 bln	yen	+66.6 bln ye	
Depreciation Expenses	126.4 bln yen			105.9 bln	yen	+20.5 bln yen	
R&D Expenses	142.0) bln yen		112.4 bln	yen	+29.7 bln yen	
	FY2022 Q3 F		Y2021 Q3		FY202	1 Q4	
	('22/12)	('21/1	2)	Change	('22/3)	Change	
nterest-Bearing Debt balance	754.2 bln yen	733.0 bl	n yen	+21.2 bln yen	674.2 bln yen	+80.1 bln ye	
Consolidated Subsidiaries	120		119	+1	119	+	
Entities accounted for using equity method	32		32	±0	32	±(
Employees	70,349	69	9,460	+889	69,193	+1,15	

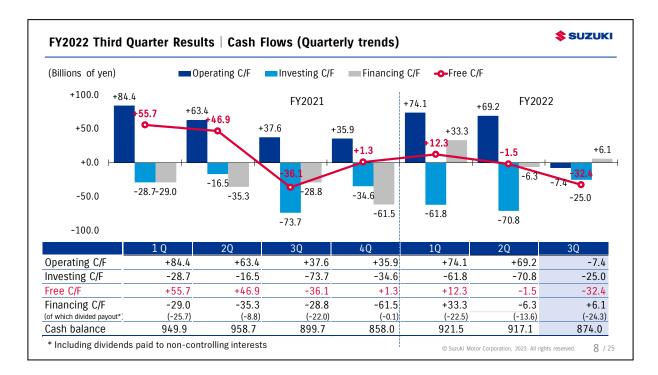
We would like to explain our capital expenditures for April-December.

Capital expenditures increased at both our company and its subsidiaries.

In particular, the Group's subsidiaries experienced a significant increase over the same period of the previous fiscal year due to 32 billion yen for the acquisition of land in Kharkhoda, India in the first quarter and preparation for the production of the Jimny 5-door and Fronx.

R&D expenses increased by 29.7 billion yen to 142 billion yen for the fiscal year.

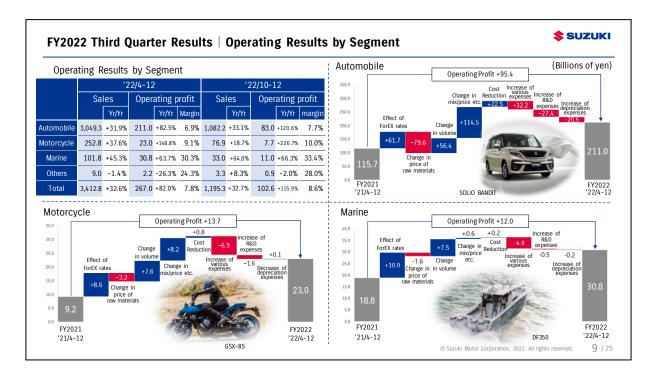
We are making progress toward 200 billion yen for the full year.



Let us explain our cash flow situation.

We have made aggressive capital investments in the last five quarters, resulting in lower free cash flow.

We will continue to make effective use of funds to achieve our fiscal 2030 sales target of 7 trillion yen.



Next is the operating results by segment.

The chart shows the factors that caused the increase or decrease in operating income by segment between April and December.

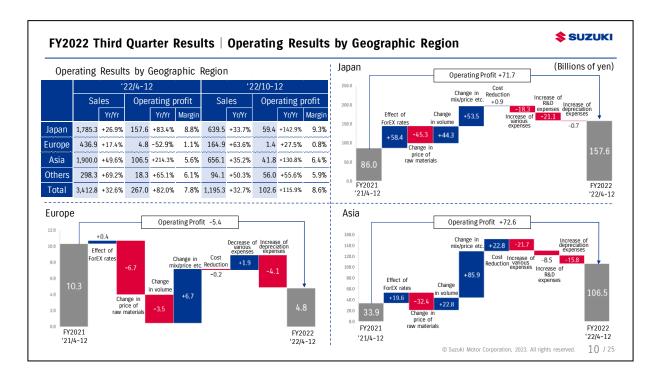
Automobile segment:

Net sales and operating profit both increased year-on-year.

