# ANNUAL REPORT 2017







**SUZUKI MOTOR CORPORATION** 

# FINANCIAL SECTION

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# **Five-Year Summary**

#### SUZUKI MOTOR CORPORATION

#### CONSOLIDATED

|   | Millions of yen<br>(except per share amounts) |            |            |            |            |  |
|---|---|------------|------------|------------|------------|--|
| Years ended 31 March                            | 2017  | 2016       | 2015       | 2014       | 2013       |  |
| Net sales                                       | ¥3,169,542                                    | ¥3,180,659 | ¥3,015,461 | ¥2,938,314 | ¥2,578,317 |  |
| Net income attributable to owners of the parent | 159,956                                       | 116,660    | 96,862     | 107,484    | 80,389     |  |
| Net income per share:                           |   |            |            |            |            |  |
| Primary   | 362.54  | 234.98     | 172.67     | 191.60     | 143.31     |  |
| Fully diluted                                   | 362.48  | 234.92     | 172.63     | 191.57     | 131.67     |  |
| Cash dividends per share                        | 44.00   | 32.00      | 27.00      | 24.00      | 18.00      |  |
| Net assets                                      | 1,387,041                                     | 1,187,703  | 1,701,390  | 1,494,357  | 1,298,553  |  |
| Total current assets                            | 1,955,973                                     | 1,632,630  | 2,008,729  | 1,790,832  | 1,560,218  |  |
| Total assets                                    | 3,115,985                                     | 2,702,008  | 3,252,800  | 2,874,074  | 2,487,635  |  |
| Depreciation and amortization                   | 163,397                                       | 168,315    | 134,377    | 117,188    | 93,680     |  |

# **Consolidated Financial Statements**

# **Consolidated Balance Sheets**

| As of 31 March 2017 and 2016                                   | Millions                   | of yen      |
|--|----------------------------|-------------|
| SUZUKI MOTOR CORPORATION<br>AND CONSOLIDATED SUBSIDIA          | 0017                       | 2016        |
| ASSETS<br>Current assets:                                      |                            |             |
| Cash and cash equivalents ***                                  | <sup>TE 12</sup> ¥ 614,031 | ¥ 450,088   |
| Receivables:   |                            | 1 400,000   |
| Notes and accounts receival                                    | Die-trade *NOTE 5          | 335,343     |
| Allowance for doubtful acco                                    | ,                          | (5,528)     |
| Inventories  |                            | 286,301     |
| Deferred tax assets *NOTE 10                                   | , -                        | 116,378     |
| Others   |                            | 450,046     |
| Total current assets   | ,                          | 1,632,630   |
|  |                            |             |
| Property, plant and equipmer                                   |                            |             |
| Land *NOTE 7   |                            | 255,013     |
| Buildings and structures *NOTE 7                               |                            | 416,217     |
| Machinery, equipment and vehic                                 | les 1,363,140              | 1,286,385   |
| Tools, furniture and fixtures                                  |                            | 408,683     |
| Construction in progress                                       |                            | 50,361      |
|  | 2,507,061                  | 2,416,660   |
| Accumulated depreciation                                       |                            | (1,659,584) |
| Total property, plant and equip                                | ment <b>756,344</b>        | 757,076     |
|  |                            |             |
| Investments and other assets<br>Investment securities *NOTE 5  |                            |             |
| Investments in affiliates ************************************ | ,                          | 226,516     |
| Assets for retirement benefits *                               |                            | 46,250      |
| Deferred tax assets *NOTE 10                                   |                            | 50          |
|  | ,                          | 14,773      |
| Others<br>Total investments and other                          |                            | 24,709      |
|  |                            | 312,301     |
| Total assets   | ¥3,115,985                 | ¥2,702,008  |

|   | Millions of yen |           |
|---|-----------------|-----------|
|   | 2017            | 2016      |
| ABILITIES AND NET ASSETS<br>Current liabilities:                |                 |           |
| Short-term loans payable *NOTE 5 and 7                          | ¥ 96,643        | ¥ 201,50  |
| Current portion of long-term loans payable *NOTE 5 and 7        | 119,958         | 64,98     |
| Accounts payable-trade *NOTE5                                   | 428,063         | 402,62    |
| Electronically recorded obligations                             | 83,070          | 402,02    |
| Income taxes payable  | 31,863          | 29,48     |
| Accrued expenses *NOTE5   | 191,068         | 183,69    |
| Provision for product warranties                                | 76,995          | 66,03     |
| Deferred tax liabilities *NOTE 10                               | 55              | 48        |
| Others <b>*NOTE 7</b>   | 160,402         | 133,08    |
|   |                 |           |
| Total current liabilities                                       | 1,188,121       | 1,145,9   |
| Noncurrent liabilities:   |                 |           |
| Bonds with subscription rights to shares *NOTE 5 and 6          | 200,400         |           |
| Long-term loans payable *NOTE 5 and 7                           | 222,870         | 262,79    |
| Liabilities for retirement benefits *NOTE 9                     | 63,099          | 56,34     |
| Provision for disaster  | 1,976           | 3,0       |
| Deferred tax liabilities *NOTE 10                               | 1,384           | 7,4       |
| Others *NOTE 7  | 51,091          | 38,6      |
| Total noncurrent liabilities                                    | 540,822         | 368,3     |
| Total liabilities   | 1,728,943       | 1,514,3   |
| Net assets:<br>Shareholders' equity: *NOTE 13<br>Capital stock: |                 |           |
| Common stock:   |                 |           |
| Authorised: 1,500,000,000 shares                                |                 |           |
| Issued: 491,000,000 shares as of<br>31 March 2017 and 2016      | 138,014         | 138,0     |
| Capital surplus   | 144,035         | 144,1     |
| Retained earnings   | 1,058,549       | 913,6     |
| Treasury stock  | (191,051)       | (191,1    |
| Total shareholders' equity                                      | 1,149,548       | 1,004,60  |
|   | 1,143,340       | 1,004,0   |
| Accumulated other comprehensive income:                         |                 |           |
| Valuation difference on available-for-sale securities           | 98,827          | 77,6      |
| Deferred gains or losses on hedges                              | 1,269           | 5         |
| Foreign currency translation adjustment                         | (119,236)       | (115,5    |
| Accumulated adjustment for retirement benefits                  | (10,543)        | (9,5      |
| Total accumulated other comprehensive income                    | (29,683)        | (46,9     |
| Subscription rights to shares *NOTE 16                          | 126             | 1         |
| Non-controlling interests                                       | 267,049         | 229,8     |
| Total net assets  | ¥1,387,041      | ¥1,187,70 |
| Total liabilities and net assets                                | ¥3,115,985      | ¥2,702,00 |
|   |                 |           |

# Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

#### (Consolidated Statements of Income)

Years ended 31 March 2017 and 2016

|   | Millions   | of yen     |
|---|------------|------------|
| SUZUKI MOTOR CORPORATION<br>AND CONSOLIDATED SUBSIDIARIES | 2017       | 2016       |
| Net sales   | ¥3,169,542 | ¥3,180,659 |
| Cost of sales   | 2,261,914  | 2,313,779  |
| Gross profit  | 907,627    | 866,879    |
| Selling, general and administrative expenses              | 640,942    | 671,571    |
| Operating income  | 266,685    | 195,308    |
| Other income (expenses):                                  |            |            |
| Interest and dividend income                              | 16,827     | 20,885     |
| Interest expense  | (4,771)    | (6,381)    |
| Equity in earnings (losses) of affiliates                 | 2,327      | (2,492)    |
| Impairment loss *NOTE 4                                   | (39,936)   | (322)      |
| Others, net   | 54,067     | 38,633     |
| Income before income taxes etc                            | 295,200    | 245,631    |
| Income taxes: *NOTE 10                                    |            |            |
| Current   | 92,263     | 87,279     |
| Deferred  | 5,319      | 5,051      |
|   | 97,583     | 92,330     |
| Net income  | 197,616    | 153,300    |
| Net income attributable to non-controlling interests      | 37,660     | 36,640     |
| Net income attributable to owners of the parent           | ¥ 159,956  | ¥ 116,660  |

|                          |   |        | Yen |   |        |
|--------------------------|---|--------|-----|---|--------|
| Net income per share:    |   |        |     |   |        |
| Primary                  | ¥ | 362.54 |     | ¥ | 234.98 |
| Fully diluted            |   | 362.48 |     |   | 234.92 |
| Cash dividends per share |   | 44.00  |     |   | 32.00  |

#### (Consolidated Statements of Comprehensive Income)

Years ended 31 March 2017 and 2016

| SUZUKI MOTOR CORPORATION                                       | Millions | of yen    |
|--|----------|-----------|
| AND CONSOLIDATED SUBSIDIARIES                                  | 2017     | 2016      |
| Net Income   | ¥197,616 | ¥153,300  |
| Other comprehensive income *NOTE 14                            |          |           |
| Valuation difference on available-for-sale securities          | 28,375   | (77,011)  |
| Deferred gains or losses on hedges                             | 505      | (29)      |
| Foreign currency translation adjustment                        | 3,634    | (100,590) |
| Adjustment for retirement benefits                             | (655)    | (10,562)  |
| Share of other comprehensive income of associates              |          |           |
| accounted for using equity method                              | (2,318)  | (3,411)   |
| Total other comprehensive income                               | 29,541   | (191,605) |
| Comprehensive income   | 227,158  | (38,304)  |
| Comprehensive income attributable to:                          |          |           |
| Comprehensive income attributable to owners of the parent      | 177,276  | (51,260)  |
| Comprehensive income attributable to non-controlling interests | 49,881   | 12,955    |

