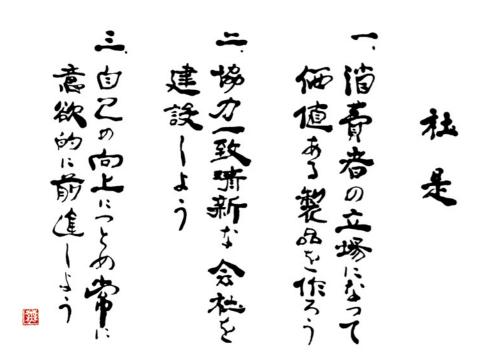




SUZUKI MOTOR CORPORATION

300, Takatsuka-cho, Minami-ku, Hamamatsu-shi, Japan 432-8611 http://www.globalsuzuki.com/ (2021.3)





Mission Statement

- 1. Develop products of superior value by focussing on the customer
- 2. Establish a refreshing and innovative company through teamwork
- 3. Strive for individual excellence through continuous improvement

A message from the management

The Group has been carrying out the motto "Develop products of superior value by focussing on the customer" in the first paragraph of its mission statement.

The Group commits itself to make efforts to promote the production of small and subcompact vehicles and the development of environmentally benign products needed by customers with the slogan "Small Cars for a Big Future".

The Group makes efforts to promote the "Smaller, Fewer, Lighter, Shorter, and Neater" on every side and has been working for the efficient, well-knit and healthy management.

Representative Director and President

Toshihiro Suzuki

SUZUKI OUTLINE

©Company name: SUZUKI MOTOR CORPORATION

Date of Incorporation: March 1920

Capital: 138,202 million yen (as of 31 March, 2020)

President: Toshihiro Suzuki

Employees: 15,646 (as of 31 March, 2020) ONet sales: 3,488,443 million yen (Consolidated)

> 1,792,834 million yen (Non-consolidated) (Year ended 31 March, 2020)

OMain product Line:

Automobiles, Motorcycles, Outboard Motors, Motorised Wheelchairs, Electro Senior Vehicles, etc.

OHead Office/Plants/Branch Office:

Head Office: Hamamatsu-shi, Shizuoka Kosai Plant: Kosai-shi, Shizuoka Iwata Plant: Iwata-shi, Shizuoka Osuka Plant: Kakegawa-shi, Shizuoka

Sagara Plant: Makinohara-shi, Shizuoka

Hamamatsu Plant: Hamamatsu-shi, Shizuoka Tokyo Branch Office: Minato-ku, Tokyo Yokohama Lab.: Yokohama-shi, Kanagawa

Motorcycle Technical Center: Iwata-shi, Shizuoka Marine Technical Center: Kosai-shi, Shizuoka

Subsidiaries and Affiliates:57 in overseas)

Subsidiaries: 127 companies (70 in domestic, 57 in overseas)

Affiliates: 28 companies (as of 31 March, 2020)

Overseas Subsidiaries:

MARUTI SUZUKI INDIA LTD. (India)

PAK SUZUKI MOTOR CO., LTD. (Pakistan)

MAGYAR SUZUKI CORPORATION LTD. (Hungary)

PT. SUZUKI INDOMOBIL MOTOR (Indonesia)

SUZUKI MOTOR (THAILAND) CO., LTD. (Thailand)

SUZUKI DEUTSCHLAND GmBH (Germany)

and other companies

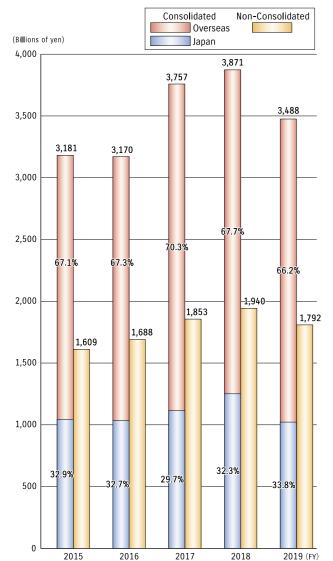
Domestic Subsidiaries:

Suzuki Auto Parts Mfg. Co., Ltd.

