## **FIVE-YEAR SUMMARY**

### SUZUKI MOTOR CORPORATION

#### Consolidated

# Millions of yen (Note A) (except per share amounts)

Years ended 31st March	1998	1997	1996	1995	1994
Net sales	¥1,488,785	¥1,502,424	¥1,381,132	¥1,258,285	¥1,226,962
Net income	30,156	33,586	26,626	20,057	15,243
Net income per share:					
Primary	67.17	74.84	59.35	44.71	34.40
Fully diluted	66.71	74.29	58.91		_
Cash dividends per share	7.50	8.50	8.50	7.50	7.50
Shareholders' equity	374,566	348,313	318,342	296,256	280,013
Total current assets	581,328	603,581	577,219	522,704	446,481
Total assets	1,037,280	1,009,631	952,603	875,862	797,714
Depreciation and amortization	67,263	60,225	57,175	64,572	62,113

Note A: All yen figures have been rounded down to millions of yen.

## **Thousands of U. S. dollars** (Note B) (except per share amounts)

Years ended 31st March	1998	1997	1996	1995	1994
Net sales	\$11,270,139	\$11,373,390	\$10,455,205	\$9,525,249	\$9,288,132
Net income	228,287	254,249	201,565	151,833	115,392
Net income per share:					
Primary	0.508	0.566	0.449	0.338	0.260
Fully diluted	0.504	0.562	0.445	_	_
Cash dividends per share	0.056	0.064	0.064	0.056	0.056
Shareholders' equity	2,835,477	2,636,740	2,409,856	2,242,667	2,119,707
Total current assets	4,400,670	4,569,123	4,369,566	3,956,887	3,379,875
Total assets	7,852,239	7,642,934	7,211,226	6,630,300	6,038,716
Depreciation and amortization	509,183	455,911	432,816	488,817	470,197

Note B: Yen amounts have been translated into U. S. dollars, for convenience only, at ¥132.10=US\$1, the prevailing exchange rate on 31st March, 1998.

#### Non-consolidated

# Millions of yen (Note A) (except per share amounts)

Years ended 31st March	1998	1997	1996	1995	1994
Net sales	¥1,179,136	¥1,182,121	¥1,120,944	¥1,048,804	¥1,008,659
Net income	9,533	11,352	9,452	8,002	7,044
Net income per share:					
Primary	21.23	25.30	21.07	17.84	15.90
Fully diluted	21.12	25.14	20.94	_	_
Cash dividends per share	7.50	8.50	8.50	7.50	7.50
Shareholders' equity	247,350	241,780	234,224	228,245	223,710
Total current assets	392,663	416,839	402,630	393,473	328,405
Total assets	723,487	717,716	690,961	685,168	621,975
Capital expenditure	77,668	53,940	45,855	46,137	28,584
Depreciation and amortization	47,339	42,987	42,702	50,507	51,785

Note A: All yen figures have been rounded down to millions of yen.

## Thousands of U. S. dollars (Note B) (except per share amounts)

Years ended 31st March	1998	1997	1996	1995	1994
Net sales	\$8,926,090	\$8,948,686	\$8,485,572	\$7,939,470	\$7,635,575
Net income	72,168	85,940	71,554	60,578	53,328
Net income per share:					
Primary	0.161	0.192	0.160	0.135	0.120
Fully diluted	0.160	0.190	0.159	_	_
Cash dividends per share	0.057	0.064	0.064	0.057	0.057
Shareholders' equity	1,872,445	1,830,286	1,773,088	1,727,824	1,693,496
Total current assets	2,972,475	3,155,487	3,047,918	2,978,603	2,486,040
Total assets	5,476,815	5,433,127	5,230,595	5,186,739	4,708,371
Capital expenditure	587,951	408,328	347,129	349,262	216,388
Depreciation and amortization	358,359	325,416	323,257	382,344	392,019

Note B: Yen amounts have been translated into U. S. dollars, for convenience only, at ¥132.10=US\$1, the prevailing exchange rate on 31st March, 1998.