In the motorcycle segment, net sales and profit increased. Notably, the operating margin for the period from October to December marked 10.0%.

Regarding the marine segment, Both net sales and profit were at record highs.

Motorcycle and marine businesses have shown significant contribution with the profit of 53.8 billion yen, accounting for approximately 20% among consolidated operating profit of 267 billion yen.



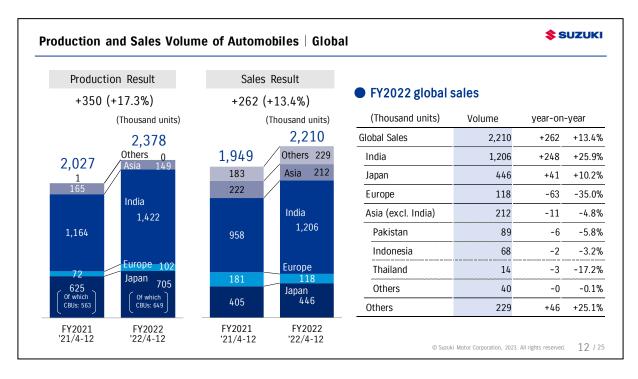
Next, we would like to explain our results by geographic region. In April-December, sales increased in all regions, but profit decreased in Europe.

In the period from October to December, net sales and profit both increased in all regions, with the largest increases in Japan and Asia.

\$ SUZUKI FY2022 Third Quarter Results | Operating Results of Maruti Suzuki India Yen Conversion (Billions of yen) Rupees (Billions of Rupees)*1 FY2021 FY2022 FY2021 FY2022 Change Change ('21/4-12) ('21/4-12) ('22/4-12)('22/4-12) **Net Sales** 816.9 582.9 +234.0 1,405.0 880.1 +524.9 Operating Profit*2 55.7 11.1 95.8 16.8 +44.6 +79.0 (Margin) (6.8%)(1.9%)(1.9%)(6.8%)Profit before income taxes 70.2 120.7 37.1 24.6 Consoli-+45.6 +83.6 dated (Margin) (8.6%)(4.2%)(8.6%)(4.2%)30.3 **Profit** 55.4 20.0 95.3 +35.4 +65.0 (Margin) (6.8%)(3.4%)(6.8%)(3.4%)*1 Results shown in Rupees are consolidated results 1.72 yen EX rate 1.51 yen +0.21 yen announced by Maruti Suzuki India on January 24 Whole Domestic*3 1,257 994 +263 *2 Operating Profit is calculated by using the following formula: Exports*3 195 170 +25 Sales of product + Other operating revenues (Thousand Total 1,451 1.164 +287 units) Total Expenses + Finance costs *3 Domestic and exports include OEM units Note. The above figures are for reference purpose only as financial results of Maruti Suzuki India are based on IndAS (Indian IFRS). © Suzuki Motor Corporation, 2023. All rights reserved. 11 / 25

Maruti Suzuki India Ltd. in India announced its financial results on January 24, and would like to summarize the result.

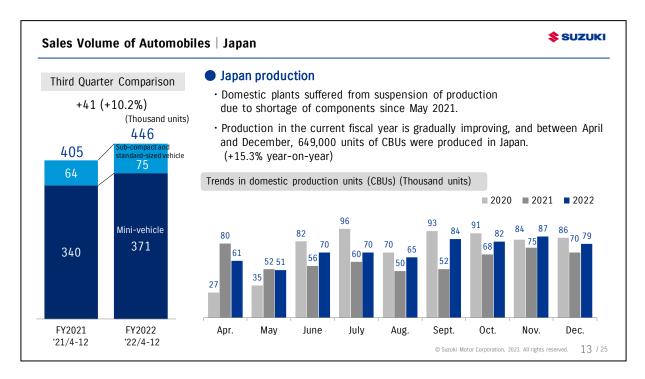
Maruti Suzuki's sales increased by 524.9 billion yen compared to the same period of the previous year. Operating profit increased by 79 billion yen.