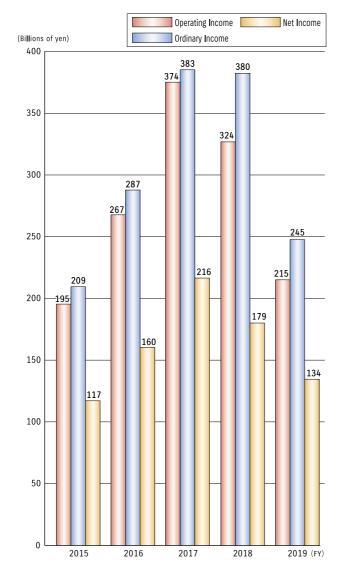
Suzuki Transportation & Packing Co., Ltd.

Suzuki Business Co., Ltd. and other companies

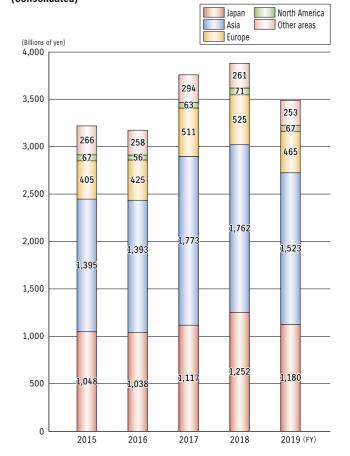
Net sales



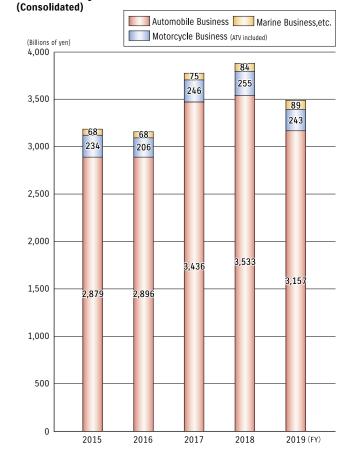
◆Income (Consolidated)



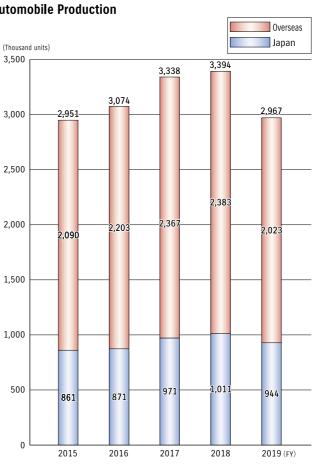
Net sales by market (Consolidated)

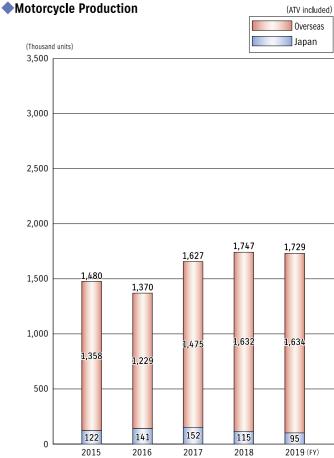


◆Net sales by business



Automobile Production

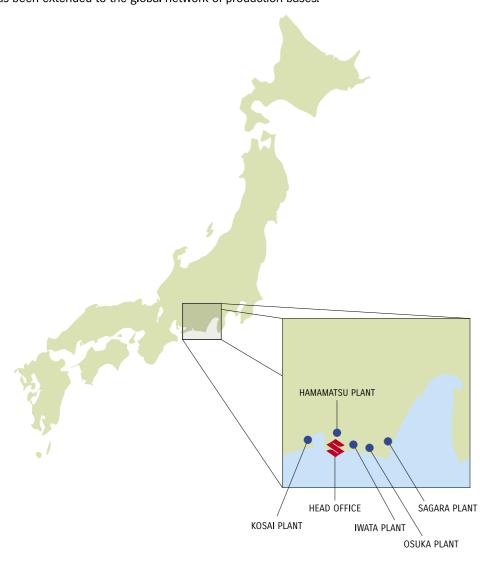




**Production in Japan: CBU+complete knocked-down. (CKD) units **Overseas production: line-off units at overseas plants.

'Value-packed products' are manufactured at advanced facilities with maximum utilisation of production systems.