# CONSOLIDATED FINANCIAL STATEMENTS OF 1998 CONSOLIDATED BALANCE SHEETS

As of 31st March, 1998 and 1997

	Millior	Thousands of U.S. dollars	
SUZUKI MOTOR CORPORATION AND CONSOLIDATED SUBSIDIARIES	1998	1997	1998
ASSETS			
Current assets:			
Cash and time deposits	¥ 185,121	¥ 261,541	\$1,401,372
Short-term investments (Note 4)	20,239	6,263	153,213
Receivables (Note 5):			
Trade notes and accounts	127,951	142,283	968,599
Non-consolidated subsidiaries			
and affiliates	6,339	7,452	47,989
Less allowance for doubtful receivables	(2,450)	(6,113)	(18,552)
Inventories (Note 3 and 5)	202,368	157,805	1,531,933
Other current assets	41,758	34,348	316,114
Total current assets	581,328	603,581	4,400,670
Property, plant and equipment (Note 5):  Land  Buildings and structures  Machinery and equipment  Construction in progress	126,241 201,936 591,180 4,538 923,897	116,918 184,581 534,550 7,474 843,525	955,654 1,528,661 4,475,252 34,354 6,993,922
Less accumulated depreciation	(586,908)	(542,048)	(4,442,913)
	336,988	301,476	2,551,008
Investments and other assets:			
Investments in securities (Note 4)	32,482	28,051	245,890
and affiliates	54,289	54,699	410,976
Other assets	9,586	10,765	72,567
	96,358	93,515	729,434
Foreign currency translation adjustments	22,605	11,058	171,125
	¥1,037,280	¥1,009,631	\$7,852,239
			<del></del>

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

	Millio	Millions of yen	
	1998	1997	1998
LIABILITIES AND SHAREHOLDERS' EQUITY			
Current liabilities:			
Short-term bank loans (Note 5)	¥ 124,524	¥ 136,112	\$ 942,651
Current portion of long-term debt (Note 5)	4,937	22,393	37,374
Payables:	·	•	•
Trade notes and accounts	268,078	246,082	2,029,363
Non-consolidated subsidiaries and			
affiliates	5,955	4,007	45,081
Accrued expenses	82,230	77,864	622,490
Accrued income taxes (Note 9)	15,744	28,347	119,188
Other current liabilities	72,846	67,210	551,449
Total current liabilities	574,317	582,018	4,347,599
Long-term liabilities:			
Long-term debt (Note 5)	30,230	32,745	228,847
Accrued retirement and severance benefits	23,932	22,660	181,169
Other liabilities	25,934	19,903	196,324
	80,097	75,309	606,341
Minority interests	8,298	3,990	62,821
Contingent liabilities (Note 8)			
Shareholders' equity (Note 7):			
Common stock:			
Authorized-1,500,000,000 shares			
Issued, par value ¥50 per share	GA 1EC		AOE CC4
as of 31st March, 1998-448,960,125	64,156	— 64,155	485,664
as of 31st March, 1997-448,956,853	70.052	•	E26 257
Additional paid-in capital	70,852 9,296	70,851 8,135	536,357 70,373
Legal reserve Retained earnings (Note 11)	230,262	205,172	
Less treasury stock, at cost	230,262	(1)	1,743,094 (12)
2033 ti 603ui y 3took, at 603t			
	374,566	348,313	2,835,477
	¥1,037,280	¥1,009,631	\$7,852,239