# Consolidated Statements of Changes in Net Assets Years ended 31 March 2017 and 2016

|   |  |                  | Millions           | of yen            |                |                                  |
|---|--|------------------|--------------------|-------------------|----------------|----------------------------------|
| SUZUKI MOTOR<br>CORPORATION<br>AND CONSOLIDATED<br>SUBSIDIARIES | Thousands<br>of shares<br>of common<br>stock | Capital<br>stock | Capital<br>surplus | Retained earnings | Treasury stock | Total<br>Shareholders'<br>equity |
| Balance as of<br>31 March 2015                                  | 561,047                                      | ¥138,014         | ¥144,364           | ¥1,082,440        | ¥(62)          | ¥1,364,757                       |
| Dividends from surplus  |  |                  |                    | (16,156)          |                | (16,156)                         |
| Net income attributable to owners of the parent                 | _  | _                | _                  | 116,660           | _              | 116,660                          |
| Purchase of treasury stock                                      | _  |                  |                    | _                 | (460,479)      | (460,479)                        |
| Disposal of treasury stock                                      | _  | _                | (95)               | _                 | 180            | 84                               |
| Retirement of treasury stock                                    | (70,047)                                     |                  | (269,191)          | _                 | 269,191        | _                                |
| Transfer to capital surplus from retained earnings              | _  | _                | 269,287            | (269,287)         | _              | _                                |
| Capital increase of<br>Consolidated subsidiaries                | _  | _                | (198)              | _                 | _              | (198)                            |
| Net changes of items other than shareholders' equity            | _  | _                | _                  |                   | _              | _                                |
| Total changes during the fiscal year                            |  |                  | (198)              | (168,783)         | (191,107)      | (360,089)                        |
| Balance as of<br>31 March 2016                                  | 491,000                                      | ¥138,014         | ¥144,166           | ¥913,656          | ¥(191,169)     | ¥1,004,668                       |
| Dividends from surplus  |  |                  |                    | (15,003)          |                | (15,003)                         |
| Net income attributable to owners of the parent                 | _  | _                | _                  | 159,956           | _              | 159,956                          |
| Purchase of treasury stock                                      | _  | _                | _                  | _                 | (4)            | (4)                              |
| Disposal of treasury stock                                      | _  | _                | (60)               | _                 | 122            | 62                               |
| Transfer to capital surplus from retained earnings              | _  | _                | 60                 | (60)              | _              | _                                |
| Capital increase of consolidated subsidiaries                   | _  | _                | (130)              | _                 | _              | (130)                            |
| Net changes of items other than shareholders' equity            | _  | _                | _                  | _                 | _              | _                                |
| Total changes during the fiscal year                            |  |                  | (130)              | 144,892           | 118            | 144,880                          |
| Balance as of<br>31 March 2017                                  | 491,000                                      | ¥138,014         | ¥144,035           | ¥1,058,549        | ¥(191,051)     | ¥1,149,548                       |

|   |   |   |  | Million  | is of yen  |                                     |                                  |                     |
|---|---|---|--|--|--|-------------------------------------|----------------------------------|---------------------|
| SUZUKI MOTOR<br>CORPORATION<br>AND CONSOLIDATED<br>SUBSIDIARIES | Valuation<br>difference<br>on<br>available-<br>for-sale<br>securities | Deferred<br>gains or<br>losses on<br>hedges | Foreign<br>currency<br>translation<br>adjustment | Accumulated<br>adjustment<br>for retirement<br>benefit | Total<br>accumulated<br>other<br>comprehensive<br>income | Subscription<br>rights to<br>shares | Non-<br>controlling<br>interests | Total net<br>assets |
| Balance as of<br>31 March 2015                                  | ¥158,788  | ¥679  | ¥(42,997)  | ¥864   | ¥117,333   | ¥250                                | ¥219,048                         | ¥1,701,390          |
| Dividends from surplus  |   |   |  |  |  |                                     |                                  | (16,156)            |
| Net income attributable to owners of the parent                 | _   | _   | _  |  | _  | _                                   | _                                | 116,660             |
| Purchase of treasury stock                                      |   |   | _  | _  |  |                                     | _                                | (460,479)           |
| Disposal of treasury stock                                      |   | _   | _  | _  | _  |                                     | _                                | 84                  |
| Retirement of treasury stock                                    |   | _   | _  | _  | _  |                                     | _                                | _                   |
| Transfer to capital surplus from retained earnings              | _   | _   | _  |  | _  | _                                   | _                                | _                   |
| Capital increase of<br>Consolidated subsidiaries                | _   | _   | _  | _  | _  | _                                   | _                                | (198)               |
| Net changes of items other than shareholders' equity            | (81,163)  | (142)                                       | (72,553)   | (10,444)   | (164,304)  | (62)                                | 10,768                           | (153,598)           |
| Total changes during the fiscal year                            | (81,163)  | (142)                                       | (72,553)   | (10,444)   | (164,304)  | (62)                                | 10,768                           | (513,687)           |
| Balance as of<br>31 March 2016                                  | ¥77,624   | ¥536  | ¥(115,551)                                       | ¥(9,580)   | ¥(46,970)  | ¥188                                | ¥229,816                         | ¥1,187,703          |
| Dividends from surplus  |   |   |  |  |  |                                     |                                  | (15,003)            |
| Net income attributable to owners of the parent                 | _   | _   | _  |  | _  | _                                   | _                                | 159,956             |
| Purchase of treasury stock                                      | _   | _   | _  | _  | _  | _                                   | _                                | (4)                 |
| Disposal of treasury stock                                      | —   | —   | _  | —  | —  | _                                   | _                                | 62                  |
| Transfer to capital surplus from retained earnings              |   | _   | _  | _  | _  | _                                   | _                                | _                   |
| Capital increase of<br>Consolidated subsidiaries                | _   | _   | _  |  | _  | _                                   | _                                | (130)               |
| Net changes of items other than shareholders' equity            | 21,202  | 732   | (3,685)  | (962)  | 17,287   | (62)                                | 37,232                           | 54,458              |
| Total changes during the fiscal year                            | 21,202  | 732   | (3,685)  | (962)  | 17,287   | (62)                                | 37,232                           | 199,338             |
| Balance as of<br>31 March 2017                                  | ¥98,827   | ¥1,269                                      | ¥(119,236)                                       | ¥(10,543)  | ¥(29,683)  | ¥126                                | ¥267,049                         | ¥1,387,041          |

# **Consolidated Statements of Cash Flows**

Years ended 31 March 2017 and 2016

| SUZUKI MOTOR CORPORATION                                     | Millions of yen |          |  |  |
|--|-----------------|----------|--|--|
| AND CONSOLIDATED SUBSIDIARIES                                | 2017            | 2016     |  |  |
| Cash flows from operating activities                         |                 |          |  |  |
| Income before income taxes etc.                              | ¥295,200        | ¥245,631 |  |  |
| Depreciation and amortization                                | 163,397         | 168,315  |  |  |
| Impairment loss  | 39,936          | 322      |  |  |
| Increase (decrease) in allowance for doubtful accounts       | (812)           | (1,029   |  |  |
| Interest and dividend income                                 | (16,827)        | (20,885  |  |  |
| Interest expenses  | 4,771           | 6,381    |  |  |
| Foreign exchange losses (gains)                              | 876             | 4,627    |  |  |
| Equity in (earnings) losses of affiliates                    | (2,327)         | 2,492    |  |  |
| Loss (gain) on sales of property, plant and equipment        | (667)           | (83      |  |  |
| Loss (gain) on sales of investment securities                | (47,775)        | (36,760  |  |  |
| Decrease (increase) in notes and accounts receivable-trade   | (17,023)        | 3,479    |  |  |
| Decrease (increase) in inventories                           | (50,386)        | 8,298    |  |  |
| Increase (decrease) in notes and accounts payable-trade      | 45,218          | 593      |  |  |
| Increase (decrease) in accrued expenses                      | 6,473           | 14,857   |  |  |
| Others, net  | 20,370          | (36,630  |  |  |
| Sub-total  | 440,423         | 359,610  |  |  |
| Interest and dividend income received                        | 15,412          | 20,328   |  |  |
| Interest expenses paid                                       | (4,613)         | (7,833   |  |  |
| Income taxes paid  | (84,906)        | (78,010  |  |  |
| Net cash provided by (used in) operating activities          | 366,315         | 294,095  |  |  |
| Cash flows from investing activities                         |                 | ,        |  |  |
| Payments into time deposits                                  | (38,552)        | (61,915  |  |  |
| Proceeds from withdrawal of time deposits                    | 8,367           | 28,596   |  |  |
| Purchases of short-term investment securities                | (297,947)       | (274,553 |  |  |
| Proceeds from sales of short-term investment securities      | 268,519         | 173,478  |  |  |
| Purchases of property, plant and equipment                   | (192,054)       | (162,574 |  |  |
| Others, net  | (36,898)        | 54,533   |  |  |
| Net cash provided by (used in) investing activities          | (288,564)       | (242,435 |  |  |
| Cash flows from financing activities                         |                 |          |  |  |
| Net increase (decrease) in short-term loans payable          | (102,949)       | 27,088   |  |  |
| Proceeds from long-term loans payable                        | 83,172          | 45,400   |  |  |
| Repayment of long-term loans payable                         | (63,449)        | (108,365 |  |  |
| Proceeds from issuance of bonds with subscription            |                 |          |  |  |
| rights to shares   | 200,500         | _        |  |  |
| Purchase of treasury stock                                   | (4)             | (460,479 |  |  |
| Cash dividends paid  | (15,003)        | (16,156  |  |  |
| Cash dividends paid to non-controlling interests             | (9,417)         | (7,504   |  |  |
| Others, net  | (3,342)         | (344     |  |  |
| Net cash provided by (used in) financing activities          | 89,505          | (520,361 |  |  |
| Effect of exchange rate changes on cash and cash equivalents | (3,313)         | (13,471  |  |  |
| Net increase (decrease) in cash and cash equivalents         | 163,942         | (482,172 |  |  |
| Cash and cash equivalents at beginning of period             | 450,088         | 932,261  |  |  |
| Cash and cash equivalents at end of period *NOTE 12          | ¥614,031        | ¥450,088 |  |  |

#### Notes to Consolidated Financial Statements

#### NOTE 1: Basis of presenting consolidated financial statements

The accompanying consolidated financial statements of Suzuki Motor Corporation (the "Company"), consolidated Subsidiaries, and Affiliates (the "Group") have been prepared on the basis of generally accepted accounting principles and practices in Japan, and the consolidated financial statements were filed with the Financial Services Agency as required by the Financial Instruments and Exchange Act of Japan.

The preparation of the consolidated financial statements requires the management to select and adopt accounting standards and make estimates and assumptions that affect the reported amount of assets and liabilities, revenue and expenses, and the corresponding methods of disclosure.

As such, the management's estimates are made reasonably based on historical results. However, due to the inherent uncertainties involved in making estimates, actual results could differ from these estimates.

For the convenience of readers outside Japan, certain reclassifications and modifications have been made to the original consolidated financial statements.

As permitted, an amount of less than one million yen has been omitted.

#### NOTE 2: Summary of significant accounting policies

#### (a) Principles of consolidation

The consolidated financial statements for the years ended 31 March 2017 and 2016 include the accounts of the Group, and the numbers of consolidated subsidiaries were 136 respectively. In addition, the numbers of investments in affiliated companies for the years ended 31 March 2017 and 2016 were 32 and 33 respectively. All significant inter-company accounts and transactions are eliminated in consolidation. Investments in affiliated companies are accounted for by the equity method. The difference at the time of acquisition between the cost and underlying net equity of investments in consolidated subsidiaries (goodwill) and in affiliated companies accounted for under the equity method is, as a rule, amortized on a straight-line basis over a period of five years after appropriate adjustments.

The account settlement date of 19 consolidated subsidiaries is 31 December, however Magyar Suzuki Corporation Ltd. and 17 others are consolidated based on the financial statements of provisional account settlement as of 31 March. Subsidiary which has been consolidated based on the financial statements as of 31 December is 1 subsidiary.

The account settlement date of other consolidated subsidiaries is the same as the consolidated account settlement date.

#### (b) Allowance for doubtful accounts

In order to allow for loss from bad debts, estimated uncollectible amount based on actual ratio of bad debt is appropriated as general receivable. With respect to specific receivable with higher default possibility, recoverable amount is estimated respectively and uncollectible amount is appropriated.

#### (c) Allowance for investment loss

In order to allow for loss from non-marketable securities, the difference between book balue and fair value is appropriated.

#### (d) Provision for product warranties

The provision is appropriated into this account based on the warranty agreement and past experience in order to allow for expenses related to the maintenance service of products sold.

#### (e) Provision for directors' bonuses

In order to defray bonuses for directors and company auditors, estimated amount of such bonuses is appropriated.