At SUZUKI's plants, employment of the most modern factory equipment is ensured, in addition to various activities aimed at continually enhancing productivity, strict quality control and responding to environmental concerns. Today, the concept of delivering 'value-packed products' by thoroughly carrying out the slogan "Smaller, Fewer, Lighter, Shorter and Neater", has been extended to the global network of production bases.







●HEAD OFFICE●

Business: Domestic Marketing,

Global Marketing and Automobile Engineering, etc. Site area: 183,000m² Building area: 137,000m² Number of employees: 9,767 Address: 300 Takatsuka-cho, Minami-ku, Hamamatsu-shi, Shizuoka

HEAD OFFICE



●KOSAI PLANT●

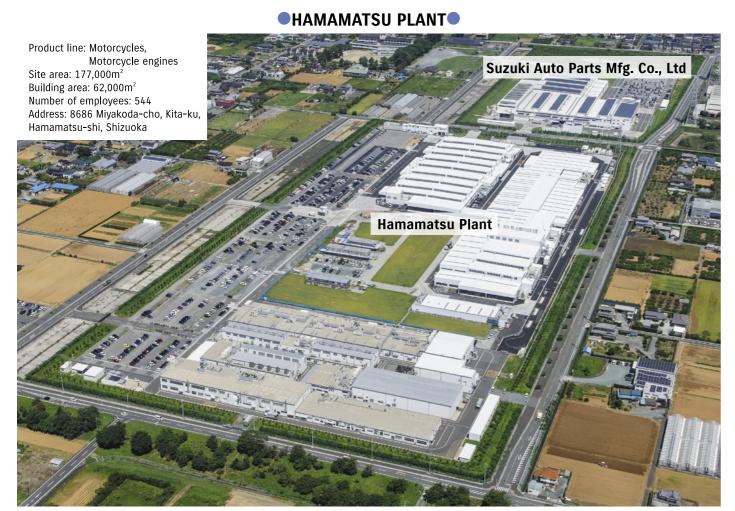


●KOSAI PLANT●

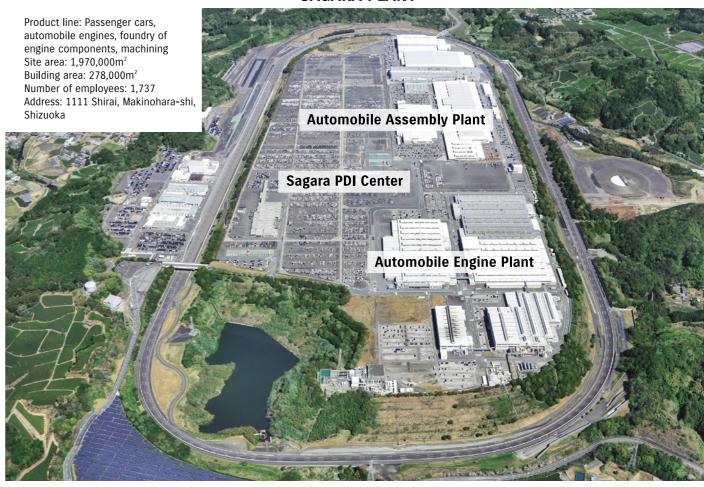
Product line: Mini and compact passenger cars, automobile engines, outboard

Site area: 1,190,000m² Building area: 473,000m² Number of employees: 2,321 Address: 4520 Shirasuka, Kosai-shi, Shizuoka

Product line: Passenger cars, commercial vehicles Site area: 298.00m² Building area: 147,000m² Number of employees: 900 Address: 2500 lwai, lwata-shi, Shizuoka