## CONSOLIDATED STATEMENTS OF INCOME

Years ended 31st March, 1998 and 1997

SUZUKI MOTOR CORPORATION	Millions of yen		Thousands of U.S. dollars
AND CONSOLIDATED SUBSIDIARIES	1998	1997	1998
Net sales	¥1,488,785	¥1,502,424	\$11,270,139
Cost of sales	1,133,128	1,154,184	8,577,807
Gross profit	355,657	348,240	2,692,332
Selling, general and administrative expenses	299,048	280,138	2,263,803
Operating income	56,608	68,101	428,529
Other income (expenses) :			
Interest and dividend income	4,339	4,106	32,848
Interest expense	(6,195)	(7,884)	(46,897)
Other, net	(1,201)	4,472	(9,098)
Income before income taxes	53,550	68,796	405,382
Income taxes:			
Current (Note 9)	38,812	46,082	293,810
Deferred	(4,303)	(1,329)	(32,577)
	34,508	44,752	261,233
Equity items:			
Minority interests in earnings of			
consolidated subsidiaries	(830)	(837)	(6,287)
Equity in earnings of non-consolidated subsidiaries and affiliates	12,654	11,047	95,796
Other (Adjustments on consolidated	12,054	11,047	33,730
subsidiaries)	(709)	(667)	(5,370)
Net income	¥ 30,156	¥ 33,586	\$ 228,287
	Yen		U.S. dollars
Net income per share:			
Primary	¥67.17	¥74.84	\$ 0.508
Fully diluted	66.71	74.29	0.504
Cash dividends per share	7.50	8.50	0.056

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

# CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY Years ended 31st March, 1998 and 1997

SUZUKI MOTOR CORPORATION	Thousands			Millions of	yen		
AND CONSOLIDATED SUBSIDIARIES	of shares of common stock	Common stock	Additional paid-in capital	Legal reserve	Retained earnings	Treasury stock at cost	
Balance as of 1st April, 1996	448,683	¥64,071	¥70,768	¥7,138	¥176,366	¥(2)	
Net income	_	_	_	_	33,586	_	
Cash dividends	_	_	_	_	(3,813)	_	
Transfer to legal reserve	_	_	_	730	(730)	_	
Directors' and statutory							
auditors' bonuses	_	_	_	_	(150)	_	
Conversion of convertible bonds	273	83	83	_	_	_	
Treasury stock disposed	_	_	_	_	_	1	
Increase (decrease) resulting from							
consolidation of additional							
subsidiaries	_	_	_	266	(86)	_	
Balance as of 31st March, 1997	448,956	64,155	70,851	8,135	205,172	(1)	
Net income	<i>'</i>	·	, _	<i>'</i> —	30,156	_	
Cash dividends	_	_	_	_	(3,816)	_	
Transfer to legal reserve	_	_	_	1,100	(1,100)	_	
Directors' and statutory				·			
auditors' bonuses	_	_	_	_	(150)	_	
Conversion of convertible bonds	3	1	0	_	_	_	
Treasury stock acquired	_	_	_	_	_	(0)	
Increase resulting from							
consolidation of additional							
subsidiaries and affiliates	_	_	_	60	_	_	
Balance as of 31st March, 1998	448,960	¥64,156	¥70,852	¥9,296	¥230,262	¥(1)	
	Thousands		Thou	sands of U.S	S. dollars		
	of shares of common	Common	Additional paid-in	Legal	Retained	Treasury stock	
	stock	stock	capital	reserve	earnings	at cost	
Balance as of 31st March, 1997	448,956	<b>\$</b> 485,656	<b>\$</b> 536,349	<b>\$</b> 61,583	<b>\$</b> 1,553,161	<b>\$</b> (10)	
Net income		_	_	_	228,287	_	
Cash dividends		_	_	_	(28,888)	_	
Transfer to legal reserve		_	_	8,330	(8,330)	_	
Directors' and statutory							
auditors' bonuses	_	_	_	_	(1,135)	_	
Conversion of convertible bonds	3	7	7	_	_	_	
Treasury stock acquired	_	_	_	_	_	(2)	
Increase resulting from							
consolidation of additional							
subsidiaries and affiliates				460			
Balance as of 31st March, 1998	448,960	\$485,664	\$536,357	\$70,373	\$1,743,094	<u>\$(12</u> )	
	<del></del>	<del></del> _	<del></del> _			<del></del> _	

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 1.Basis of presenting consolidated financial statements

The accompanying consolidated financial statements of SUZUKI MOTOR CORPORATION (the Company) have been prepared on the basis of generally accepted accounting principles and practices in Japan, and from the consolidated financial statements filed with the Minister of Finance as required by the Securities and Exchange Law of Japan.