#### (f) Provision for directors' retirement benefits

The amount to be paid at the end of fiscal year had been posted pursuant to the Company's regulations on the retirement allowance of Directors and Company Auditors. However, the Company's retirement benefit system for them was abolished at the closure of the Ordinary General Meeting of Shareholders held on 29 June 2006. And it was approved at Ordinary General Meeting of Shareholders and Company Auditors were paid their retirement benefit at the time of their retirement, based on their years of service. Estimated amount of such retirement benefits is appropriated at the end of the current consolidated fiscal year. Furthermore, for the Directors and Company Auditors of some consolidated subsidiaries, the amount to be paid at the end of the year was posted pursuant to their regulation on the retirement allowance of Directors and Company Auditors.

#### (g) Provision for disaster

Reasonably estimated amount is appropriated for anticipated loss mainly caused by relocation of plants and facilities located in the Ryuyo Region in Iwata City, Shizuoka Prefecture where massive tsunami damages caused by Tokai and Tonankai Earthquake are anticipated.

#### (h) Provision for product liabilities

The provision is appropriated for product compensation related to North American market which is not covered by "Product Liability Insurance" based on the actual payments.

#### (i) Provision for recycling expenses

The provision is appropriated for an estimated expense related to the recycle of products of the Company based on number of vehicles owned in the market, etc.

#### **Consolidated Financial Statements**

#### (j) Short-term investment securities and Investment securities

The Company and its subsidiaries hold securities of listed companies, which have a risk of price fluctuations, and non-listed companies whose stock prices are difficult to be evaluated.

If the Company and its subsidiaries judge the decline in investment value is not temporary, the Company and its subsidiaries recognise revaluation loss based on the reasonable standard. If the stock market falls, the Company and its subsidiaries may incur significant loss on valuation of securities.

Securities have to be classified into four categories: trading securities; held-to-maturity debt securities; investments of the Company in equity securities issued by consolidated subsidiaries and affiliates; and available-for-sale securities.

According to this classification, securities held by the Company and its subsidiaries are available-for-sale securities. Availablefor-sale securities for which market quotations are available are stated at market value method based on the market values as of the consolidated account settlement date (the evaluation differences shall be reported as other comprehensive income, and sales costs shall be calculated mainly by moving average method).

Available-for-sale securities for which market quotations are unavailable are stated at cost by moving average method.

#### (k) Hedge accounting

Gains or losses arising from changes in fair value of the derivatives designated as "hedging instruments" are deferred until the gains and losses on the hedged items or transactions are recognised.

If foreign currency forward contracts meet certain criteria, exceptional hedge accounting is applied and these contracts are handled together with hedged items. If interest rate swap contracts meet certain criteria, special exceptional hedge accounting is applied and these contracts are handled together with hedged items. If cross currency interest rate swap contracts meet certain criteria, integration method (special exceptional method and exceptional method) is applied and these contracts are handled together with hedged items.

The derivatives designated as hedging instruments by the Company and its subsidiaries are principally forward exchange contracts, interest swaps and cross currency interest rate swaps. The related hedged items are foreign currency denominated transaction and borrowings.

The Company and its subsidiaries have a policy to utilise the above hedging instruments in order to reduce our exposure to the risks of the fluctuation of interest rate and foreign exchange. Thus, our purchases of the hedging instruments are limited to, at maximum, the amounts of the hedged items. The Company and its subsidiaries evaluate effectiveness of their hedging activities by reference to the accumulated gains or losses on the hedging instruments and the related hedged items from the commencement of the hedges.

#### (I) Foreign currency translation

All monetary assets and liabilities denominated in foreign currencies, whether long-term or short-term, are translated into Japanese yen at the exchange rates prevailing at the balance sheet date. Resulting gains and losses are included in net income or loss for the period.

Assets and liabilities of the foreign subsidiaries and affiliates are translated into Japanese yen at the exchange rates prevailing at the balance sheet date.

The components of net assets are translated into Japanese ven at their historical rates. Profit and loss accounts for the fiscal year are translated into Japanese yen by using the average exchange rate during the fiscal year. Differences in yen amounts arising from the use of different rates are presented as "Foreign currency translation adjustment" and "Noncontrolling interests" in the net assets.

#### (m) Inventories

Stated at cost mainly determined by the gross average method (figures on the consolidated balance sheet are measured by the method of book devaluation based on the reduction of profitability).

#### (n) Method of depreciation and amortization of significant depreciable assets

a. Property, plant and equipment (excluding lease assets)

...... Mainly declining balance method for the Company and domestic subsidiaries and mainly straight-line method for foreign subsidiaries.

Main durable years are as follows:

| Buildings and structures          | 3 to 75 years |
|-----------------------------------|---------------|
| Machinery, equipment and vehicles | 3 to 15 years |

| Intangible assets (excluding | lease assets) |
|------------------------------|---------------|

b ..... Straight-line method

c. Lease assets

Finance leases which transfer ownership

..... The same method as depreciation and amortization of self-owned noncurrent assets.

- Finance leases which do not transfer ownership
- ...... Straight-line method with the lease period as the durable years. With respect to lease assets with guaranteed residual value under lease agreement, remaining value is the guaranteed residual value. With respect to other lease assets, remaining value is zero.

#### (o) Income taxes

The provision for income taxes is computed based on the income before income taxes included in the consolidated statements of income. The asset and liability approach is adopted to recognise deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities.

In making a valuation for the possibility of collection of deferred tax assets, the Company and its subsidiaries estimate their future taxable income reasonably. If the estimated amounts of future taxable income decrease, deferred tax assets may decrease and income taxes may be posted.

Consolidated tax payment has been applied to the Company and its domestic wholly owned subsidiaries from the fiscal year ended 31 March 2012.

#### (p) Retirement benefits

With respect to calculation of retirement benefit obligations, benefit formula basis method is used to attribute expected benefit to period up to the end of fiscal year ended 31 March 2017. With respect to past service costs, they are treated as expense on a straight line basis over the certain years within the period of average length of employees' remaining service years at the time when it occurs. With respect to the actuarial gain or loss, the amounts, prorated on a straight line basis over the certain years within the period of average length of employees at the certain years within the period of average length of employees at the certain years within the period of average length of employees at the certain years within the period of average length of employees at the certain years within the period of average length of employees are respectively treated as expenses from the next term of the year in which they arise.

Retirement benefit cost and retirement benefit obligation are calculated based on the actuarial assumptions, which include discount rate, assumed return of investment ratio, revaluation ratio, salary rise ratio, retirement ratio and mortality ratio. Discount rate is decided based on yield on low-risk and long-term bonds, and assumed return of investment ratio is decided based on the investment policies of pension assets of each pension system etc.

Decreased yield on long-term bond leads to a decrease in discount rate and it has an adverse influence on the calculation of retirement benefit cost. However, the pension system adopted by the Company has a cash balance type plan, and thus the revaluation ratio, which is one of the base ratios, can reduce adverse effects caused by the decrease in discount rate. If the investment yield of pension assets is less than the assumed return of investment ratio, it will have an adverse effect on the calculation of retirement benefit cost. However, by focusing on low-risk investments, this influence should be minimal in the case of the pension fund systems of the Company and its subsidiaries.

#### (q) Net income per share

Primary net income per share is computed based on the weighted average number of shares issued during the respective years. Fully diluted net income per share is computed assuming that all stock options are exercised. Cash dividends per share are the amounts applicable to the respective periods including dividends to be paid after the end of the period.

#### (r) Cash and cash equivalents

All highly liquid investments with original maturities of three months or less when purchased are considered cash equivalents.

#### (s) Reclassification

Certain reclassifications of previously reported amounts are made to conform to current classifications.

#### **NOTE 3: Additional Information**

#### Application of Implementation Guidance on Recoverability of Deferred Tax Assets

The "Implementation Guidance on Recoverability of Deferred Tax Assets" (Accounting Standards Board of Japan (ASBJ) Statement No.26, 28 March 2016) has been applied since the fiscal year ended 31 March 2017.

#### **NOTE 4: Impairment loss**

The Group recorded impairment loss in the following group of assets as of 31 March 2017.

| Use                            | Location | Classification   | Amount<br>(Millions of yen) |  |  |  |
|--------------------------------|----------|--|-----------------------------|--|--|--|
| Assets for automobile business | Thailand | Machinery and equipment and vehicles,<br>Tools, furniture and fixtures, etc. | 26,346                      |  |  |  |
|                                | Asia     | Machinery and equipment and vehicles, etc.                                   | 296                         |  |  |  |
| Assets for motorcycle business | Asia     | Machinery and equipment and vehicles,<br>Buildings and structures, etc.      | 5,192                       |  |  |  |
| Assets for other business      | Japan    | Land   | 1,496                       |  |  |  |
| Assets for rent                | Japan    | Land   | 6,007                       |  |  |  |
| Idle assets                    | Japan    | Land   | 597                         |  |  |  |
|                                | Total    |  |                             |  |  |  |

The assets are divided into groups of the assets for business and the assets for rent respectively, mainly in units of business facilities. With respect to the assets which are decided to be disposed and idle assets which are not expected to be used in the future, tests of impairment are conducted based on individual assets.

#### [Assets for business]

#### (Suzuki Motor (Thailand) Co., Ltd,)

Suzuki Motor (Thailand) Co., Ltd, a fully owned subsidiary of the Company in Thailand commenced its automobile production in March 2012, and has exported its product worldwide, besides sales in the Thailand's domestic market. However, due to slowdown in the domestic market as well as appreciation of Thai Baht, the performance of the automotive business in Thailand has remained at low level. In FY2016, the Company carried out the examination on future recoverability of the business assets of Suzuki Motor (Thailand) Co., Ltd. Since the examination indicated that the recoverable amount fell below the book value of the assets, the Company decided to record an impairment loss as an extraordinary loss.

#### (Others)

Since the examination indicated that the recoverable amount fell below the book value of the assets, the Company decided to record an impairment loss as an extraordinary loss.

#### [Assets for rent and idle assets]

The Company reduced the book value of the group of the assets whose market value particularly fell to the recoverable amount and recorded an impairment loss as an extraordinary loss.

The impairment loss consists of ¥6,696 million for buildings and structures, ¥15,320 million for machinery and equipment and vehicles, ¥7,294 million for tools, furniture and fixtures, ¥8,101 million for land, and ¥2,523 million for construction in progress. The recoverable amount of the asset group is measured by net selling price or value in use, and the land value is evaluated by price calculated on a rational basis.

#### **NOTE 5: Financial Instruments**

#### (a) Matters for conditions of financial instruments

#### a. Policy for financial instruments

With respect to the fund management, the Group uses short-term deposits and short-term investment securities, and with respect to the fund-raising, the Group uses borrowings from financial institutions such as banks and issuance of bonds. The Group uses derivatives to hedge and manage the risks of the fluctuations of interest rates and exchange rates, and does not use derivatives for speculation purposes.

#### b. Type of financial instruments, risks and risk management

With respect to customers' credit risks from operating receivables such as notes and accounts receivable-trade, in order to mitigate the risks, the Group identifies credit standing of major counterparties and manages due date and receivable balance of each counterparty in line with our rules and regulations for credit control. The Group hedges the risks of the fluctuation exchange rate from operating receivables denominated in foreign currency by forward exchange contract in principle. Investment securities are mainly stocks of companies with which the Group has business relationship, and with respect to listed stocks, the Group quarterly identifies those fair values and reports them to the Board of Directors. Basically, accounts payable-trade is due within one year.