SAGARA PLANT

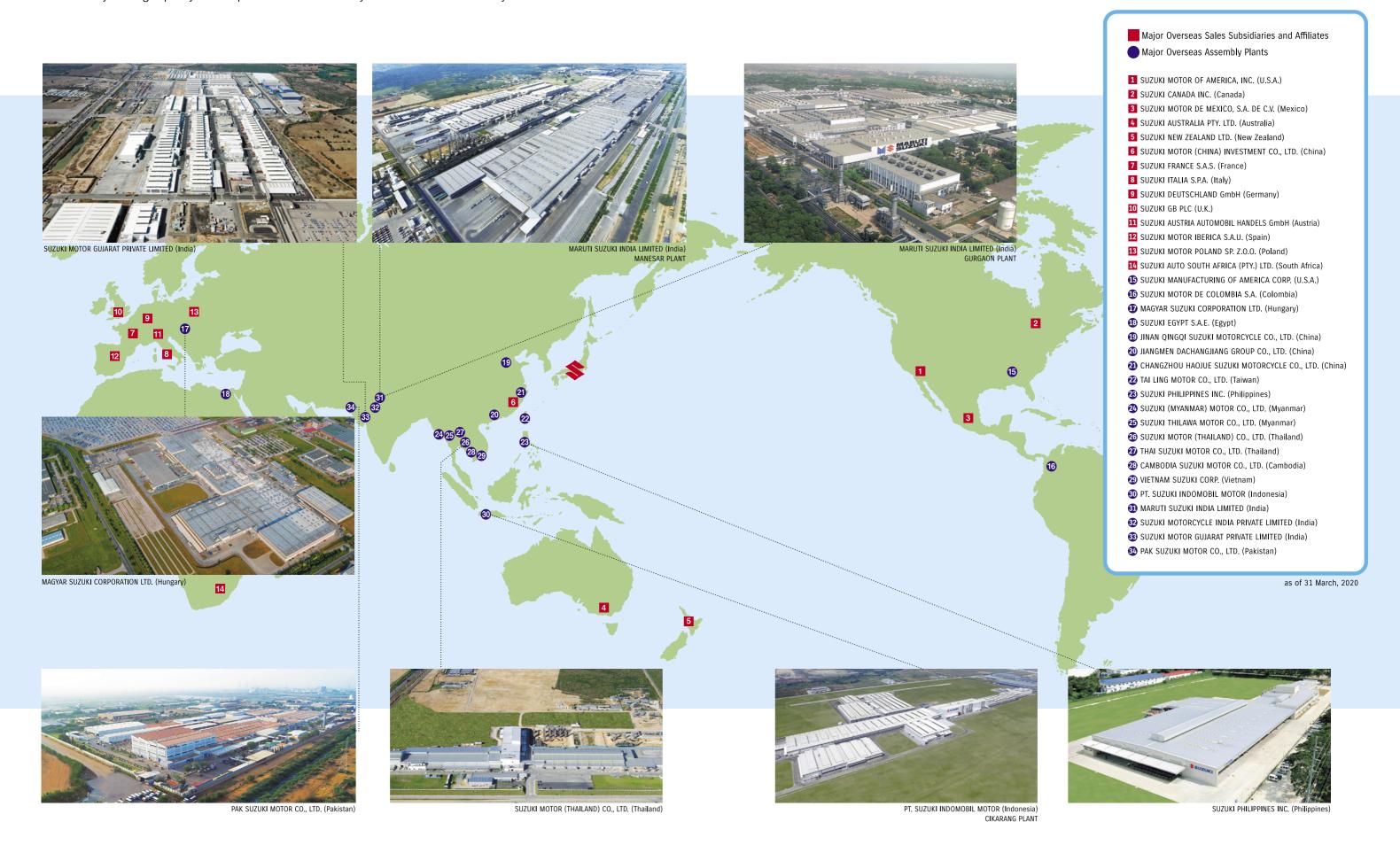


OSUKA PLANT



SUZUKI, the quality global brand name recognised around the world.

User-friendly and high-quality SUZUKI products are favoured by customers of each country and area worldwide.



Each employee is dedicated to outstanding quality production by focussing on the customer.

10

At Suzuki, 'value-packed products' are born through cooperation of machines and human workers at the production sites under strict quality management. Meticulous and long, full production process is under accurate computer control from stamping to welding, painting, and assembly of tens of thousands of components.

AUTOMOBILES



















MOTORCYCLES









Inspectio

SUZUKI aims to offer better products and enriched lives through continuously challenging to create new value to the next generation.

SUZUKI - which aims to offer 'value-packed products' - is constantly challenging for new technologies by striving to pursue "new value", that we ought to realise, with our affluent imagination toward the new generation and the changing society. Today, our development field is widely spread including the next generation cars, in addition to motorcycle and automobile products.



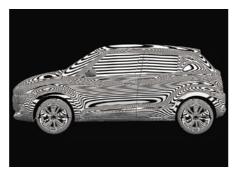


Yokohama Lab.





