			J-GAAP								IFRS	
		-	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024
			(2015/4-9)	(2016/4-9)	(2017/4-9)	(2018/4-9)	(2019/4-9)	(2020/4-9)	(2021/4-9)	(2022/4-9)	(2023/4-9)	(2024/4-9)
	Net Sales/Rev	venue	1,555,522	1,498,956	1,831,097	1,929,434	1,755,446	1,270,247	1,673,586	2,217,504	2,556,078	2,855,00
	Domestic		500,049	496,530	531,387	598,568	598,355	526,822	520,332	560,195	612,400	712,88
Consolidated	Overseas		1,055,473	1,002,425	1,299,709	1,330,866	1,157,091	743,424	1,153,253	1,657,309	1,943,677	2,142,11
	Operating Profit		101,093	115,503	172,881	198,454	118,606	74,901	99,112	164,341	238,133	334,94
			(6.5%)	(7.7%)	(9.4%)	(10.3%)	(6.8%)	(5.9%)	(5.9%)	(7.4%)	(9.3%)	(11.79
	Ordinary Profit/Profit before tax		112,095	121,823	186,879	232,304	139,487	96,169	148,248	192,310	288,114	376,4
	(Margin)		(7.2%)	(8.1%)	(10.2%)	(12.0%)	(7.9%)	(7.6%)	(8.9%)	(8.7%)	(11.3%)	(13.29
	Profit attributable to owners of parent		79,051	99,927	104,208	136,183	79,303	54,326	100,526	115,107	151,106	217,4
	(Margin)		(5.1%)	(6.7%)	(5.7%)	(7.1%)	(4.5%)	(4.3%)	(6.0%)	(5.2%)	(5.9%)	(7.6)
	Auto	Net Sales/Revenue	1,395,852	1,367,701	1,669,112	1,761,345	1,581,453	1,133,933	1,498,630	1,967,125	2,310,901	2,594,5
		Op. Profit	94,519	109,320	162,388	185,478	106,105	69,240	78,035	128,043	206,033	293,39
		(Margin)	(6.8%)	(8.0%)	(9.7%)	(10.5%)	(6.7%)	(6.1%)	(5.2%)	(6.5%)	(8.9%)	(11.39
Inorating		Net Sales/Revenue	123,334	96,521	124,347	126,268	126,471	89,062	118,943	175,899	178,676	198,30
Operating results by Segment Operating results by Geographic Region	Moto Marine	Op. Profit	-1,211	-667	3,739	4,017	1,734	-3,634	6,873	15,265	15,798	22,68
		(Margin)	(-)	(-)	(3.0%)	(3.2%)	(1.4%)	(-)	(5.8%)	(8.7%)	(8.8%)	(11.49
		Net Sales/Revenue	36,336	34,733	37,637	41,819	39,840	41,471	49,946	68,798	61,011	56,63
		Op. Profit	7,785	6,849	6,753	8,957	8,942	7,953	12,186	19,777	14,702	17,0
		(Margin)	(21.4%)	(19.7%)	(17.9%)	(21.4%)	(22.4%)	(19.2%)	(24.4%)	(28.7%)	(24.1%)	(30.1)
		Net Sales/Revenue		Other" has been discl			7,681	5,780	6,066	5,681	5,488	5,5
	Other	Op. Profit	• The value liste "Marine" and '	d in "Marine" column 'Other".	i for FY2018 or earlie	r is the total of	1,823	1,340	2,016	1,255	1,598	1,8
		(Margin)					(23.7%)	(23.2%)	(33.2%)	(22.1%)	(29.1%)	(33.29
	Japan	Net Sales/Revenue	866,317	879,186	974,047	1,012,333	987,232	819,480	928,700	1,145,749	1,336,495	1,435,4
		Op. Profit	43,290	39,528	74,745	85,710	66,282	57,164	61,517	98,275	127,167	156,9
		(Margin)	(5.0%)	(4.5%)	(7.7%)	(8.5%)	(6.7%)	(7.0%)	(6.6%)	(8.6%)	(9.5%)	(10.9)
	Europe Asia	Net Sales/Revenue	264,626	278,776	310,311	274,086	297,688	202,651	271,427	272,058	440,855	421,8
		Op. Profit	2,373	7,164	9,141	9,168	13,507	2,119	9,173	3,444	16,003	8,2
		(Margin)	(0.9%)	(2.6%)	(2.9%)	(3.3%)	(4.5%)	(1.0%)	(3.4%)	(1.3%)	(3.6%)	(2.0
		Net Sales/Revenue	741,715	701,257	933,808	980,899	814,885	477,755	784,576	1,243,963	1,422,215	1,576,3
		Op. Profit	54,993	59,762	90,629	94,962	26,330	6,308	15,759	64,676	126,371	153,43
		(Margin)	(7.4%)	(8.5%)	(9.7%)	(9.7%)	(3.2%)	(1.3%)	(2.0%)	(5.2%)	(8.9%)	(9.79
	Other	Net Sales/Revenue	77,240	64,180	78,579	86,635	91,656	77,601	113,684	204,265	196,957	226,3
		Op. Profit	1,085	1,331	2,141	3,366	4,313	3,274	7,485	12,700	7,406	6,0
		(Margin)	(1.4%)	(2.1%)	(2.7%)	(3.9%)	(4.7%)	(4.2%)	(6.6%)	(6.2%)	(3.8%)	(2.79
FX rates	US dollar	(yen)	122	105	111	110	109	107	110	134	141	1
	Euro	(yen)	135	118	126	130	121	121	131	139	153	1
	Indian Rupee	(yen)	1.91	1.58	1.74	1.62	1.56	1.43	1.49	1.72	1.72	1.
Capital expenditures		(bln yen)	74.9	95.1	73.5	132.0	117.3	85.0	83.2	131.7	132.2	168
epreciation exp.		(bln yen)	76.8	76.5	74.3	64.2	78.4	60.7	65.9	78.1	87.6	94
R&D exp.	Ia	(bln yen)	62.8	62.7	65.4	71.8	71.9	65.6	77.1	95.4	107.2	123
Number of	Consolidated		135	136	136	131	129	124	120	119	118	1
Companies		ed for using equity method	35	33	33	28	28	29	31	32	31	
Dividend *IFRS was adop	Interim	Per Share (Yen)	15	17	30	37	37円	37	45	50	55	
	Annual	Per Share (Yen)	32	44	74	74円	85円	90	91	100	122	
		Payout ratio	13.6%	12.1%	15.1%	18.7%	29.7%	29.8%	27.6%	22.0%	18.6%	22.0

^{*}IFRS was adopted from FY2024, and the same period of FY2023 was also reclassified to IFRS. Therefore, about FY2023 and FY2024 "Net Sales/Revenue" column shows revenue and "Ordinary Profit/Profit before tax" column shows profit before tax.

^{*1→4} stock split implemented on April 1, 2024. Therefore, the dividend per share through FY2023 is the amount before the stock split.