Applications of borrowings are fund for operating capital (mainly short-term) and capital expenditures (long-term), and the Group uses interest-rate swaps or cross currency interest rate swaps for the risks of the fluctuation of interest rate and exchange rate of some long-term borrowings.

Objectives of derivative transactions are foreign currency forward contracts to hedge the risks of the fluctuation of exchange rate related to receivables and payables denominated in foreign currencies, interest rate swaps to hedge the risks of the fluctuation of interest rate related to borrowings, and cross currency interest rate swaps to hedge the risks of the fluctuation of exchange rate and interest rate related to borrowings and lending. The Group executes and manages derivatives within the actual demand in line with our rules and regulations which set out the authority to trade. In addition, in using derivatives, the Group deals with financial institutions which have high credit grade in order to reduce credit risks.

In addition, each company of the Group manages liquidity risk related to accounts payable and borrowings by making a financial plan.

#### c. Supplement to fair values of financial instruments

Fair values of financial instruments include values based on quoted prices in active markets and values assessed by rational valuation techniques in case quoted prices are not available. Since the rational valuation techniques include variable factors, the results of valuation may differ when different assumptions are applied. In addition, in Note 5 (d) Derivative transactions, contract amounts do not present market risks for the derivative transactions.

#### (b) Matters for fair values of the financial instruments

Carrying amounts in the consolidated balance sheet, fair values and difference as of 31 March 2017 and 2016 were as follows. Financial instruments whose fair value cannot be reliably measured are not included in the below table.

|  |                 |            |            |                 | ſ          | Millions of yen |
|--|-----------------|------------|------------|-----------------|------------|-----------------|
|  |                 | 2017       |            |                 | 2016       |                 |
|  | Carrying amount | Fair value | Difference | Carrying amount | Fair value | Difference      |
| (1) Cash and deposits                          | ¥693,952        | ¥693,952   | ¥ —        | ¥497,187        | ¥497,187   | ¥ —             |
| (2) Notes and accounts receivable-trade        | 349,224         | 351,454    | 2,229      | 335,343         | 337,385    | 2,041           |
| (3) Short-term investment securities and       |                 |            |            |                 |            |                 |
| Investment securities                          |                 |            |            |                 |            |                 |
| Available-for-sale securities                  | 636,102         | 636,102    | —          | 488,274         | 488,274    | _               |
| Investments in affiliates                      | 660             | 2,104      | 1,443      | 588             | 1,024      | 436             |
| Total of assets                                | 1,679,940       | 1,683,613  | 3,673      | 1,321,394       | 1,323,872  | 2,477           |
| (1) Accounts payable-trade                     | 428,063         | 428,063    |            | 402,624         | 402,624    |                 |
| (2) Short-term loans payable                   | 96,643          | 96,643     | _          | 201,507         | 201,507    |                 |
| (3) Current portion of long-term loans payable | 119,958         | 119,809    | 148        | 64,982          | 64,924     | 58              |
| (4) Accrued expenses                           | 191,068         | 191,068    | —          | 183,695         | 183,695    |                 |
| (5) Bonds with subscription rights to shares   | 200,400         | 251,450    | (51,050)   | —               | _          | _               |
| (6) Long-term loans payable                    | 222,870         | 221,236    | 1,634      | 262,797         | 260,818    | 1,979           |
| Total of liabilities                           | 1,259,003       | 1,308,270  | (49,267)   | 1,115,607       | 1,113,569  | 2,037           |
| Derivatives                                    |                 |            |            |                 |            |                 |
| Hedge accounting is applied                    | 1,544           | 1,544      | —          | 1,340           | 1,340      | —               |
| Hedge accounting is not applied                | 296             | 296        | —          | 736             | 736        | —               |

\* Assets or liabilities derived from derivatives are shown on a net basis and net liabilities are shown as ( ).

#### \*1. Matters for methods used to measure fair values of financial instruments

#### Assets:

#### a. Cash and deposits

Since fair values of deposits are approximately equal to the book values, book values are used as fair values.

#### b. Notes and accounts receivable-trade

Fair values of sales finance receivables are calculated on the discount method by the expected rate applied to new loan contract, on each receivable classified into a certain term.

Notes and accounts receivable-trade except sales finance are settled in short term and those fair values are approximately equal to the book values. Therefore, book values are used as fair values.

#### c. Short-term investment securities and Investment securities

With respect to these fair values, fair values of stock are prices of exchanges. With respect to negotiable certificate of deposit and other types of securities, book values are used as fair values because they are settled in short term and those fair values are approximately equal to the book values.

#### Liabilities:

#### a. Accounts payable-trade, Short-term loans payable and Accrued expenses

Since these are settled in short term and those fair values are approximately equal to the book values, book values are used as fair values.

#### b. Current portion of long-term loans payable and Long-term loans payable

These fair values are measured by discounting based on the estimated interest rates at which similar new loans with same amount of principal and interest could have been borrowed.

#### c. Bonds with subscription rights to shares

These fair values are calculated based on the prices offered by financial institutions, etc.

#### Derivatives:

Please refer to Note 5 (d) Derivative transactions.

#### \*2. Financial instruments whose fair value cannot be reliably determined

|  | Millions of | fyen    |
|--|-------------|---------|
|  | 2017        | 2016    |
| Available-for-sale securities                  |             |         |
| Unlisted stock other than stocks of affiliates | ¥17,188     | ¥17,882 |
| Unlisted stock of affiliates                   | 20,514      | 17,188  |
| Others   | 77          | 210     |

Those fair values cannot be reliably measured because market values are unavailable and future cash flows cannot be estimated. Therefore, they are not included in "(3) Short-term investment securities and Investment securities" of assets.

#### \*3. The amounts to be redeemed after the account settlement date of monetary receivables and available-for-sale securities

|  |                  |                                   |                                     |                  |                                   | Millions of yen                     |
|--|------------------|-----------------------------------|-------------------------------------|------------------|-----------------------------------|-------------------------------------|
|  |                  | 2017                              |                                     |                  | 2016                              |                                     |
|  | Within<br>1 year | Over 1 year,<br>Within<br>5 years | Over 5 years,<br>Within<br>10 years | Within<br>1 year | Over 1 year,<br>Within<br>5 years | Over 5 years,<br>Within<br>10 years |
| Cash and deposits  | ¥ 693,952        | ¥ —                               | ¥ —                                 | ¥ 497,187        | ¥ —                               | ¥ —                                 |
| Notes and accounts<br>receivable- trade<br>Securities and investment | 226,403          | 122,412                           | 409                                 | 244,470          | 90,513                            | 360                                 |
| securities with maturities   | 338,756          | _                                 | _                                   | 279,571          |                                   |                                     |
| Total  | ¥1,259,111       | ¥122,412                          | ¥409                                | ¥1,021,229       | ¥90,513                           | ¥360                                |

#### (c) Securities

#### a. Available-for-sale securities with market value

|   | Millions of yen |                  |        |               |         |       |    |                  |    |                  |       |        |
|---|-----------------|------------------|--------|---------------|---------|-------|----|------------------|----|------------------|-------|--------|
|   |                 |                  | 2      | 017           |         |       |    |                  | 1  | 2016             |       |        |
|   |                 | uisition<br>cost |        | rying<br>ount | Differ  | ence  |    | uisition<br>cost |    | arrying<br>mount | Diffe | erence |
| Securities for which the carrying amount ex | ceed            | ls the ac        | quisit | ion cost      | S       |       |    |                  |    |                  |       |        |
| Stocks                                      | ¥               | 50,691           | ¥ 12   | 27,569        | ¥ 7     | 6,878 | ¥  | 50,789           | ¥1 | 49,942           | ¥ 🤅   | 99,152 |
| Bonds                                       |                 | —                |        | _             |         | —     |    |                  |    | _                |       |        |
| Others                                      | 4               | 13,408           | 47     | 77,832        | 6       | 4,423 | 3  | 02,911           | 3  | 32,224           |       | 29,313 |
| Sub-Total                                   | ¥4(             | 64,100           | ¥60    | )5,401        | ¥14     | 1,301 | ¥3 | 53,700           | ¥4 | 82,166           | ¥12   | 28,465 |
| Securities for which the carrying amount do | oes no          | ot excee         | d the  | acquisi       | tion co | sts   |    |                  |    |                  |       |        |
| Stocks                                      | ¥               | 758              | ¥      | 700           | ¥       | (58)  | ¥  | 6,549            | ¥  | 6,107            | ¥     | (441)  |
| Bonds                                       |                 | —                |        | _             |         | —     |    |                  |    | _                |       |        |
| Others                                      | 3               | 30,000           | 3      | 0,000         |         | —     |    |                  |    | —                |       |        |
| Sub-Total                                   | ¥ :             | 30,758           | ¥ 3    | 0,700         | ¥       | (58)  | ¥  | 6,549            | ¥  | 6,107            | ¥     | (441)  |
| Total                                       | ¥49             | 94,858           | ¥63    | 86,102        | ¥14     | 1,243 | ¥3 | 60,249           | ¥4 | 88,274           | ¥12   | 28,024 |
|   |                 |                  |        |               |         |       |    |                  |    |                  |       |        |

#### b. Available-for-sale securities sold

|   | Millions o | f yen    |
|---|------------|----------|
|   | 2017       | 2016     |
| Amounts sold                                    | ¥337,540   | ¥247,317 |
| Gains on sales of available-for-sale securities | 47,775     | 36,760   |

#### c. Marketable securities impaired / Loss on valuation of securities

#### Year ended 31 March 2016

The Group recognised impairment of 1,337 million yen on available-for-sale securities. With respect to impairing securities with a market value, if the market value at the end of the period has significantly declined compared to the acquisition cost, the Group recognises impairment to the extent deemed necessary based on recoverability. With respect to impairing securities without a market value, if the real price has significantly declined compared to the acquisition cost, the Group recognises impairment to the extent deemed necessary based on recoverability.

#### Year ended 31 March 2017

The Group recognised impairment of 0 million yen on available-for-sale securities. With respect to impairing securities with a market value, if the market value at the end of the period has significantly declined compared to the acquisition cost, the Group recognises impairment to the extent deemed necessary based on recoverability. With respect to impairing securities without a market value, if the real price has significantly declined compared to the acquisition cost, the Group recognises impairment to the extent deemed necessary based on recoverability. With respect to impairing securities without a market value, if the real price has significantly declined compared to the acquisition cost, the Group recognises impairment to the extent deemed necessary based on recoverability.

#### (d) Derivative transactions

The contract/notional amounts of derivatives which are shown in the below table do not represent the Group's exposure to market risk. With respect to fair values of derivatives which are shown in the below tables, commodity transactions are valued based on market price. Other transactions are valued based on the price offered by financial institutions.