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PROVING GROUNDS & SUBSIDIARY COMPANIES



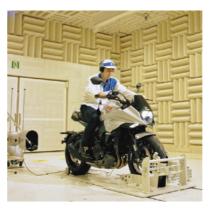
Motorcycle Technical Center & Subsidiary Companies



Marine Technical Center



Shimokawa Proving Grounds (Hokkaido)







Pleasure of making and using Suzuki products, **People's smiles across the world are the proof of trusts.**

As SUZUKI's philosophy to pursue 'value-packed products' has received the acclaim from all over the world, there are currently 26 overseas production facilities in 18 countries and areas. SUZUKI is actively contributing to local industrial employment and economic expansion of each country and area through partnership.



India

Roll out ceremony 2017 (SUZUKI MOTOR GUJARAT PRIVATE LIMITED)



Worldwide Press Test Ride Event





Indonesia (PT. SUZUKI INDOMOBIL MOTOR)



Thailand (THAI SUZUKI MOTOR CO., LTD.)

14



(MARUTI SUZUKI INDIA LIMITED)



Major manufacturing models



SWIFT SPORT (SUZUKI MOTOR CORPORATION)



JIMNY (SUZUKI MOTOR CORPORATION)



Access 125 (SUZUKI MOTORCYCLE INDIA PRIVATE LIMITED)

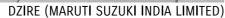


RAIDER J CROSSOVER (SUZUKI PHILIPPINES INC.)

Creating cars that are customer oriented.

After our cars leave the plant they start their own lives. Every one of them is used for a different purpose and driven to different destinations. We learn from our customers and gain inspirations from the different lives and adventures. That is why Suzuki cars are durable, well-crafted and reliable, packed with performance and value, yet always fun.







XL7 (PT. SUZUKI INDOMOBIL MOTOR)



SX4 S-CROSS (MAGYAR SUZUKI CORPORATION LTD.)



CARRY (PT. SUZUKI INDOMOBIL MOTOR)

Our personnel take pride in giving birth to each and every component.

SUZUKI motorcycles have achieved many victories in races throughout the world. Each time we challenge racing, new technologies are born and they are fed back to production models. From SUZUKI's flagship supersport to its commuter scooters, though each road, ride, and usage vary, they are all SUZUKI products that are produced and distributed with love and confidence of each employee. Each and every one of those products are built with technologies and heart of SUZUKI.















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KINGQUAD 750AXi 4×4 Power Steering Special Edition

Providing a refreshing marine life closer.

Since starting the outboard motor business in 1965, SUZUKI celebrates the 55th anniversary in 2020.

SUZUKI has been continuously developing innovative technology with passion and won the NMMA* Innovation Award 9 times in total, including the flagship DF350A in 2017. 8 of these awards have been for four-stroke outboard motors, which is the largest number of awards in the engine category in the industry.

SUZUKI continues efforts under the slogan "THE ULTIMATE OUTBOARD MOTOR" with our innovative, industry-leading technology to offer the world's No.1 outboard motors in terms of their durability, reliability, performance, comfort and environmental friendliness as we pursue the ultimate marine life together with our customers.

*NMMA: National Marine Manufacturers Association





DF350A



20



DF40A



DF6

Suzuki Environmental Plan 2020

We believe that our most important task is to seriously recognise effects to environment generated from our business operations, develop products that carefully consider environment and promote business operations that reduce environmental effects. For this reason, Suzuki is celebrating its 100th anniversary this year, and in order to continue to contribute to society for the next 100 years and continue to be a sustainable company, the team Suzuki, including affiliated companies in Japan and overseas, has the following four themes. It is working.

Control of global warming

We promote development of vehicles with the top-class low fuel consumption and next-generation vehicles in order to reduce CO₂ emission, which is regarded as the cause for global warming. In addition, for business operations, we thoroughly conduct energy-saving in production, distribution, sales, etc. and promote efficient business operations.





omotion of environmental conservation

For exhaust gas, substances of concern, etc., we not only make efforts for conformance to laws, regulations, and industrial self-regulations but also set target values stricter than the regulation to further reduce the said substances.

Reinforcement of environmental management

We globally establish the environmental control system and improve it continuously in order to promote actions concerning environment in business operations in the entire Suzuki Group. We, as a member of the society, develop the society harmonised with natural environment by promoting environmental communications with various stakeholders.