Certain reclassifications and modifications have been made to the original consolidated financial statements for the convenience of readers outside Japan. In addition, the consolidated statements of shareholders' equity have been prepared as additional information, although such statements are not required in Japan, and the notes include information which is not required under generally accepted accounting principles and practices in Japan.

All yen figures have been rounded down to millions of yen. For the convenience of readers, the consolidated financial statements have been presented in U.S. dollars by translating all Japanese yen amounts on the basis of ¥132.10 to U.S.\$1, the rate of exchange prevailing as of 31st March, 1998. Consequently, the totals shown in the consolidated financial statements (both in yen and in U.S.dollars) do not necessarily agree with the sum of the individual amounts.

#### 2. Summary of significant accounting policies

(a)Principles of consolidation

In the consolidated financial statements for the years ended 31st March, 1998 and 1997, the number of consolidated subsidiaries are 134 and 131 respectively. The Company's remaining subsidiaries, the gross assets, net sales, net income and retained earnings of which are not significant in the aggregate in relation to the comparable figures in the consolidated financial statements, have not been consolidated. All significant inter-company accounts and transactions are eliminated in consolidation.

Investments in certain significant unconsolidated subsidiaries and affiliated companies (20 per cent to 50 per cent owned) are accounted for by the equity method.

The difference at the time of acquisition between the cost and underlying net equity of investments in consolidated subsidiaries and in unconsolidated subsidiaries and affiliated companies accounted for under the equity method is, as a rule, amortized over a period of five years after appropriate adjustments.

#### (b)Foreign currency translations

Current receivables and payables in foreign currencies of domestic companies are translated into Japanese yen at the exchange rates as of the balance sheet date, and other assets in foreign currencies are translated at the historical rates. Revenue and costs are translated at exchange rates prevailing during the year. Gains or losses resulting from translation of foreign currency transactions are credited or charged to income as incurred.

The balance sheet accounts, revenue and expenses of overseas consolidated subsidiaries are translated into Japanese yen on the basis of the year-end rates except shareholders' equity, which are translated at the historical rates.

Translation differences are shown as "Foreign currency translation adjustments" in the consolidated balance sheets.

#### (c)Investments in securities

Marketable securities (current and non-current) are stated at the lower of cost or market value, cost being determined by the moving average method. Non-marketable securities are stated at cost determined by the moving average method.

#### (d)Inventories

Inventories are stated at the lower of cost or market value, cost being determined principally by the gross average method.

### (e)Property, plant and equipment

Property, plant and equipment are stated at cost. Depreciation is principally computed by the declining-balance method based on estimated useful lives of the assets.

Provision for additional depreciation is made to reflect use of machinery and equipment in excess of normal production schedules, a substantial portion of which is, however, not tax deductible.

Maintenance and repairs, including minor renewals and improvements, are charged to income as incurred.

#### (f)Leases

Finance lease transactions, except for those which meet the conditions that the ownership of the lease assets is substantially transferred to the lessee, are accounted for on a basis similar to ordinary rental transactions.

#### (g)Income taxes

Income taxes are principally accounted for on an accrual basis. Deferred income taxes pertaining to timing differences are recognized only insofar as they relate to the elimination of unrealized inter-company profits and other adjustments for consolidation purposes.

#### (h)Retirement and severance benefits

The Company and certain consolidated subsidiaries have a funded retirement and severance pension plan and/or an unfunded retirement benefit plan, both of which cover all of their employees.

