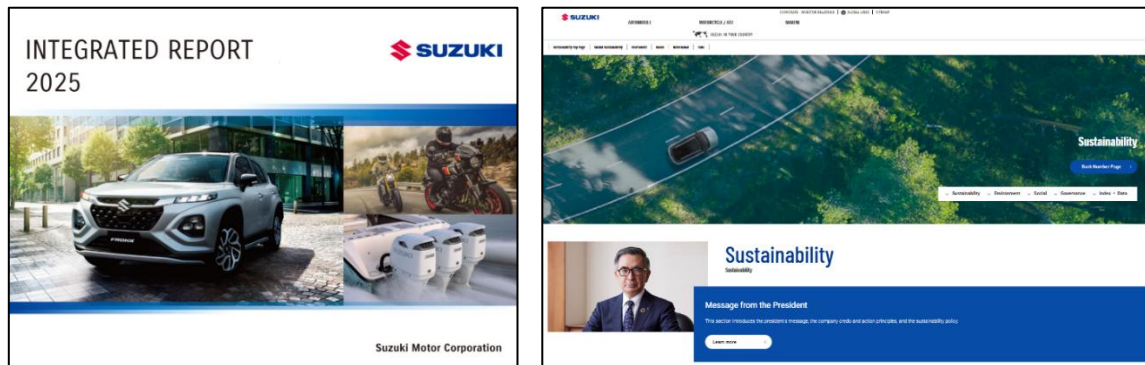


31 October 2025

Suzuki Publishes “Integrated Report” and “Sustainability Website”



Suzuki Motor Corporation has published the 2025 edition of its “Integrated Report” and “Sustainability Website” on its Global Suzuki website.

Starting this fiscal year, we have clarified the purpose of various publications containing financial and non-financial information, organized their respective roles, and reviewed the overall framework for information disclosure.

In the Integrated Report, we emphasize strategic priorities and a forward-looking approach, presenting the Suzuki Group’s story of medium- to long-term value creation. The report also aims to broadly communicate our philosophy and initiatives to stakeholders, with the goal of increasing engagement and fostering partners and fans who share our vision.

On the Sustainability Website, we have shifted the primary format for information disclosure from traditional PDF files to web pages. At the same time, the layout has been redesigned to make it easier for visitors to access the information they need. This transition to a web-based approach enables more frequent updates and faster communication, allowing us to deliver timely and up-to-date information. Going forward, we will continue to share our sustainability initiatives on a regular basis.

[Integrated Report]

Key Updates:

- Mid-Term Management Plan “By Your Side”
- Value Creation Initiatives (including technology, finance, human capital, and DX strategy)
- Business Strategies by Segment (Automobiles, Motorcycles, Marine)
- Special Features (New Business Initiatives, Co-creation with Startups and Communities)
- Roundtable Discussion of Outside Directors

Integrated Report: <https://www.globalsuzuki.com/ir/library/annualreport/>

[Sustainability Website]

Key Updates:

- Environment: Expansion of third-party assurance scope for greenhouse gas emissions
- Social: Revision of “Suzuki Group Basic Policy on Respect for Human Rights”
- Governance: Establishment of selection policy for audit firms and review of executive compensation

Sustainability Website: <https://www.globalsuzuki.com/sustainability/>

Note: The Japanese versions of the Integrated Report and Sustainability Website were published in September 2025.

End