Promotion of 3Rs (Reduce, Reuse and Recycle)

We promote business operations considering 3Rs when disposing of end-of-life vehicles (ELV), as well as in the development/design and production phases. We contribute to realisation of sustainable recycling-oriented society by carefully using resources throughout the process.

SUZUKI Foundation

SUZUKI Foundation was established in 1980, as one of the commemorations of the company's 60th anniversary. Foundation offers subsidies to higher academic institutions and research organisations for studies in various fields, as well as sponsoring major international academic symposia.

Outline (as of 31 March, 2020)

Name of foundation: SUZUKI Foundation
Location: Minato-ku, Tokyo
Chairman: Osamu Suzuki
(Chairman of Suzuki Motor Corporation)
Asset: 6,317 million yen
Number of subsidies: 1,793
Total amount of subsidies: 2,116 million yen



management

SUZUKI Education & Culture Foundation

In October 2000, SUZUKI Education & Culture Foundation was established as a commemorative activity for the 80th anniversary of the foundation of Suzuki Motor Corporation.

The foundation performs various activities, such as educational support through the supply of a scholarship money to the youth having difficulties in concentrating on their study for financial reason and support provided for sport activities for young people for the development of the youth.

Outline (as of 31 March, 2020)

Name of Foundation: SUZUKI Education & Culture Foundation Location: Hamamatsu-shi. Shizuoka

(Reduce, Reuse and

Recycle)

Chairman: Toshihiro Suzuki

(President of Suzuki Motor Corporation

Asset: 2,772 million yen
Total amount of subsidies: 458 million yen



Suzuki Athlete Club

Track and field training program

Aiming to train athletes who can compete in international competitions such as the Olympics and the World Championships, the Suzuki Athlete Club has been producing Japanese national athletes for the past four consecutive Olympics from 2004 (Athens) to 2016 (Rio de Janeiro). The top-level athletes including the Olympians who are active inside and outside of Japan cooperate in track and field training program and lectures held in various regions. Based on their own experience, they contribute to the popularisation and development of the track and field in Japan, as well as enhancement of children's physical strength. The Suzuki Athlete Club will continue the activities to awaken children's interests in track and field, as well as emotions and dreams gained through sports.





CSR Initiatives by Overseas Group Companies

India: Maruti Suzuki India Limited

As part of its CSR activities, Maruti Suzuki undertakes social projects to improve quality of lives of communities around its facilities and the society at large. The company's CSR projects focus on three broad areas, namely community development, skill development and road safety.

1. Community Development

The company undertakes community development projects in 26 villages around its areas of operations in Haryana and Gujarat with the objective of improving social conditions. The initiatives are focussed on water and sanitation, health, education and common community infrastructure.



Mottainai grandma storytelling session

PAKISTAN: Pak Suzuki Motor Co., Ltd. Awareness Sessions "CSR GUIDELINES FOR SUPPLIERS"

For strengthening mutual understanding and trust with our stakeholders, Pak Suzuki conducted awareness sessions on "CSR GUIDELINES FOR SUPPLIERS" to address the concepts and issues related to social responsibilities, with our suppliers.



2. Skill Development

The company developed a skill development institute, Japan-India Institute for Manufacturing (JIM), as part of a joint initiative by the governments of Japan and India. Based on the success of the first JIM in Gujarat, the second JIM has been set up in Haryana during FY2019.



Technical trainings at JIM

MYANMAR: Suzuki Myanmar Motor Co., Ltd. / Suzuki Thilawa Motor Co., Ltd. Donation to Local Government Primary Schools

The company visited ten local governmental primary schools in the area of Suzuki Thilawa factory and South Dagon factory, and presented the students with 48,000 sets of Suzuki logo school exercise books (printed a picture of Suzuki automobiles).



3. Road Safety

In order to improve law enforcement and overall road safety, the company is making efforts in various projects including Automated Driving Testing Centers, introduction of Traffic Safety Management System, management of Institute of Driving and Traffic Research, and Road Safety Education.



Automated Driving Test Center

SOUTH AFRICA: Suzuki Auto South Africa Ltd.