The amount of the retirement and severance benefits is in general determined on the basis of length of service and basic salary at the time of the retirement. The Company and certain consolidated subsidiaries reserve retirement and severance allowances for directors and statutory auditors. The liability for accrued retirement and severance benefits shown on the consolidated balance sheet represents the retirement and severance benefits accrued in respect of the unfunded plan of the Company and certain subsidiaries at the amounts which would be required if all employees voluntarily retired at the balance sheet date, plus the provisions for retirement and severance benefits of directors and statutory auditors computed by the retirement and severance benefit rule of directors and statutory auditors at the balance sheet date.

#### (i)Research and development expenses

Research and development expenses are charged to income as incurred.

#### (j)Revenue recognition

Sales of products are generally recognized in the accounts as delivery is made.

#### (k)Amounts per share

Primary net income per share is computed based on the weighted average number of shares issued during the respective years.

Fully diluted net income per share is computed assuming that all convertible bonds at the beginning of the year were converted into common stock, with an applicable adjustment for related interest expense and net of tax.

Cash dividends per share are the amounts applicable to the respective periods including dividends to be paid after the end of the period.

#### (I)Reclassification

Certain reclassifications of previously reported amounts have been made to conform with current classifications.

#### 3. Inventories

Inventories as of 31st March, 1998 and 1997 were as follows:

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	1998	1997	1998
Finished goods	¥166,037	¥124,220	\$1,256,908
Work in process	18,106	20,512	137,067
Raw materials and others	18,224	13,072	137,957
	¥202,368	¥157,805	\$1,531,933

#### 4. Short-term investments and investments in securities

Short-term investments and investments in securities as of 31st March, 1998 and 1997 were as follows:

	Millions of yen		Thousands of U.S. dollars
	1998	1997	1998
Marketable securities-			
Equity securities	¥25,671	¥26,796	\$194,330
Bonds and other	6,192	1,615	46,877
	31,863	28,412	241,208
Other	20,858	5,902	157,896
-	¥52,721	¥34,314	\$399,104
Market value of marketable securities	¥53,668	¥60,735	\$406,272

#### 5. Short-term bank loans and long-term debt

Short-term bank loans were generally represented by short-term notes and/or bank overdrafts. The annual interest rates as of 31st March, 1998 were 0.75 per cent to 26.0 per cent.

Short-term bank loans as of 31st March, 1998 and 1997 consisted of:

	Millions	of yen	U.S. dollars
	1998	1997	1998
Secured	¥ 10,055	¥ 9,640	\$ 76,118
Unsecured	114,469	126,472	866,533
	¥124,524	¥136,112	\$942,651

Long-term debt as of 31st March, 1998 and 1997 consisted of:

	Millions of yen		Thousands of U.S. dollars
	1998	1997	1998
Loans maturing through 2009			
Secured	¥ 451	¥ 795	\$ 3,414
Unsecured	12,648	17,273	95,751
5.75 per cent yen bonds due 1997	_	5,000	_
4.35 per cent yen bonds due 1997	_	10,000	_
4.75 per cent yen bonds due 1999	20,000	20,000	151,400
Unsecured 2.1 per cent convertible bonds			
in yen due 2003	2,068	2,070	<u> 15,654</u>
	¥35,167	¥55,138	\$266,221
Less portion due within one year	(4,937)	(22,393)	(37,374)
	¥30,230	¥32,745	\$228,847

The aggregate annual maturities of long-term debt outstanding as of 31st March, 1998 were as follows:

Year ending 31st March	Millions of yen	Thousands of U.S. dollars
1999	¥ 4,937	\$ 37,374
2000	25,021	189,413
2001	1,336	10,118
2002	874	6,620
2003	2,885	21,839
Thereafter	113	856
	¥35,167	\$266,221
Assets pledged as collateral as of 31st March, 1998:		
	Millions of yen	Thousands of U.S. dollars
Receivables	¥ 1,807	\$ 13,685
Inventories	2,042	15,462
Property, plant and equipment	13,646	103,306
	¥17,497	\$132,454

The 2.1 per cent convertible bonds outstanding as of 31st March, 1998 may be redeemed at the option of the Company, in whole or in part, at prices ranging from 104 per cent to 100 per cent of the principal amount under certain conditions as provided in the applicable agreement.