#### a. Derivative transactions to which hedge accounting is not applied

| Currency-related transactions (non-market trans | isactions) |
|---|------------|
|---|------------|

| Currency-related tran                 | isactions (nor                  | n-market trans                  |            |                |                                 | IV                              | lillions of yen |                |
|---------------------------------------|---------------------------------|---------------------------------|------------|----------------|---------------------------------|---------------------------------|-----------------|----------------|
|                                       |                                 | 20                              | 17         |                | 2016                            |                                 |                 |                |
| Туре                                  | Contract/<br>notional<br>amount | Amount<br>due after<br>one year | Fair value | Gain<br>(loss) | Contract/<br>notional<br>amount | Amount<br>due after<br>one year | Fair value      | Gain<br>(loss) |
| Foreign currency<br>forward contracts |                                 |                                 |            |                |                                 |                                 |                 |                |
| Selling                               |                                 |                                 |            |                |                                 |                                 |                 |                |
| USD                                   | ¥ 565                           |                                 | ¥ 2        | ¥ 2            | ¥ 5,444                         | —                               | ¥175            | ¥175           |
| Buying                                |                                 |                                 |            |                |                                 |                                 |                 |                |
| JPY                                   | 13,500                          | _                               | 221        | 221            | 3,733                           |                                 | 160             | 160            |
| EUR                                   | 1,377                           |                                 | (6)        | (6)            | 766                             | —                               | 36              | 36             |
| USD                                   | 17,432                          | _                               | (371)      | (371)          | 83                              |                                 | (0)             | (0)            |
| MXN                                   | _                               | _                               | —          | —              | 57                              |                                 | (1)             | (1)            |
| Cross currency<br>Swap                |                                 |                                 |            |                |                                 |                                 |                 |                |
| Buying                                |                                 |                                 |            |                |                                 |                                 |                 |                |
| JPY                                   | 13,000                          | _                               | 354        | 354            |                                 | —                               | —               | _              |
| Total                                 | ¥45,875                         |                                 | ¥199       | ¥199           | ¥10,085                         |                                 | ¥370            | ¥370           |

Millions of yon

#### **Consolidated Financial Statements**

| Interest and currency  | nterest and currency related transactions (non-market transactions) Millions of y |                                 |            |                |                                 |                                 |            |                |  |
|--|---|---------------------------------|------------|----------------|---------------------------------|---------------------------------|------------|----------------|--|
|  |   | 20                              | 17         |                |                                 |                                 |            |                |  |
| Туре   | Contract/<br>notional<br>amount   | Amount<br>due after<br>one year | Fair value | Gain<br>(loss) | Contract/<br>notional<br>amount | Amount<br>due after<br>one year | Fair value | Gain<br>(loss) |  |
| Cross currency<br>interest rate swap<br>Pay floating<br>receive floating<br>Pay INR<br>receive USD | ¥—  | ¥—                              | ¥—         | ¥—             | ¥ 2,610                         | ¥ —                             | ¥842       | ¥842           |  |
| Pay fixed<br>receive floating<br>Pay IDR<br>receive USD  |   | _                               |            |                | 11,268                          | 11,268                          | (932)      | (932)          |  |
| Pay fixed<br>receive floating<br>Pay IDR<br>receive JPY  |   |                                 |            |                | 10,000                          | 10,000                          | 418        | 418            |  |
| Total  | ¥—  | ¥—                              | ¥—         | ¥—             | ¥23,878                         | ¥21,268                         | ¥328       | ¥328           |  |

Commodity-related transactions (market transactions)

Millions of yen

|                               |                                 | 2017                            |            |                |                                 | 2016                            |            |                |  |
|-------------------------------|---------------------------------|---------------------------------|------------|----------------|---------------------------------|---------------------------------|------------|----------------|--|
| Туре                          | Contract/<br>notional<br>amount | Amount<br>due after<br>one year | Fair value | Gain<br>(loss) | Contract/<br>notional<br>amount | Amount<br>due after<br>one year | Fair value | Gain<br>(loss) |  |
| Commodity<br>futures contract |                                 |                                 |            |                |                                 |                                 |            |                |  |
| Buying                        | ¥2,376                          | _                               | ¥96        | ¥96            | ¥859                            | _                               | ¥36        | ¥36            |  |
| Total                         | ¥2,376                          | _                               | ¥96        | ¥96            | ¥859                            |                                 | ¥36        | ¥36            |  |

Earthquake-related transactions

Since fair values for derivative contract relating to earthquakes were not measured due to characteristic of instruments, they are not accounted for at fair values.

#### b. Derivative transactions to which hedge accounting is applied

| Currency-related tran   | nsactions       |                  |            |                 |                | Millions of yen |  |  |  |
|---|-----------------|------------------|------------|-----------------|----------------|-----------------|--|--|--|
|   |                 | 2017             |            |                 | 2016           |                 |  |  |  |
| Туре  | Contract/       | Amount due       | Fair value | Contract/       | Amount due     | Fair value      |  |  |  |
|   | notional amount | after one year   |            | notional amount | after one year |                 |  |  |  |
| Foreign currency forward contracts (Principle hedge accounting) |                 |                  |            |                 |                |                 |  |  |  |
| Selling (Principal  | hedged item: Ac | counts receivabl | e-trade)   |                 |                |                 |  |  |  |
| USD   | ¥ 8,074         | —                | ¥ 753      | ¥ 6,790         | —              | ¥106            |  |  |  |
| EUR   | —               | —                | —          | 5,738           | —              | 227             |  |  |  |
| CAD   | —               | —                | —          | 296             | —              | 3               |  |  |  |
| AUD   | 2,703           | —                | 307        | 2,897           | —              | (81)            |  |  |  |
| NZD   | 714             | —                | 59         | 270             | —              | (1)             |  |  |  |
| GBP   | 779             | —                | 19         | 575             | —              | 35              |  |  |  |
| MXN   | 1,095           | —                | (32)       | 1,657           | —              | (17)            |  |  |  |
| PLN   | 1,115           | —                | (11)       | —               | —              | —               |  |  |  |
| Buying (Principal   | hedged item: Ad | counts payable-  | trade)     |                 |                |                 |  |  |  |
| USD   | 16              | —                | 0          | —               | —              |                 |  |  |  |
| THB   | 2,555           | —                | 8          | 4,289           | —              | (41)            |  |  |  |
| EUR   |                 |                  |            | 515             |                | 1               |  |  |  |

#### **Consolidated Financial Statements**

| Foreign currency fo | orward contracts ( | Exceptional hed  | ge accounting) |         |   |      |
|---------------------|--------------------|------------------|----------------|---------|---|------|
| Selling (Principal  | hedged item: Ac    | counts receivabl | le-trade)      |         |   |      |
| USD                 | 3,931              | _                | *              | 961     | — | *    |
| EUR                 | 11,930             | _                | *              | 20,169  | — | *    |
| CAD                 | 236                | —                | *              | 353     | — | *    |
| AUD                 | 775                | _                | *              | 3,417   | — | *    |
| NZD                 | 451                | _                | *              | 308     | — | *    |
| GBP                 | 10,020             | —                | *              | 195     | — | *    |
| MXN                 | 1,677              | _                | *              | 597     | — | *    |
| CNY                 |                    | —                | *              | 2,371   | — | *    |
| PLN                 | 1,768              | —                | *              |         | — | *    |
| Buying (Principal   | hedged item: Ac    | counts payable-  | trade)         |         |   |      |
| THB                 | 3,373              | —                | *              | 2,223   | — | *    |
| JPY                 | —                  | —                | *              | 400     | — | *    |
| Total               | ¥51,221            | _                | ¥1,103         | ¥54,032 |   | ¥231 |

\* Since these foreign currency forward contracts are handled together with hedged items, their fair values are included in that of hedged items.

| Interest and curren                                     | cy related trans              | sactions                     |                |            |                              | Ν                         | Villions of yen |
|---|-------------------------------|------------------------------|----------------|------------|------------------------------|---------------------------|-----------------|
|   | Principal <b>2017</b>         |                              | 2016           |            |                              |                           |                 |
| Туре  | hedged item                   | Contract/<br>notional amount |                | Fair value | Contract/<br>notional amount | Amount due after one year | Fair value      |
| Interest rate swap                                      | (special exce                 | otional hedge ac             | counting)      |            |                              |                           |                 |
| Pay fixed<br>receive floating                           | Long-term<br>debt             | ¥ 12,500                     | ¥ 12,500       | *          | ¥ 32,500                     | ¥ 12,500                  | *               |
| Cross currency in                                       | terest rate swa               | p (Principle hed             | ge accounting) |            |                              |                           |                 |
| Pay fixed<br>receive floating<br>Pay IDR<br>receive USD | Long-term                     | 13,631                       | 4,599          | (89)       | 12,608                       | 5,055                     | _               |
| Pay fixed<br>receive floating<br>Pay THB<br>receive USD | debt                          | 13,181                       | 13,181         | 1,086      | 12,899                       | 12,899                    | 1,109           |
| Pay fixed<br>receive floating<br>Pay IDR<br>receive USD | Current<br>portion of         | 11,219                       | _              | (430)      |                              |                           |                 |
| Pay fixed<br>receive floating<br>Pay IDR<br>receive JPY | long-term<br>loans<br>payable | 10,000                       | _              | (126)      |                              |                           | _               |
| Cross currency in                                       | terest rate swa               |                              | dae accounting |            |                              |                           |                 |
| Pay fixed<br>receive floating<br>Pay JPY<br>receive USD | Long-term                     | 129,172                      | 59,172         | *          | 118,000                      | 118,000                   | *               |
| Pay fixed<br>receive fixed<br>Pay JPY<br>receive EUR    | debt                          | 11,300                       | 11,300         | *          |                              |                           | *               |
| Pay fixed<br>receive floating<br>Pay CNY<br>receive JPY | Long-term                     | 243                          | 243            | *          | 243                          | 243                       | *               |
| Pay fixed<br>receive floating<br>Pay INR<br>receive USD | receivable                    | 2,720                        | 2,720          | *          | 2,732                        | 2,732                     | *               |
| Total   |                               | ¥203,967                     | ¥103,717       | ¥440       | ¥178,983                     | ¥151,430                  | ¥1,109          |

\* Since these cross currency interest rate swap transactions are handled together with hedged items, their fair values are included in that of hedged items.