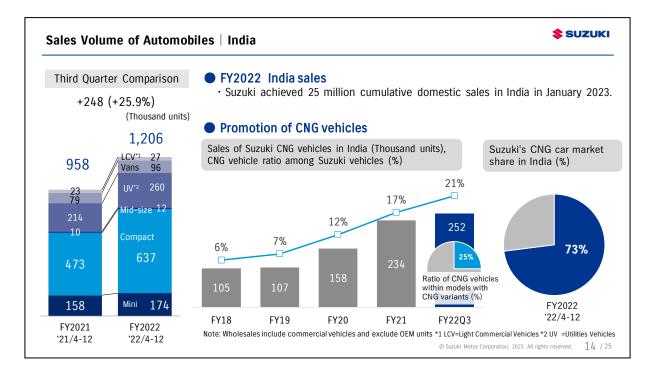
Next, let us explain the status of production and sales.

Automobile production results in Japan, Europe and India increased year-on-year.

Sales results increased year-on-year in Japan, India and other regions.



Domestic automobile sales increased compared to FY2021, due to decreased impact of parts supply shortage including semiconductors.



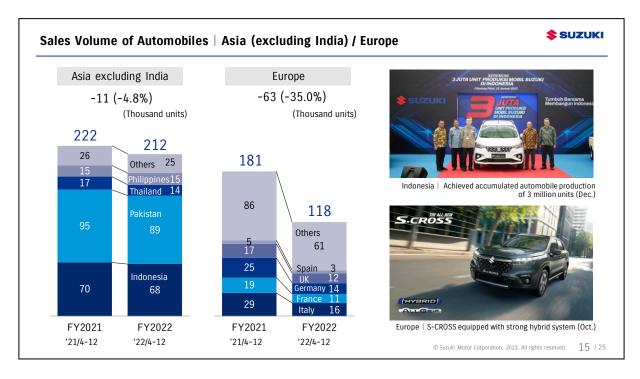
Sales in India increased, compared to the same period last year which was affected by limited availability of dealers due to lockdown and production decline due to shortage of semiconductors.

Notably, growth in UV segment resulted in increase by 21.5% year-on-year due to introduction of new SUVs "Brezza" and "Grand Vitara".

In January, cumulative sales in India since the commencement of production and sales in December 1982 reached 25 million units.

We are focusing on the penetration of CNG vehicles in India. Sales of Suzuki CNG vehicles increased steadily, the percentage of CNG vehicles in Suzuki sales during the third quarter was 21%, sales of CNG vehicles accounted for 25% of models with CNG variants.

Share of Suzuki vehicles in CNG market in India is 73%.

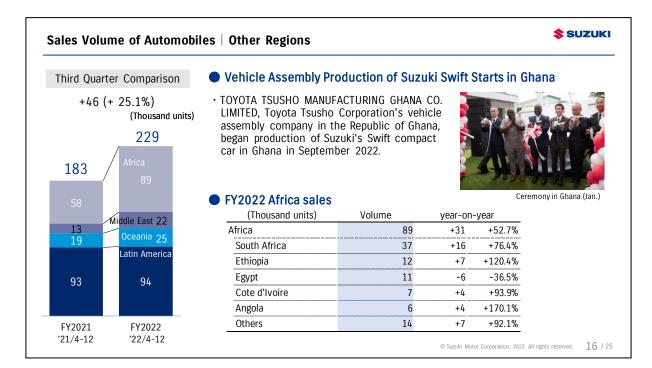


Sales in Asia excluding India, and Europe decreased year-on-year.

In Pakistan, the import of KD had not been possible since July due to foreign currency restrictions, resulting in a shortage of vehicle supplies.

In November, permission was granted and production resumed. However, in recent days, import restrictions have occurred again, and this affected the production in January.