The 2.1 per cent convertible bonds are convertible into common stock at the options of holders at the conversion price of ¥611 per share. If the outstanding convertible bonds were fully converted as of 31st March, 1998, approximately 3,384,000 additional shares of common stock would be issued.

As is customary in Japan, both short-term and long-term bank loans are subject to general agreements which provide that the banks may, under certain circumstances, request additional security for those loans, and may treat any security furnished to the banks, as well as cash deposited with them, as security for all present and future indebtedness.

#### 6. Lease transactions

Finance lease transactions, except for those which meet the conditions that the ownership of the leased assets is substantially transferred to the lessee, as of 31st March, 1998 were as follows:

	Millions	Thousands of U.S. dollars	
	1998	1997	1998
Future lease payments			
Within one year	¥ 462	¥ —	\$3,498
More than one year	602		4,561
_	1,064		8,060
Lease expenses	531	1,105	4,026
Future lease revenues			
Within one year	74	_	562
More than one year	220		1,671
	295		2,234
Lease revenues	¥ 73	¥ 64	\$ 555

Operating lease transactions as of 31st March, 1998 were as follows:

	Millions of yen		Thousands of U.S. dollars
	1998	1997	1998
Future lease payments			
Within one year	¥ 255	_	\$ 1,933
More than one year	1,101	<u> </u>	8,340
	1,357		10,274
Future lease revenues			
Within one year	32	_	246
More than one year	102	<u> </u>	779
	¥ 135		\$ 1,025

#### 7. Shareholders' equity

Under the Commercial Code of Japan, at least 50 per cent of the issue price of new shares, with a minimum of the par value, is required to be designated as common stock, and proceeds in excess of the amounts designated as common stock may be transferred to additional paid-in capital.

It also provides that an amount equivalent to at least 10 per cent of cash dividends and directors' and statutory auditors' bonuses shall be appropriated to a legal reserve until such reserve equals 25 per cent of common stock. The reserve is not available for dividends but may be used to reduce a deficit by resolution of the shareholders or may be capitalized in the form of share split of common stock by resolution of the Board of Directors.

#### 8. Contingent liabilities

As of 31st March, 1998, the Company and certain consolidated subsidiaries had the following contingent liabilities:

	Millions of yen	Thousands of U.S. dollars
Guarantee of indebtedness of non-consolidated		
subsidiaries, affiliates and others	¥ 3,358	\$ 25,422
Trade notes discounted	3,203	24,249
	¥ 6,561	\$ 49,671

#### 9. Income taxes

The effective income tax rates on income before income taxes in the consolidated financial statements differ from the normal statutory rate in Japan. The principal reasons for such differences are (a) not to provide for deferred income taxes arising from all of the timing differences between financial and tax reporting; (b) certain expenses which are not deductible for income tax purposes; and (c) tax credit for certain qualified expenditures.

#### 10.Segment Information

(a)Information by industry segment

The Company and certain consolidated subsidiaries operate mainly in a single industry known as motor business (included motorcycle business). In the fiscal years of both 1998 and 1997, motor business represented more than 90 per cent, all of gross assets, net sales and operating profit.

Identifiable assets...... ¥ 639,184

	Millions of yen					
			1998	_		
	Japan	Europe		Elimination and others	Consolidated	
Net sales:						
Outside customers	¥1,069,320	¥ 220,731	¥ 198,733	¥ —	¥1,488,785	
Inter-area	212,614	816	175	(213,605)		
	1,281,934	221,548	198,908	(213,605)	1,488,785	
Costs and expenses	1,238,211	214,465	193,105	(213,605)	1,432,176	
Operating income	¥ 43,723	¥ 7,082	¥ 5,803	¥ (0)	¥ 56,608	
Identifiable assets	¥ 691,324	¥ 84,792	¥ 75,983	¥ 185,180	¥1,037,280	

