Suzuki Financial Performance 3rd. Quarter (Apr.-Dec.)

			J-GAAP								IFRS	
			FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024
			(2015/4-12)	(2016/4-12)	(2017/4-12)	(2018/4-12)	(2019/4-12)	(2020/4-12)	(2021/4-12)	(2022/4-12)	(2023/4-12)	(2024/4-12)
Consolidated	Net Sales/Revenue		2,355,591	2,251,966	2,724,884	2,838,834	2,626,070	2,175,532	2,574,330	3,412,829	3,834,081	4,283,717
	Domestic		753,531	725,247	779,969	896,031	861,461	820,323	787,540	875,313	916,476	1,081,549
		Overseas	1,602,059	1,526,718	1,944,915	1,942,803	1,764,608	1,355,208	1,786,790	2,537,516	2,917,604	3,202,167
	Operating Profit		146,242	167,357	259,843	256,544	170,433	138,777	146,659	266,978	371,176	479,720
	(Margin)		(6.2%)	(7.4%)	(9.5%)	(9.0%)	(6.5%)	(6.4%)	(5.7%)	(7.8%)	(9.7%)	(11.2%)
	Ordinary Profit/Profit before tax		162,762	180,220	284,586	306,102	194,764	174,887	203,869	298,561	435,123	548,013
	(Margin)		(6.9%)	(8.0%)	(10.4%)	(10.8%)	(7.4%)	(8.0%)	(7.9%)	(8.7%)	(11.3%)	(12.8%)
	Profit attributable to owners of parent		102,260	133,355	164,322	180,781	116,564	113,249	135,786	183,399	237,120	311,703
	(Margin)		(4.3%)	(5.9%)	(6.0%)	(6.4%)	(4.4%)	(5.2%)	(5.3%)	(5.4%)	(6.2%)	(7.3%)
	Auto	Net Sales/Revenue	2,130,687	2,059,098	2,489,606	2,596,661	2,377,133	1,961,805	2,311,472	3,049,313	3,475,727	3,900,353
		Op. Profit	146,379	162,072	248,280	244,150	156,576	126,602	115,659	211,043	319,284	423,535
		(Margin)	(6.9%)	(7.9%)	(10.0%)	(9.4%)	(6.6%)	(6.5%)	(5.0%)	(6.9%)	(9.2%)	(10.9%)
		Net Sales/Revenue	172,883	143,174	180,967	182,162	182,125	145,399	183,692	252,759	266,029	295,261
Operating	Moto	Op. Profit	-10,074	-3,651	1,658	140	27	-1,447	9,230	22,967	27,854	31,073
results		(Margin)	(-)	(-)	(0.9%)	(0.1%)	(0.0%)	(-)	(5.0%)	(9.1%)	(10.5%)	(10.5%)
by		Net Sales/Revenue	52,019	49,693	54,310	60,010	56,207	59,604	70,053	101,775	83,840	79,532
Segment	Marine	Op. Profit	9,938	8,935	9,904	12,253	11,186	11,567	18,809	30,788	21,467	22,271
		(Margin)	(19.1%)	(18.0%)	(18.2%)	(20.4%)	(19.9%)	(19.4%)	(26.8%)	(30.3%)	(25.6%)	(28.0%)
		Net Sales/Revenue	 "Marine" and "Other" has been disclosed seperately as of FY2020-4Q. The value listed in "Marine" column for FY2018 or earlier is the total of "Marine" and "Other". 				10,604	8,724	9,112	8,980	8,484	8,570
	Other	Op. Profit					2,643	2,055	2,958	2,179	2,570	2,839
		(Margin)					(24.9%)	(23.6%)	(32.5%)	(24.3%)	(30.3%)	(33.1%)
Operating results by		Net Sales/Revenue	1,326,371	1,325,356	1,482,129	1,551,041	1,471,302	1,322,038	1,407,095	1,785,252	2,036,610	2,163,113
	Japan	Op. Profit	59,786	61,259	111,466	112,590	91,941	93,376	85,956	157,647	210,953	223,833
		(Margin)	(4.5%)	(4.6%)	(7.5%)	(7.3%)	(6.2%)		(6.1%)	(8.8%)	(10.4%)	(10.3%)
	Europe	Net Sales/Revenue	406,295	408,328	456,436	434,546	430,469	341,592	372,202	436,941	670,950	595,787
		Op. Profit	6,281	10,472	12,594	14,703	15,107	4,211	10,267	4,839	17,436	8,301
		(Margin)	(1.5%)	(2.6%)	(2.8%)	(3.4%)	(3.5%)	(1.2%)	(2.8%)	(1.1%)	(2.6%)	(1.4%)
		Net Sales/Revenue	1,130,988	1,083,853	1,408,126	1,419,707	1,266,882	928,527	1,269,753	1,900,019		2,401,269
Geographic Region	Asia	Op. Profit	82,318	91,498	140,575		54,075		33,888	106,510		226,257
		(Margin)	(7.3%)	(8.4%)	(10.0%)	(8.6%)	(4.3%)		(2.7%)	(5.6%)	(8.9%)	(9.4%)
		Net Sales/Revenue	112,315	98,867	119,556		138,352		176,278	298,342	292,946	338,208
	Other	Op. Profit	1,066	2,477	3,422	4,323	5,653		11,058	18,259		8,536
		(Margin)	(0.9%)	(2.5%)	(2.9%)	(3.3%)	(4.1%)		(6.3%)	(6.1%)	(3.3%)	(2.5%)
FX rates	US dollar	(yen)	122	107	112	111	109		111	137	143	153
	Euro	(yen)	134	118	129	129	121		131	141	155	165
	Indian Rupee (yen)		1.90	1.60	1.74	1.61	1.56		1.51	1.72	1.74	1.83
Capital expenditures (bln yen)		116.0	136.7	123.2	191.2	173.4	121.7	129.4	196.1	207.2	247.3	
Depreciation exp. (bln yen)		119.4	117.1	114.4	106.3	118.8		105.9	126.4	132.2	143.9	
R&D exp. (bln yen)		96.2	97.6	98.8	111.4	105.6		112.4	142.0	157.0	180.2	
Number of Employees		58,390	62,652	64,817	68,040	69,041	69,504	69,460	70,349		74,212	
Number of			135	136	131	131	128		119	120	117	120
Companies	Entities account	ted for using equity method	34	32	31	28	28		32 s revenue and "Or	32	32	33

*IFRS was adopted from FY2024, and the same period of FY2023 was also reclassified to IFRS. Therefore, about FY2023 and FY2024 "Net Sales/Revenue" column shows revenue and "Ordinary Profit/Profit before tax" column shows profit before tax.

(Unit : million yen unless otherwise stated)