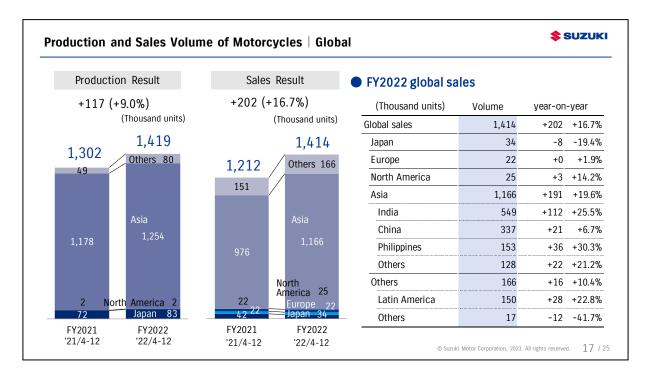
In Europe, sales have decreased significantly since there is a shortage of stock due to the impact of logistics caused by the shortage of car carriers and semiconductor shortage.



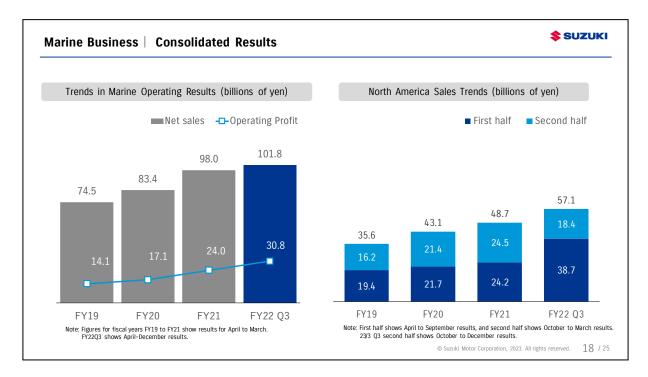
As for other regions, unit sales increased significantly in each region.

In Africa in particular, sales volume of automobiles has increased significantly, but we must keep a close watch on the situation in Egypt and Ethiopia, where foreign currency restriction is currently preventing imports.

Topic for the period is the start of vehicle assembly production of Suzuki Swift in Ghana.



Production and sales of motorcycles both increased. Sales increased, especially in India, the Philippines and Latin America.



In the marine business, sales in North America remained strong, and both sales and operating income reached record highs for the third quarter.

Demand for large outboard motors is expected to remain strong. From the end of December, the Kosai outboard motor plant started operating in two shifts.

We will increase production to eliminate B/O in the future.

\$ SUZUKI Full Year Forecast | Highlights Change Comparison with previous forecast FY2022 FY2021 (Billions of yen) Record ('22/4-'23/3) ('21/4-'22/3) Ratio ('22/4-'23/3) Change +26.1% Increase for the second consecutive period Net Sales 4,500.0 +931.6 4,500.0 3,568.4 ±0 Operating Profit 310.0 191.5 290.0 +61.9% Increase for the first time in five periods Consoli-+20.0 +118.5 (Margin) (6.9%)(5.4%)(6.4%)dated Ordinary Profit 340.0 262.9 320.0 +29.3% Increase for the third consecutive period **Financial** +77.1 +20.0 (7.4%)(7.1%)Results (Margin) (7.6%)Profit* 200.0 160.3 +24.7% Increase for the third consecutive period 190.0 +39.7 +10.0 (4.4%)(4.5%)(4.2%)(Margin) Global Automobile 3,023 2,707 +316 +11.7% 3,041 -18 Sales Volume Motorcycle 1,852 1,639 +213 +13.0% 1,863 -11 (Thousand units) Cash Dividends TBD 91 yen 91 yen dividends per share *Profit attributable to owners of parent © Suzuki Motor Corporation, 2023. All rights reserved.

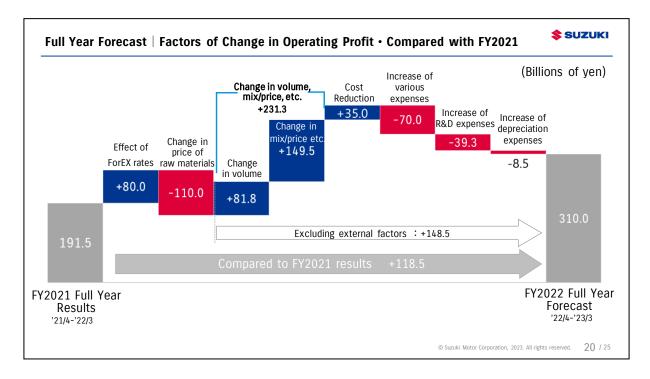
Next, let us explain our full year forecast.