Support for Ecosystem Project

The Kalahari Endangered Ecosystem Project is a project which is responsible for studying the effects of climate change in Africa. Suzuki Auto South Africa had the opportunity to support this project. The project team was sponsored with two Vitara which were used by students, researchers and professors of various institutions to track animals and collect data.



Suzuki Plaza

The Suzuki Plaza is an exhibition facility opened in April 2009 to introduce Suzuki's history and manufacturing spirit to the public. Visitors can see a lot of our products since our foundation including looms, motorcycles, and automobiles that had been developed with the times, and the current automobile manufacturing process from development to production. Since April 2009, approximately 750,000 visitors have visited the Suzuki Plaza.

Field study The Suzuki Plaza is utilised by a number of local elementary schools as a good place for field study on the automobile industry. By experiencing the "plant tour" where they can see Suzuki's manufacturing site and by also visiting the Suzuki Plaza that introduces the development phase before manufacturing automobiles, they can learn the manufacturing process of automobiles in details.

Manufacturing event We hold events for children as an opportunity to enhance our relationship with the local community and to have them interested in "manufacturing". Those events are related to the history and manufacturing spirit of Suzuki, allowing children to enjoy learning through experiencing in a different way from textbook-oriented study.



Suzuki Plaza



Field study

It has been a hundred years of feeling nothing less than the deepest gratitude.



If the customer needs something, do whatever we can to respond We can do anything if we work hard.

Michio Suzuki, Founder

15 March, 2020 Thanks to everyone's support, Suzuki Motor Corporation now celebrates its 100th anniversary.

It was on 15 March, 1920. Suzuki Loom Manufacturing Company was founded by Michio Suzuki. We have expanded our business from looms to motorcycles, automobiles, outboard motors, ATV's and others, always adapting to the trend of the times as well as domestic and global markets, and evolved into a company supporting the lives of a variety of people worldwide.

Hundred years of Suzuki. It was a hundred years of being propped up by the patronage and support of customers. We will never forget our feeling of gratitude,

and always cherish the philosophy inherited from the founder, Michio Suzuki, "to deliver products of superior value by focussing on the customer," on which our craftsmanship is based. We will continue to take on the

challenges of manufacturing, in order to provide exciting products that deliver greater "ease of use," "fun" and "amazement" to people throughout the world.

With gratitude for our customers. Suzuki's challenges will continue.

Corporate establishment

1920

1909 Michio Suzuki Loom Works in Shizuoka Prefecture, Japan.

1920 Company is reorganized, incorporated as Suzuki Loom Manufacturing Co. with Michio Suzuki as president.



1954 Company changes its name to Suzuki Motor

1950s

1958 Suzuki adopts the mark as its corporate



1962

1964 Suzuki adopts Ryuyo Proving company's

Grounds are set Shizuoka, Japan.

> 1967 Thai Suzuki Motor Co., Ltd. is established for assembly in Thailand. (First motorcycle plant outside Japan)

1966

a company

1967 Iwata Plant is built as the first automobile exclusive Shizuoka, Japan.

1969

Oyabe, Toyama,

Suzuki adopts Toyama Plant is

flag and song. motorcycles in

1970s

Osuka Plant is built for foundry operations in Ogasa, Shizuoka, Japan

1970 Kosai Plant is built for automobiles in Kosai,

Shizuoka, Japan. 1971

Toyokawa Plant is built for production of medium-size and large motorcycles in Toyokawa, Aichi, Japan,



Started the first overseas assembly production of automobiles in Pakistan.

1979 Toyokawa Outboard Motor

Loom Manufacturing

1929 SALON Loom

1930 **SUZUKI Started**



1961

Loom business is separated to Suzuki Loom Works Co.

1986

End of production of loom.

Motorcycle



1952 Suzuki enters the motor-vehicle field with the launch of the Power Free 36cc, 2-cycle auxiliary bicycle engine.

1954 Colleda 125cc, 4-cycle motorcycle



1971

GT750 750cc, 2-cycle motorcycl debut.



