

Suzuki Disclosure Policy

Suzuki's basic policy on disclosure, internal system for timely disclosure and policy for constructive dialogue with shareholders are as indicated below.

1. Basic Policy on Disclosure

Through fair and efficient corporate activities, the Company always intends to be trusted by all our stakeholders including shareholders, customers, partner companies, local communities and employees, and to be a continuously growing company, while making a further contribution to the international community. In order to realize that intention, the Company considers that the enhancement of the corporate governance is one of the most important issues for proper corporate management and is aggressively taking various kinds of measures.

The Company, in consideration of the intent of the principles of the Corporate Governance Code, will make continuing efforts to ensure the rights and equality of the shareholders and the effectiveness of the Board of Directors and the Audit & Supervisory Board as well as to advance in other matters including upgrading the internal control system. Also, in order to be trusted further by society and stakeholders, we disclose information quickly in fair and accurate manner prescribed in laws and regulations and actively disclose information that we think is beneficial to understand the Company. We will further enhance the transparency of the Company.

Based upon the above concept, The Company has disclosed information in an accurate, fair and swift manner following the securities listing regulations of the Tokyo Stock Exchange, etc. Furthermore, the Company strives to proactively disclose the information that is instrumental in deepening the understanding of the Group.

2. Internal System for Timely Disclosure

The internal system for timely disclosures is as per follows

- Information on the Company and subsidiaries that may be subject to obligation for timely disclosure shall be collected and centrally controlled by the department of the Company which is in charge of information management.
- If a material fact occurs in any department in the Company and any of its responsible subsidiaries, an immediate report shall be made to the department of the Company which is in charge of information management.
- A judgment on whether timely disclose should be required or not shall be made mainly by the department of the Company which is in charge of information management pursuant to the securities listing regulations, etc.
- The department of the Company which is in charge of information management shall make a report to Representative Director without delay. The department of the Company which is in charge of information management shall make timely disclosure about facts whose disclosure was decided by the Company and financial results after obtaining approval from the Board of Directors as well as

disclose facts that occurred independently of the Company's decision immediately after they occurred.

3. Policy for constructive dialogue with shareholders

In the belief that understanding the interests and concerns of the shareholders through constructive dialogues from a mid- and long-term perspective will contribute to the Company's sustainable growth and the mid- and long-term enhancement of corporate value, the Company is striving to promote dialogue with the shareholders. The followings are the policies for advancing constructive dialogues with the shareholders.

(1) IR organization

- Corporate Planning Office is responsible for promoting dialogues with the Company's shareholders, etc., supervised by the Director and Managing Officer in charge of corporate planning. The contact point for Investor Relations is established in Tokyo and the Head Office.
- Dialogues with the Company's shareholders, etc. will be advanced within a reasonable scope in consideration of requests of the shareholders and main matters that they are interested in. In principle, this duty will be executed within a reasonable scale by Directors or managers in senior positions who have ample knowledge and experience to make proper explanations.

(2) Interdivisional cooperation

- Corporate Planning Office will prepare materials through discussing and building a common understanding with related departments in advance, depending on dialogue themes with shareholders, etc.

(3) Measure of dialogue

- In addition to individual interviews, the Company will hold quarterly financial results briefings for securities companies' analysts and institutional investors; investors' conferences at home and abroad, IR events (including new model launch events, factory tours and technology presentations) when the need arises. In parallel, we intend to upgrade IR-related materials that are posted on the Company's homepage (including English version).

(4) Feedback

- Opinions, interests, concerns and others, obtained from meetings with the Company's shareholders, etc. will be reported to the top management appropriately, and will be utilized for a sustainable growth and the mid-and long-term enhancement of the corporate value.

(5) Measures to control insider information

- The Company ensures thorough control of insider information in order to prevent leakage of information.
- The Company will arrange a month or so length silent period prior to the announcement of financial results in order to limit dialogues with the Company's shareholders, etc. regarding information on financial results.
- Multiple staffers will be involved when dialoguing with the Company's shareholders, etc. in principle from the viewpoint of mutual monitoring.

(6) Fair information disclosure

- The Company, upon disclosure of information to the relevant parties such as investors and securities companies' analysts, will comply with "Fair Disclosure Rules" in the Financial Instruments and Exchange Act.