Although we have revised down sales volume as we have estimated the production cut due to the shortage of semiconductors to the maximum extent,

we have revised our earnings forecast upward from our previous forecast.

Operating profit is forecasted at 310 billion yen, an increase of 20 billion yen from the previous forecast.

The annual dividend is still undecided due to the uncertain impact of the semiconductor supply shortage.



As a result, operating income is expected to increase by 118.5 billion yen from the previous year.

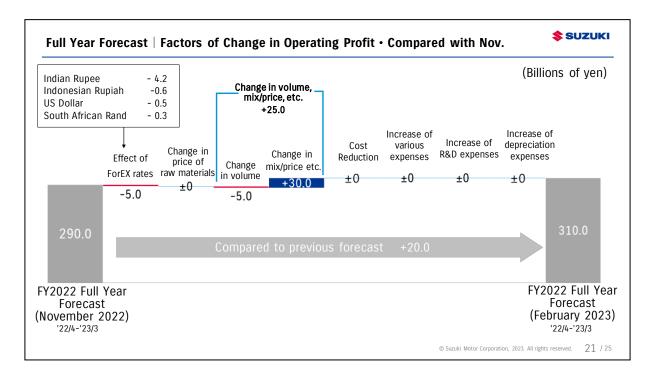
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while change in price of raw materials led to a decrease by 110 billion yen.

Excluding these external factors, positive contributors are: change in volume by 81.8 billion yen, change in mix/price etc. by 149.5 billion yen, and cost reduction by 35 billion yen.

On the other hand, negative factors are:

Increase of various expenses by 70 billion yen due to increased volume,

R&D expenses by 39.3 billion yen, and depreciation expenses by 8.5 billion yen.



For factors that increased or decreased from the previous announcement,

Effect of ForEX rates decreased profit by 5 billion yen,

Change in volume fully factoring in semiconductor risk decreased profit by 5 billion yen,

changes in mix/price etc. increased profit by 30 billion yen.

< Factors of	Change ir	Operatir	g Profit>		Effect of ForEX				
(Billions of yen) FY2022 I		22 Forecast		FY2022	FY2021	Change	'23/1-3	rates in operating	
Change in volume +81.8			Forecast	Result	Change	Forecast	profit		
Change in mix	Change in mix/price, etc. +149.5		Indian Rupee	1.68 yen	1.52 yen	+0.16 yen	1.55 yen	+22.8 bln ye	
Cost reduction			US Dollar	134 yen	112 yen	+22 yen	126 yen	+21.4 bln ye	
Effect of ForE			+80.0 -110.0	Mexican Peso	6.78 yen	5.53 yen	+1.25 yen	6.60 yen	+13.0 bln ye
Change in price			Euro	139 yen	131 yen	+8 yen	135 yen	+12.0 bln ye	
Increase of R8				Australian Dollar	92 ven	83 yen	+9 ven	87 yen	+4.1 bln ve
Increase of de	ncrease of depreciation -8.5		100 Indonesian Rupiah	0.89 ven	0.79 yen	+0.10 yen	0.83 yen	+3.1 bln ye	
T	Total +118.5		+118.5	South African Rand	7.97 yen	7.58 yen	+0.39 yen	7.40 yen	+2.6 bln ye
<capital expendit<="" td=""><td colspan="2">Capital Expenditures Depreciation Expenses R&D Expenses</td><td>Sterling Pound</td><td>162 yen</td><td>154 yen</td><td>+8 ven</td><td>155 yen</td><td>+2.2 bln ye</td></capital>	Capital Expenditures Depreciation Expenses R&D Expenses		Sterling Pound	162 yen	154 yen	+8 ven	155 yen	+2.2 bln ye	
(Billions of yen)	FY2022	Comparison FY 2021		New Zealand Dollar	84 yen	78 yen	+6 yen	81 yen	+1.1 bln ye
Capital	Forecast	Result	Change	Pakistan Rupee	0.62 yen	0.68 yen	-0.06 yen	0.56 yen	-3.4 bln ye
Expenditures	290.0	189.4	+100.6	Others	-			-	+1.1 bln ye
Depreciation Expenses	170.0	161.5	+8.5		ForEX rate	s total			+80.0 bln ye
R&D Expenses	200.0	160.7	+39.3						23.2 3 30