#### NOTE 6: Bonds with subscription rights to shares

|   |  | SUZUKI MOTOR CORPORATION  |  |  |
|---|--|---|--|--|
| (1) Name of the bond  | SUZUKI MOTOR CORPORATION Euro Yen Zero Coupon<br>(subject to the maximum number of shares to be delivered)<br>Convertible Bond due 2021  | Euro Yen Zero Coupon (subject to the maximum number of shares to be delivered) Convertible Bond due 2023  |  |  |
| (2) Total issue amount  | 100 billion yen plus the aggregate principal amount of the<br>bonds in respect of replacement certificates of the bonds with<br>stock acquisition rights   | Same as on the left   |  |  |
| (3) Issue price   | 100.5% of principal amount   | 100.0% of principal amount  |  |  |
| (4) Offer price   | 103.0% of principal amount   | 102.5% of principal amount  |  |  |
| (5) Balance as of 31 March 2017<br>(Millions of yen)  | 100,400  | 100,000   |  |  |
| (6) Coupon  | Zero   | Same as on the left   |  |  |
| (7) Closing and issue date  | 1 April 2016   | Same as on the left   |  |  |
| (8) Redemption price  | 100% of principal amount   | Same as on the left   |  |  |
| (9) Redemption at maturity, Early redemption and Cancellation by acquisition  | 31 March 2021 by 100% of principal amount<br>Early redemption and cancellation by acquisition by the bonds<br>under certain circumstances are specified in the Information<br>Memorandum.  | 31 March 2023 by 100% of principal<br>amount<br>Same as on the left   |  |  |
| (10) Matters concerning the stock acquisition rights  |  |   |  |  |
| <ul> <li>Type of share to be issued upon<br/>exercise of the stock acquisition rights</li> </ul>                              | Common stock of the Company  | Same as on the left   |  |  |
| ii. Total number of stock acquisition rights  | 10,000 units plus the units of the aggregate principal amount<br>of the bonds in respect of replacement certificates of the<br>bonds with stock acquisition rights divided by 10 million yen   | Same as on the left   |  |  |
| iii. Conversion price   | 4,120.0 yen (please refer to vii.)   | Same as on the left   |  |  |
| iv. Exercise period and Supplementary conditions  | From 15 April 2016 to 17 March 2021<br>[Automatic-acquisition-upon-exercise clause (subject to the<br>maximum number of shares to be delivered)]<br>Exercising by 31 December 2020<br>[One-time acquisition clause (subject to the maximum number<br>of shares to be delivered)]<br>Giving notice from 31 March 2020 to 16 December 2020<br>[Contingent conversion mechanism (130%)]<br>Until 31 December 2020 | From 15 April 2016 to 17 March 2023<br>[Same as on the left]<br>Exercising by 31 December 2022<br>[Same as on the left]<br>Giving notice from 31 March 2022<br>to 16 December 2022<br>[Same as on the left]<br>Until 31 December 2022   |  |  |
| v. Asset and amount to be paid upon exercise of the stock acquisition rights  | The bonds in respect of the relevant stock acquisition rights sha<br>each stock acquisition right, and the price of the bonds shall be<br>bonds.   |   |  |  |
| vi. Capital stock and capital surplus<br>increased in case the stocks are<br>issued by exercising stock acquisition<br>rights | The amount of capital stock increased in case the stocks are iss<br>rights shall be half of the maximum increase of capital stock and<br>Article 17 of the "Company Calculation Ordinance," and any am<br>such calculation shall be rounded up. The increase in capital su<br>the capital stock increased from the maximum increase of capit   | d etc., calculated in accordance with<br>nount less than one yen arising from<br>urplus shall be obtained by subtracting  |  |  |
| vii. Adjustments of the conversion price  | dividend was determined as 44 Yen per share during the Ordina<br>held on 29 June 2017.<br>By the approval and determination, the conversion price of Eurc<br>maximum number of shares to be delivered) Convertible Bond<br>(subject to the maximum number of shares to be delivered) Cor   | approval and determination, the conversion price of Euro Yen Zero Coupon (subject to the<br>num number of shares to be delivered) Convertible Bond due 2021 and Euro Yen Zero Coupon<br>ct to the maximum number of shares to be delivered) Convertible Bond due 2023 has been<br>ed to 4,116.3 Yen retroactively since 1 April 2017 in accordance with the clause of Adjustments |  |  |
| (11) Security or guarantee  | None   |   |  |  |
| (12) Use of proceeds  | Proceeds from the issuance of the bonds shall be used as strate<br>Group's mid-term management plan and for strengthening its co   |   |  |  |

#### NOTE 7: Short-term debts and long-term debts

|   | Millions of yen |          |
|---|-----------------|----------|
|   | 2017            | 2016     |
| Short-term loans payable and Current portion of long-term loans payable |                 |          |
| Unsecured   | ¥216,601        | ¥266,490 |
| Lease obligations due within one year                                   | 12              | 41       |
|   | ¥216,613        | ¥266,531 |

Long-term debts were as follows:

|  | Millions of yen |          |
|--|-----------------|----------|
|  | 2017            | 2016     |
| Long-term loans payable maturing through 2022                |                 |          |
| Unsecured  | ¥222,870        | ¥262,797 |
| Lease obligations due more than one year                     | 7               | 16       |
| Other interest-bearing debts (Long-term guarantee deposited) | 12,540          | 11,900   |
|  | ¥235,419        | ¥274,714 |

As is customary in Japan, both short-term and long-term bank loans are subjected to general agreements which provide that the banks may, under certain circumstances, request additional security for those loans, and may treat any security furnished to the banks, as well as cash deposited with them, as security for all present and future indebtedness.

The aggregate annual maturities of long-term debts excluding other interest-bearing debts as of 31 March 2017 were as follows:

| Year ending 31 March  | Millions of yen  |
|---|--|
| 2019  | ¥ 79,110   |
| 2020  | 28,188   |
| 2021  | 18,578   |
| Thereafter  | 97,000   |
|   | ¥222,878   |
| Assets pledged as collateral as of 31 March 2017:<br>Buildings and structures<br>Land | Millions of yen<br><b>¥552</b><br><b>97</b><br><del>¥649</del> |
| Secured liabilities as of 31 March 2017:  |  |
|   | Millions of yen  |
| Others (noncurrent liabilities)   | ¥300   |

#### **NOTE 8: Loan commitment**

The Company has the commitment line contract with six banks for effective financing. The outstanding balance of this contract was as follows:

|                                | Millions of yen |          |
|--------------------------------|-----------------|----------|
|                                | 2017            | 2016     |
| Commitment line contract total | ¥250,000        | ¥250,000 |
| Actual loan balance            | —               | —        |
| Variance                       | ¥250,000        | ¥250,000 |

#### NOTE 9: Retirement and severance benefits

#### 1. Outline of adopted retirement benefit systems

The Company established cash balance corporate pension plan and lump-sum retirement benefit plan. Some of consolidated subsidiaries established defined benefit corporate pension plan and lump-sum retirement benefit plan. Some of foreign consolidated subsidiaries established defined contribution plan.

Some of consolidated subsidiaries adopt simplified method for the calculation of retirement benefits.

#### 2. Defined benefit plan

#### (a) Reconciliation of retirement benefit obligation from the opening balance to the closing balance

|  | Millions of yen |          |
|--|-----------------|----------|
|  | 2017            | 2016     |
| Opening balance retirement of benefit obligation | ¥152,161        | ¥133,418 |
| Service cost                                     | 8,706           | 8,322    |
| Interest cost                                    | 754             | 1,855    |
| Actuarial differences                            | 1,832           | 14,073   |
| Retirement allowance paid                        | (5,844)         | (4,753)  |
| Past service cost                                | 100             | 347      |
| Others   | 4,364           | (1,103)  |
| Closing balance of retirement benefit obligation | ¥162,076        | ¥152,161 |

#### (b) Reconciliation of pension assets from the opening balance to the closing balance

|                                   | Millions of yen |         |
|-----------------------------------|-----------------|---------|
|                                   | 2017            | 2016    |
| Opening balance of pension assets | ¥95,865         | ¥94,487 |
| Expected return on pension assets | 1,698           | 1,537   |
| Actuarial differences             | (671)           | (1,344) |
| Contribution from employers       | 5,254           | 4,856   |
| Retirement allowance paid         | (3,599)         | (3,452) |
| Others                            | 473             | (219)   |
| Closing balance of pension assets | ¥99,021         | ¥95,865 |
|                                   |                 |         |

#### (c) Reconciliation between closing balance of retirement benefit obligation and pension assets and net amount of liability/asset for retirement benefits recognised in consolidated balance sheet Millions of ven

|  | 2017     | 2016     |
|--|----------|----------|
| Defined benefit obligation of funded severance plan  | ¥112,320 | ¥108,729 |
| Pension assets   | (99,021) | (95,865) |
|  | 13,299   | 12,864   |
| Defined benefit obligation of unfunded severance plan  | 49,755   | 43,431   |
| Net amount of liability and asset for retirement benefits  |          |          |
| recognised in consolidated balance sheet   | ¥63,055  | ¥56,296  |
| Liabilities for retirement benefits  | ¥63,099  | ¥56,346  |
| Assets for retirement benefits   | (44)     | (50)     |
| Net amount of liability and asset for retirement benefits recognised in consolidated balance sheet | ¥63,055  | ¥56,296  |
|  |          |          |

#### (d) Breakdown of retirement benefit expenses

|   | Millions of yen |         |  |
|---|-----------------|---------|--|
|   | 2017            | 2016    |  |
| Service cost  | ¥8,706          | ¥8,322  |  |
| Interest cost   | 754             | 1,855   |  |
| Expected return on pension assets                                     | (1,698)         | (1,537) |  |
| Recognition of actuarial gains and losses                             | 1,875           | 987     |  |
| Amortization of past service cost                                     | (333)           | (342)   |  |
| Others  | 110             | 48      |  |
| Total amount of retirement benefit expenses for defined benefit plans | ¥9,415          | ¥9,334  |  |

#### (e) Adjustment for retirement benefits

Breakdown of adjustment for retirement benefit recognised were as follows:

|                            | Millions of yen |           |
|----------------------------|-----------------|-----------|
|                            | 2017            | 2016      |
| Past service cost          | ¥(433)          | ¥(293)    |
| Actuarial gains and losses | (447)           | (14,782)  |
| Total                      | ¥(881)          | ¥(15,075) |

#### (f) Accumulated adjustment for retirement benefits

Breakdown of accumulated adjustment for retirement benefit recognised were as follows:

|   | Millions of yen |           |
|---|-----------------|-----------|
|   | 2017            | 2016      |
| Unrecognised past service cost          | ¥(2,591)        | ¥(2,158)  |
| Unrecognised actuarial gains and losses | (11,885)        | (11,437)  |
| Total                                   | ¥(14,477)       | ¥(13,596) |

#### (g) Pension assets

a. Major breakdown of pension assets

Portion of major components to total pension assets were as follows:

|   | 2017   | 2016   |
|---|--------|--------|
| Debt securities                             | 45.4%  | 43.9%  |
| General account of life insurance companies | 37.6%  | 37.9%  |
| Others                                      | 17.0%  | 18.2%  |
| Total                                       | 100.0% | 100.0% |

b. Method to determine long-term expected return on pension assets

Expected return on pension assets were determined by considering the current and anticipated future portfolio of pension assets and current and anticipated future long-term performance of various asset classes that comprise pension assets.

#### (h) Actuarial assumptions

|   | 2017         | 2016         |
|---|--------------|--------------|
| Discount rate                               | mainly 0.15% | mainly 0.15% |
| Expected long-term return on pension assets | mainly 1.80% | mainly 1.80% |

#### 3. Defined contribution plan

#### Year ended 31 March 2016

Contribution to defined contribution plan by the Company and consolidated subsidiaries was 233 million yen.

#### Year ended 31 March 2017

Contribution to defined contribution plan by the Company and consolidated subsidiaries was 340 million yen.