Japan	Other areas	Elimination and others	Consolidated		
Net sales:					
Outside customers ¥1,129,470	¥ 372,954	¥ —	¥1,502,424		
Inter-area 174,004	940	(174,944)			
1,303,475	373,894	(174,944)	1,502,424		
Costs and expenses 1,244,883	364,384	(174,944)	1,434,322		
Operating income¥ 58,591	¥ 9,510	¥ (0)	¥ 68,101		

¥ 144,060

1997

¥226,387

¥1,009,631

		Thousands of U.S. dollars					
			1998	-			
	Japan	Europe	Other areas	Elimination and others	Consolidated		
Net sales:							
Outside customers	\$8,094,779	\$1,670,944	\$1,504,416	\$ —	\$11,270,139		
Inter-area	1,609,494	6,181	1,325	(1,617,001)			
	9,704,274	1,677,125	1,505,741	(1,617,001)	11,270,139		
Costs and expenses	9,373,288	1,623,512	1,461,811	(1,617,001)	10,841,610		
Operating income	\$ 330,985	\$ 53,613	\$ 43,929	\$ (0)	\$ 428,529		
Identifiable assets	\$5,233,345	\$ 641,877	\$ 575,194	\$1,401,821	\$ 7,852,239		

<sup>&</sup>quot;Other areas" consists principally of North America and Asia.

(c)Export sales and sales by overseas subsidiaries

			Millions of ye	n	
			1998	_	
<b></b>	Europe	Asia	North America	Other areas	Consolidated
Export sales and sales by overseas subsidiaries Consolidated net sales					
Percentage of such sale against consolidated r					52.3%
			1997	-	
					Consolidated
Export sales and sales by overseas subsidiaries					¥ 710,458
Consolidated net sales					1,502,424
Percentage of such sales	s				
against consolidated r	net sales				47.3%
		Th	ousands of U.S.	dollars	
			1998	_	
	Europe	Asia	North America	Other areas	Consolidated
Export sales and sales by overseas subsidiaries Consolidated net sales					
					11,270,139
Percentage of such sale against consolidated					52.3%
"Other areas" cons	sists principa	ally of Ocea	nia and Cent	ral America.	

## 11.Subsequent events

The following plan for the appropriation of retained earnings for the year ended 31st March, 1998 was approved by the ordinary general meeting of shareholders of the Company held on 26th June, 1998:

	Millions of yen	Thousands of U.S. dollars
Transfer to legal reserve	¥ 194	\$ 1,473
Year-end cash dividends of ¥4.00 per share	1,795	13,594
Directors' and statutory auditors' bonuses	150	1,135
	¥2,140	\$16,203

## REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

To the Board of Directors of Suzuki Motor Corporation

We have examined the accompanying consolidated balance sheets of Suzuki Motor Corporation and its consolidated subsidiaries as of 31st March, 1997 and 1998, and the related consolidated statements of income and earnings for the years then ended, all expressed in Japanese yen. Our examinations were made in accordance with generally accepted auditing standards in Japan and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, based upon our examinations and the reports of other auditors, the aforementioned consolidated financial statements, expressed in yen, present fairly the financial position of Suzuki Motor Corporation and its consolidated subsidiaries as of 31st March, 1997 and 1998, and the results of their operations for the years then ended, in conformity with generally accepted accounting principles in Japan applied on a consistent basis during the periods.

The accompanying consolidated financial statements as of and for the year ended 31st March, 1998 have been translated into United States dollars solely for the convenience of readers. We have reviewed the translation and, in our opinion, the consolidated financial statements expressed in Japanese yen have been properly translated into United States dollars on the basis set forth in Note 1. to the consolidated financial statements.