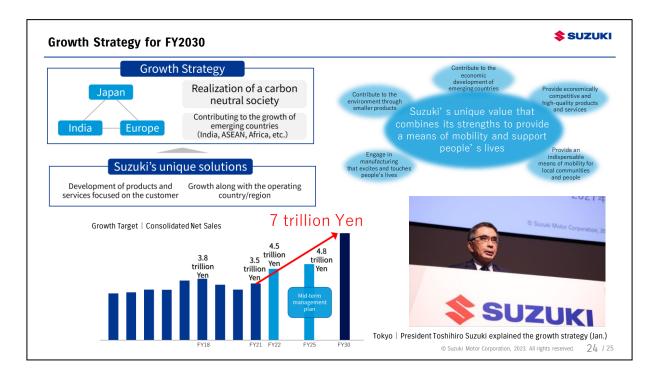
The exchange rate has been revised to reflect the recent appreciation of the yen.

Full Year F	orecast Pro	duction and	Sales				•	SUZUKI		
(- 1		Producti	on		Sales					
(Thousand units)	Forecast	Resu	lt	Revised units from previous forecast	Forecast	Resul	Revised units			
unitaj	(FY2022)	(FY2021)	Change		(FY2022)	(FY2021)	Change	from previous forecast		
Automobile	>									
Japan	931	840	+91	-63	629	561	+68	-19		
Europe	142	100	+42	+1	182	225	-43	-		
Asia	2,102	1,882	+220	-32	1,920	1,666	+254	-10		
Others	0	1	-1	-	292	254	+38	+10		
Total	3,175	2,822	+353	-94	3,023	2,707	+316	-18		
Motorcycle	>			A	utomobile sales o	outlook in India is	s +21% year-	-on-year		
Japan	111	99	+12	-3	46	53	-7	-(
Europe	_	_	-	_	31	28	+3	-:		
N.America	3	3	-0	_	32	29	+3	- <i>i</i>		
Asia	1,650	1,611	+39	-3	1,528	1,324	+204	-		
Others	97	71	+26	+6	215	205	+10	+		
Total	1,861	1,784	+77	-	1,852	1,639	+213	-13		

Volume of automobile production was revised down by 94,000 units from the previous forecast.

This is due to the maximized factoring of semiconductor risks and the impact of import restrictions in Pakistan.

Automobile sales outlook in India is +21% year-on-year.



On January 26, we announced our Growth Strategy for FY2030.

Suzuki will contribute to the realization of a carbon neutral society and the economic growth of emerging countries such as India, ASEAN, and Africa, with our main business regions, Japan, India, and Europe, as the core.

By focusing on creating solutions that are unique to Suzuki, which are to develop products and services focused on the customer, and grow along with the operating countries and regions, we will aim to achieve net sales of 7 trillion yen.



In order to provide our stakeholders with a deeper understanding of Suzuki's activities, we released our Integrated Report and Sustainability Report on February 6.

The document is now only available in Japanese and the English version will follow soon.

Suzuki will continue to strive for sustainable growth and increased corporate value over the medium to long term.



Thank you.



Caution with respect to Forward-Looking Statements

- The forward-looking statements mentioned in this presentation are based on currently available information and assumptions, contain risks and uncertainty and do not constitute guarantees of future achievement.
- Please note that the future results may greatly vary by the changes of various factors.
- Those factors, which may influence the future results, include economic conditions and the trend of demand in major markets and the fluctuations of foreign exchange rates (mainly U.S. dollar/Yen rate, Euro/Yen rate, Indian Rupee/Yen rate).

[English translation from the original Japanese language document]