#### NOTE 10: Income taxes

(a) Breakdown of deferred tax assets and deferred tax liabilities by their main occurrence causes

|  | Millions of yen |           |
|--|-----------------|-----------|
|  | 2017            | 2016      |
| Deferred tax assets                                    |                 |           |
| Impairment loss and Excess-depreciation                | ¥54,224         | ¥57,330   |
| Various provisions                                     | 38,171          | 34,044    |
| Unrealised profits elimination                         | 21,698          | 19,383    |
| Loss on valuation of securities                        | 12,586          | 13,655    |
| Deferred assets  | 3,210           | 3,606     |
| Others   | 66,259          | 81,523    |
| Deferred tax assets sub-total                          | 196,151         | 209,544   |
| Valuation allowance                                    | (38,934)        | (36,743)  |
| Deferred tax assets total                              | ¥157,217        | ¥172,800  |
| Deferred tax liabilities                               |                 |           |
| Valuation difference on available-for-sale securities  | ¥(19,590)       | ¥(39,938) |
| Variance from the complete market value method of      |                 |           |
| consolidated subsidiaries                              | (8,682)         | (5,264)   |
| Reserve for advanced depreciation of noncurrent assets | (3,678)         | (3,265)   |
| Others   | 8,279           | (1,145)   |
| Deferred tax liabilities total                         | (23,671)        | (49,614)  |
| Net amounts of deferred tax assets                     | ¥133,545        | ¥123,186  |

\* Net amounts of deferred tax assets are included in the following accounts in the consolidated balance sheets.

|   | Millions of yen |          |
|---|-----------------|----------|
|   | 2017            | 2016     |
| Current assets – Deferred tax assets              | ¥113,845        | ¥116,378 |
| Investment and other assets - Deferred tax assets | 21,140          | 14,773   |
| Current liabilities – Deferred tax liabilities    | (55)            | (481)    |
| Noncurrent liabilities – Deferred tax liabilities | (1,384)         | (7,484)  |

#### (b) Breakdown of the differences between the statutory tax rate and the effective tax rate

|                              | 2017    | 2016    |
|------------------------------|---------|---------|
| Statutory tax rate           | 30.21%  | 32.34%  |
| Tax rate difference          | 4.15%   | 2.82%   |
| Effect of change of tax rate | —       | 2.64%   |
| Others                       | (1.31)% | (0.21)% |
| Effective tax rate           | 33.06%  | 37.59%  |

#### NOTE 11: Research and development costs

Research and development costs included in selling, general and administrative expenses were as follows:

|                                | Millions of yen |          |
|--------------------------------|-----------------|----------|
|                                | 2017            | 2016     |
| Research and development costs | ¥131,539        | ¥131,031 |

#### NOTE 12: Cash and cash equivalents

Cash and cash equivalents were as follows:

|  | Millions of yen |           |
|--|-----------------|-----------|
|  | 2017            | 2016      |
| Cash and deposits                                      | ¥693,952        | ¥497,187  |
| Short-term investment securities                       | 338,756         | 279,571   |
| Time deposits with maturities of over three months     | (79,920)        | (47,098)  |
| Bonds etc. with redemption period of over three months | (338,756)       | (279,571) |
|  | ¥614,031        | ¥450,088  |

#### NOTE 13: Net assets

The Companies Act of Japan ("the Companies Act") requires that at least 50% of the contribution of new shares shall be included in capital stock. The portion to be recorded as capital stock is determined by resolution of the meeting of the Board of Directors. Proceeds in excess of the capital stock shall be credited to "Legal capital surplus".

The Companies Act provides that an amount equivalent to 10% of cash dividends shall be appropriated as a legal capital surplus or legal retained earnings until total amount of them reaches a certain limit, defined as 25% of the capital stock. The Companies Act allows both legal capital surplus and legal retained earnings to be transferred to the capital stock following the approval at an Ordinary General Meeting of Shareholders.

The legal retained earnings of the Company and its subsidiaries are included in "Retained earnings" on the consolidated balance sheets and are not shown separately.

Millions of ven

According to the Companies Act, the articles of incorporation allow to repurchase treasury stock and dispose of such treasury stock by resolution of meeting of the Board of Directors.

#### NOTE 14: Other comprehensive income

|   | IVIIIIONS OF YELL |            |
|---|-------------------|------------|
|   | 2017              | 2016       |
| Valuation difference on available-for-sale securities |                   |            |
| Loss (gain) arising during the period                 | ¥62,839           | ¥(78,299)  |
| Reclassification adjustments                          | (51,445)          | (35,422)   |
| Before tax effect                                     | 11,393            | (113,722)  |
| Tax effect  | 16,982            | 36,711     |
| Balance at the end of the period                      | ¥28,375           | ¥(77,011)  |
| Deferred gains or losses on hedges                    |                   |            |
| Loss (gain) arising during the period                 | ¥5,324            | ¥2,939     |
| Reclassification adjustments                          | (4,554)           | (3,088)    |
| Before tax effect                                     | 770               | (148)      |
| Tax effect  | (264)             | 119        |
| Balance at the end of the period                      | ¥505              | ¥(29)      |
| Foreign currency translation adjustment               |                   |            |
| Loss (gain) arising during the period                 | ¥3,634            | ¥(101,996) |
| Reclassification adjustments                          |                   | 1,405      |
| Balance at the end of the period                      | ¥3,634            | ¥(100,590) |
| Adjustment for retirement benefit                     |                   |            |
| Loss (gain) arising during the period                 | ¥(1,684)          | ¥(15,274)  |
| Reclassification adjustments                          | 803               | 198        |
| Before tax effect                                     | (881)             | (15,075)   |
| Tax effect  | 225               | 4,513      |
| Balance at the end of the period                      | ¥(655)            | ¥(10,562)  |
| Share of other comprehensive income of associates     |                   |            |
| accounted for using equity method                     |                   |            |
| Loss (gain) arising during the period                 | ¥(2,318)          | ¥(3,411)   |
| Total other comprehensive income                      | ¥29,541           | ¥(191,605) |
|   |                   |            |

#### NOTE 15: Cash dividends

|                                | Resolutions   |   |  |
|--------------------------------|---|---|--|
|                                | Ordinary General<br>Meeting of Shareholders<br>held on 29 June 2016 | Meeting of the<br>Board of Directors<br>held on 4 November 2016 |  |
| Total amount of cash dividends | ¥7,501 million  | ¥7, 501million  |  |
| Cash dividends per share       | ¥17.00  | ¥17.00  |  |
| Record date                    | 31 March 2016   | 30 September 2016   |  |
| Effective date                 | 30 June 2016  | 30 November 2016  |  |

Dividends which record date was in the current consolidated fiscal year and effective date was in the next fiscal year:

|                                | Resolution              |  |
|--------------------------------|-------------------------|--|
|                                | Ordinary General        |  |
|                                | Meeting of Shareholders |  |
|                                | held on 29 June 2017    |  |
| Total amount of cash dividends | ¥11,914 million         |  |
| Cash dividends per share       | ¥27.00                  |  |
| Record date                    | 31 March 2017           |  |
| Effective date                 | 30 June 2017            |  |

#### NOTE 16: Stock option plans

The Company adopts stock option plan by using subscription rights to shares.

The plans were adopted at the Ordinary General Meetings of Shareholders and meetings of the Board of Directors held on 28 June 2012, 27 June 2013 and 27 June 2014 based on the Companies Act.

The details of the plans were as follows:

|   | The plan adopted at 28 June 2012   | The plan adopted at 27 June 2013   | The plan adopted at 27 June 2014  |
|---|--|--|---|
| Category and number of people to whom stock options are granted   | 10 Directors of the Company<br>(excluding Outside Directors)<br>6 Managing Officers who<br>do not concurrently serve as<br>Directors | 7 Directors of the Company<br>(excluding Outside Directors)<br>10 Senior Managing Officers<br>and Managing Officers who<br>do not concurrently serve as<br>Directors | 6 Directors of the Company<br>(excluding Outside Directors)<br>6 Managing Officers who<br>do not concurrently serve as<br>Directors |
| Class of shares that are<br>the subject of subscription<br>rights to shares   | 92,000 of Common stock of the Company  | 49,800 of Common stock of the Company  | 32,400 of Common stock of the Company   |
| Adoption date   | 20 July 2012   | 19 July 2013   | 22 July 2014  |
| Terms of exercise of<br>subscription rights to<br>shares(1) A person who is allocated subscription rights to shares shall be able to exercise share sub-<br>scription rights only up until 10th day (the next business day if the 10th day falls on a non-busi-<br>ness day) from the day immediately following the date of resignation as the Company's Director<br>as well as the Senior Managing Officer or Managing Officer without the role of Director being<br>served concurrently.(2) If a person who is allocated subscription rights to shares was dead, the person's heir shall be<br>able to exercise the rights. |  |  |   |
| Period during which<br>subscription rights to<br>shares can be exercised  | From 21 July 2012 to 20 July<br>2042   | From 20 July 2013 to 19 July<br>2043   | From 23 July 2014 to 22 July 2044   |
| Number of shares which<br>subscription rights to<br>shares have not exercised   | 35,000   | 20,400   | 12,600  |

#### **NOTE 17: Contingent liabilities**

As of 31 March 2017 and 2016, the Company and some of consolidated subsidiaries had the contingent liabilities as follows:

|  | Millions of yen |        |
|--|-----------------|--------|
|  | 2017            | 2016   |
| Guarantee of indebtedness of affiliates and others | ¥2,051          | ¥1,427 |

#### **NOTE 18: Segment Information**

#### 1. Outline of reportable segments

The reportable segments of the Company are the components of the Company business for which discrete financial information is available, and whose operating results are regularly reviewed by our decision-making body such as Board of Directors to make decisions about resources to be allocated to the segments and to assess their performances.

The Group has three reportable segments of "Automobile", "Motorcycle" and "Marine and Power products, etc." based on the form of management organisation and nature of products and services.

Main products and services of each segment are as follows:

| Segment                         | Main products and services  |
|---------------------------------|---|
| Automobile                      | Minivehicles, Sub-compact vehicles, Standard-sized vehicles   |
| Motorcycle                      | Motorcycles, All-terrain vehicles   |
| Marine and Power products, etc. | Outboard motors, Engines for snowmobiles, etc.,<br>Motorised wheelchairs, Electro senior vehicles, Houses |

2. Methods of measurement for the amounts of net sales, profit or loss, assets and other items for each reportable segment The accounting policies of the reportable segments are consistent to the description of the "Summary of significant accounting policies" (Note 2).