Tokyo, Japan June 26, 1998

Seimei Audit Corporation

Seinei audit Corporation

## NON-CONSOLIDATED FINANCIAL STATEMENTS OF 1998 NON-CONSOLIDATED BALANCE SHEETS

As of 31st March, 1998 and 1997

CUZUKI MOTOR CORRORATION	Millions of yen		Thousands of U.S. dollars
SUZUKI MOTOR CORPORATION	1998	1997	1998
ASSETS			
Current assets:			
Cash and time deposits	¥146,820	¥205,514	\$1,111,433
Short-term investments	9,971		75,486
Receivables:			
Trade notes and accounts	33,011	44,884	249,899
Subsidiaries and affiliates	72,174	71,823	546,363
Less allowance for doubtful receivables	(803)	(3,413)	(6,078)
Inventories	102,944	74,077	779,291
Other current assets	28,544	23,953	216,078
Total current assets	392,663	416,839	2,972,475
Property, plant and equipment:	00.477	04.075	CO4 04C
Land	90,477	84,375	684,916
Buildings and structures  Machinery and equipment	136,885 449,744	127,650 412,943	1,036,224 3,404,572
Construction in progress	3,015	2,320	22,827
Construction in progress			
	680,122	627,289	5,148,540
Less accumulated depreciation	(472,432)	(447,803)	(3,576,321)
	207,690	<u>179,485</u>	1,572,219
Investments and other assets:			
Investments in securities	30,683	26,301	232,278
Investments in subsidiaries			
and affiliates	91,157	93,597	690,064
Other assets	<u>1,291</u>	1,492	9,778
	123,133	_121,391	932,121
	¥723,487	¥717,716	<u>\$5,476,815</u>

	Million	s of yen	Thousands U.S. dollar
-	1998	1997	1998
LIABILITIES AND SHAREHOLDERS' EQUITY			
Current liabilities:			
Short-term bank loans	¥ 35,480	¥ 47,000	\$ 268,584
Current portion of long-term debt	854	15,854	6,464
Payables:			
Trade notes and accounts	235,108	219,605	1,779,773
Subsidiaries and affiliates	20,711	17,110	156,785
Accrued expenses	75,820	71,140	573,960
Accrued income taxes	9,989	15,567	75,620
Other current liabilities	40,536	32,992	306,861
Total current liabilities	418,499	419,271	3,168,052
Long-term liabilities:  Long-term debt  Accrued retirement and severance benefits  Other liabilities	25,011 15,279 17,346 57,637	25,867 14,621 <u>16,174</u> <u>56,663</u>	189,336 115,666 131,314 436,317
Shareholders' equity			
Common stock:			
Authorized-1,500,000,000 shares			
Issued, par value ¥50 per share	C4 1EC		40E CC
as of 31st March, 1998-448,960,125	64,156	<u> </u>	485,664
as of 31st March, 1997-448,956,853		64,155	E24.220
Additional paid-in capital	70,583	70,582	534,320
Legal reserve	6,837	6,441	51,762
Retained earnings	105,772	100,601	800,698
	247,350	241,780	1,872,445
	¥723,487	¥717,716	\$5,476,815

## NON-CONSOLIDATED STATEMENTS OF INCOME

Years ended 31st March, 1998 and 1997

JZUKI MOTOR CORPORATION — Millions of yen		Thousands of U.S. dollars	
	1998	1997	1998
Net sales	¥1,179,136	¥1,182,121	\$8,926,090
Cost of sales	954,208	967,670	7,223,379
Gross profit	224,928	214,451	1,702,711
Selling, general and administrative expenses	189,772	172,905	1,436,582
Operating income	35,155	41,545	266,128
Other income :			
Interest and dividend income	4,535	3,628	34,336
Other	9,031	7 <u>,676</u>	<u>68,371</u>
	13,567	11,305	102,708
Other expenses :			
Interest expense	2,374	3,347	17,971
Other	8,745	7,580	66,206
	11,119	10,928	84,177
Income before income taxes	37,603	41,922	284,658
Income taxes:	28,070	30,570	212,490
Net income	¥ 9,533	¥ 11,352	<u>\$ 72,168</u>
		<b>Y</b> en	U.S. dollars
Net income per share:			
Primary	¥21.23	¥25.30	\$ 0.161
Fully diluted	21.12	25.14	0.160
Cash dividends per share	7.50	8.50	0.057