Millions of yon

#### 3. Information about the amounts of net sales, profit or loss, assets and other items by reportable segment

|                                     |            |            | ivillions of yen              |            |              |
|-------------------------------------|------------|------------|-------------------------------|------------|--------------|
|                                     |            |            | 2017                          |            |              |
|                                     | Automobile | Motorcycle | Marine & Power products, etc. | Adjustment | Consolidated |
| Net Sales:                          |            |            |                               |            |              |
| Net sales to external customers     | ¥2,895,619 | ¥206,289   | ¥67,633                       | ¥ —        | ¥3,169,542   |
| Segment profit (loss)               | 255,060    | (930)      | 12,555                        |            | 266,685      |
| Segment assets                      | 2,205,138  | 204,159    | 46,375                        | 660,311    | 3,115,985    |
| Other content:                      |            |            |                               |            |              |
| Depreciation                        | 150,475    | 9,796      | 3,124                         | _          | 163,397      |
| Amortization of goodwill            | 1,547      | 54         | 0                             |            | 1,602        |
| Impairment loss                     | 33,077     | 5,343      | 1,514                         |            | 39,936       |
| Investments in affiliated companies |            |            |                               |            |              |
| accounted for by equity method      | 48,957     | 3,796      | 87                            |            | 52,841       |
| Increase in property, plant and     |            |            |                               |            |              |
| equipment and intangible assets     | 181,268    | 15,814     | 1,699                         |            | 198,782      |
|                                     |            |            |                               |            |              |

|   |            |            | Millions of yen |            |              |
|---|------------|------------|-----------------|------------|--------------|
|   |            |            | 2016            |            |              |
|   | Automobile | Mataravala | Marine & Power  | Adjustment | Consolidated |
| Net Sales:  | Automobile | Motorcycle | products, etc.  | Adjustment | Consolidated |
| Net sales to external customers                                 | ¥2,878,515 | ¥233,889   | ¥68,253         | ¥ —        | ¥3,180,659   |
| Segment profit (loss)   | 192,619    | (10,198)   | 12,887          |            | 195,308      |
| Segment assets  | 1,984,591  | 190,376    | 46,094          | 480,945    | 2,702,008    |
| Other content:  |            |            |                 |            |              |
| Depreciation  | 158,116    | 7,992      | 2,207           |            | 168,315      |
| Amortization of goodwill  | 1,723      | 184        | 79              |            | 1,988        |
| Impairment loss   | 292        | 30         |                 |            | 322          |
| Investments in affiliated companies                             |            |            |                 |            |              |
| accounted for by equity method                                  | 42,193     | 3,990      | 67              |            | 46,250       |
| Increase in property, plant and equipment and intangible assets | 161,679    | 7,531      | 2,324           |            | 171,535      |

#### (Reference information)

As reference information, operating results by geographical areas were as follows:

#### (a) The amount of net sales, operating income or loss based on location of the Company and its consolidated subsidiaries

|                                 | Millions of yen |          |            |                |              |              |
|---------------------------------|-----------------|----------|------------|----------------|--------------|--------------|
|                                 |                 | 2017     |            |                |              |              |
|                                 | Japan           | Europe   | Asia       | Other<br>areas | Eliminations | Consolidated |
| Net Sales:                      |                 |          |            |                |              |              |
| Net sales to external customers | ¥1,293,486      | ¥344,591 | ¥1,389,743 | ¥141,721       | ¥ —          | ¥3,169,542   |
| Internal net sales or transfer  |                 |          |            |                |              |              |
| among geographical areas        | 565,322         | 213,651  | 117,165    | 546            | (896,685)    |              |
| Total                           | 1,858,809       | 558,242  | 1,506,909  | 142,267        | (896,685)    | 3,169,542    |
| Operating income                | 137,240         | 13,101   | 121,396    | 4,060          | (9,113)      | 266,685      |

|                                 | Millions of yen |          |            |                |              |              |
|---------------------------------|-----------------|----------|------------|----------------|--------------|--------------|
|                                 |                 |          |            | 2016           |              |              |
|                                 | Japan           | Europe   | Asia       | Other<br>areas | Eliminations | Consolidated |
| Net Sales:                      |                 |          |            |                |              |              |
| Net sales to external customers | ¥1,301,207      | ¥323,309 | ¥1,402,285 | ¥153,857       | ¥ —          | ¥3,180,659   |
| Internal net sales or transfer  |                 |          |            |                |              |              |
| among geographical areas        | 508,962         | 227,156  | 93,830     | 542            | (830,491)    |              |
| Total                           | 1,810,169       | 550,465  | 1,496,116  | 154,399        | (830,491)    | 3,180,659    |
| Operating income                | 84,812          | 6,721    | 103,823    | 2,431          | (2,481)      | 195,308      |

\*Notes: 1. Classification of countries or areas is based on a geographical adjacency.

2. The major countries or areas belonging to classifications other than Japan:

(1) Europe Hungary, Germany, United Kingdom and France

(2) Asia India, Indonesia, Thailand and Pakistan

(3) Other areas United States, Australia, Mexico and Colombia

3. Classification is counted based on the location of the Company and its consolidated subsidiaries.

#### (b) The amount of net sales based on external customers

| -         |            | Millions o | ,          |              |
|-----------|------------|------------|------------|--------------|
| -         | Japan      | India      | Others     | Consolidated |
| Net sales | ¥1,037,546 | ¥1,018,813 | ¥1,113,182 | ¥3,169,542   |
|           |            |            |            |              |
|           |            | Millions   | of yen     |              |
| _         |            | 201        | 6          |              |
| _         | Japan      | India      | Others     | Consolidated |
| Net sales | ¥1,047,883 | ¥980,640   | ¥1,152,134 | ¥3,180,659   |

#### **Independent Auditor's Report**

To the Board of Directors of Suzuki Motor Corporation

We have audited the accompanying consolidated financial statements of Suzuki Motor Corporation and its subsidiaries, which comprise the consolidated balance sheet as of 31 March 2017, and the consolidated statement of income, statement of comprehensive income, statement of changes in net assets and statement of cash flows for the year then ended, all expressed in Japanese Yen, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we comply with ethical requirements and we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Suzuki Motor Corporation and its consolidated subsidiaries as of 31 March 2017, and the consolidated results of their operations and their cash flows for the year then ended in accordance with accounting principles generally accepted in Japan.

Seimei Audit Corporation.

Seimei Audit Corporation Tokyo, Japan 29 June 2017

# **Company Outline**

| 1. Company Name           | SUZUKI MOTOR CORPORATION  |
|---------------------------|---|
| 2. Date of Incorporation  | March1920Incorporated as Suzuki Loom Manufacturing Co.June1954Name changed to Suzuki Motor Co., Ltd.October1990Name changed to Suzuki Motor Corporation |
| 3. Head Office            | 300 Takatsuka-cho, Minami-ku, Hamamatsu-shi, Shizuoka 432-8611 Japan Website Address : http://www.globalsuzuki.com                                      |
| 4. Main Products          | Automobiles, Motorcycles, Outboard Motors, Motorised Wheelchairs, Electro Senior Vehicles, Industrial Equipment   |
| 5. Fiscal Year-End        | 31 March  |
| 6. Public Accounting Firm | Seimei Audit Corporation  |

#### 7. Capital and Shareholders

Capital

Stock Listing

Securities Code

¥138,014 million Total number of authorised shares 1,500 million Total number of shares issued 491,000,000 Number of shareholders 26,548 Tokyo Stock Exchange 7269 Ordinary General Meeting of Shareholders June

(as of 31 March, 2017)

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|---|--|
| Record Dates                              | <ul> <li>Ordinary General Meeting of Shareholders 31 March</li> <li>Year-End Dividend 31 March</li> <li>Interim Dividend 30 September</li> </ul> |
| Shareholders' Register Manager            | Sumitomo Mitsui Trust Bank, Limited<br>1-4-1, Marunouchi, Chiyoda-ku, Tokyo  |

#### <Ten Major Shareholders>

| Name of Shareholder                                  | Number of Shares Held<br>(Thousands of Shares) | Shareholding Ratio |
|--|--|--------------------|
| The Master Trust Bank of Japan, Ltd. (Trust Account) | 31,352   | 7.1                |
| Japan Trustee Services Bank, Ltd. (Trust Account)    | 18,106   | 4.1                |
| Tokio Marine & Nichido Fire Insurance Co., Ltd.      | 17,961   | 4.1                |
| The Bank of Tokyo-Mitsubishi UFJ, Ltd.               | 16,000   | 3.6                |
| The Shizuoka Bank, Ltd.                              | 14,500   | 3.3                |
| Resona Bank, Ltd.                                    | 13,000   | 2.9                |
| JP Morgan Chase Bank 380055                          | 9,697  | 2.2                |
| Sompo Japan Nipponkoa Insurance Inc.                 | 7,761  | 1.8                |
| Nippon Steel & Sumitomo Metal Corporation            | 7,759  | 1.8                |
| Japan Trustee Services Bank, Ltd. (Trust Account5)   | 7,281  | 1.7                |

(Note) \*1. Number of shares less than 1,000 is truncated.

\*2. Percentage of Shareholding is calculated excluding treasury stock (49,717 thousand shares).

#### Suzuki Group

Consolidated subsidiaries: 136 companies (69 in domestic, 67 in overseas) Affiliates: 32 companies

#### (1) Major Domestic Subsidiaries

#### [Manufacturing Subsidiaries]

Suzuki Auto Parts Mfg. Co., Ltd. Snic Co., Ltd. Suzuki Akita Auto Parts Mfg. Co., Ltd. Suzuki Toyama Auto Parts Mfg. Co., Ltd.

#### [Non-Manufacturing Subsidiaries]

Suzuki Transportation & Packing Co., Ltd. Suzuki Business Co., Ltd. Suzuki Engineering Co., Ltd.

#### [Marketing Subsidiaries]

54 directly managed domestic marketing companies

#### (2) Major Overseas Subsidiaries

#### [EUROPE]

| Germany | Suzuki Deutschland GmbH                  |
|---------|--|
| Spain   | Suzuki Motor Iberica, S.A.U.             |
| Italy   | Suzuki Italia S.p.A.                     |
| France  | Suzuki France S.A.S.                     |
| Hungary | Magyar Suzuki Corporation Ltd.           |
| UK      | Suzuki GB PLC                            |
| Austria | Suzuki Austria Automobil Handels G.m.b.H |
| Poland  | Suzuki Motor Poland SP.Z.O.O.            |
|         |  |

#### [AMERICA]

| USA      | Suzuki Motor of America, Inc.               |
|----------|---|
| USA      | Suzuki Manufacturing of America Corporation |
| Canada   | Suzuki Canada Inc.                          |
| Mexico   | Suzuki Motor de Mexico S.A. DE C.V.         |
| Colombia | Suzuki Motor de Colombia S.A.               |

| India     | Maruti Suzuki India Ltd. |
|-----------|--------------------------|
| India     | Suzuki Motorcycle India  |
| India     | Suzuki Motor Gujarat Pr  |
| Pakistan  | Pak Suzuki Motor Co., L  |
| Indonesia | PT. Suzuki Indomobil Mo  |

torcycle India Private Limited tor Gujarat Private Limited i Motor Co., Ltd. PT. Suzuki Indomobil Motor Thai Suzuki Motor Co., Ltd. Suzuki Motor (Thailand) Co., Ltd. Suzuki Philippines Inc. Cambodia Suzuki Motor Co., Ltd. Suzuki Motor (China) Investment Co., Ltd. Vietnam Suzuki Corporation Taiwan Suzuki Automobile Corporation Suzuki (Myanmar) Motor Co., Ltd.

#### [OCEANIA]

[ASIA]

Thailand

Thailand

Philippines

Cambodia

China

Vietnam

Myanmar

Taiwan

Australia New Zealand

#### [AFRICA]

South Africa

Suzuki Auto South Africa (Pty.) Ltd.

Suzuki Australia Pty. Ltd.

Suzuki New Zealand Ltd.

#### **Marketing Subsidiaries** 43 directly managed overseas marketing companies



SUZUKI MOTOR CORPORATION 300 Takatsuka-Cho, Minami-Ku, Hamamatsu-shi, Shizuoka, Japan 432-8611 http://www.globalsuzuki.com