1936 Suzuki begins research

24

Development of automobiles suspended due to the effects of



tomobile

1955 Suzulight 360cc, 2-cycle mini vehicle debuts, helping to usher in Japan's mini vehicle age.

1961 Suzulight Carry 360cc, 2-cycle lightweight truck debuts.





1970 Jimny (LJ series) 360cc, 2-cycle 4x4 mini

1979 Alto 550cc, 2-cycle

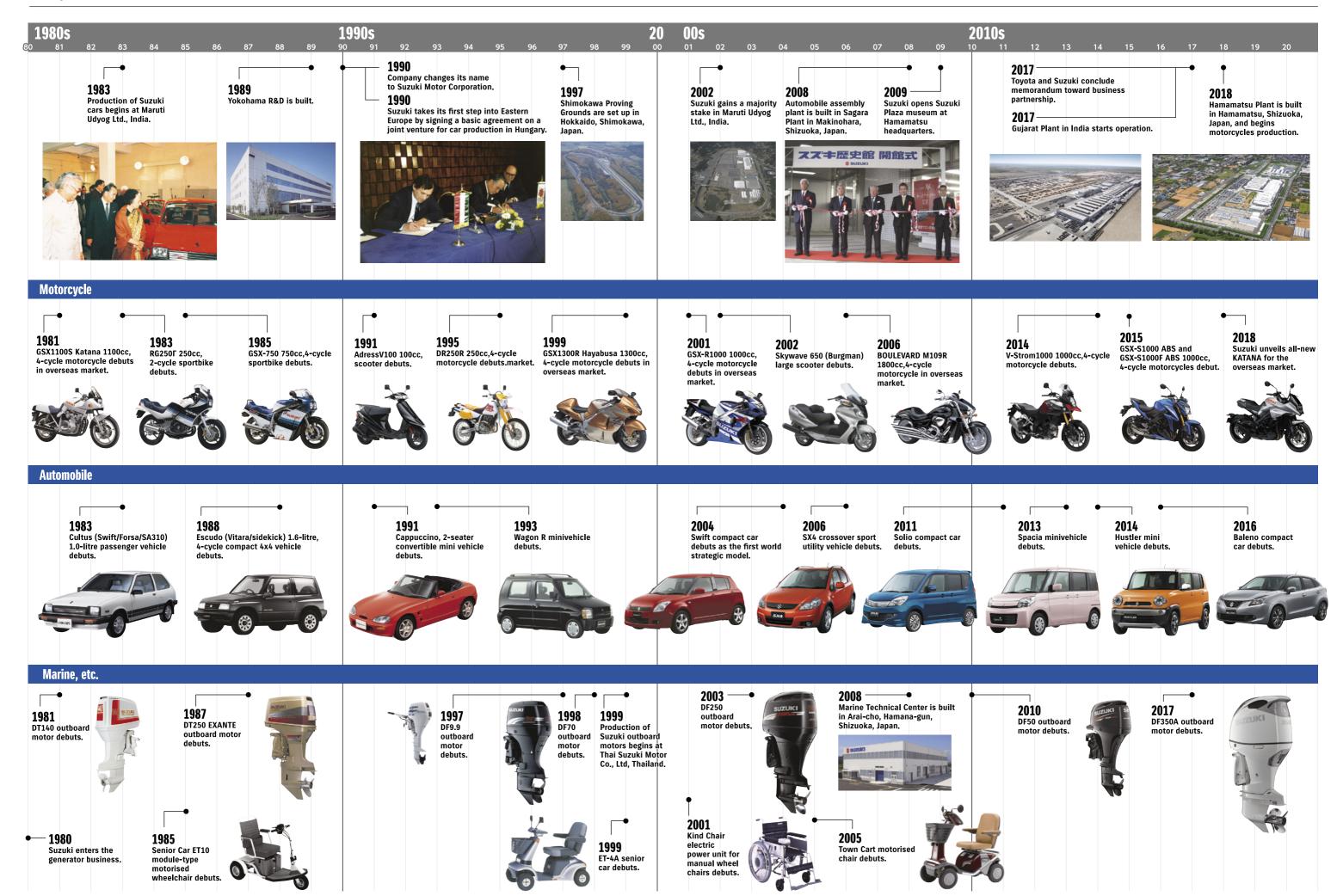
Marine, etc.

1965 Suzuki enters the outboard motor field with the launch of D55 5.5hp, 2-cycle outboard

Motor Chair Z600 motorized wheelchair

1974 Suzuki enters the housing field.





Progressed with customers worldwide.



- 1909 10 Michio Suzuki founds Suzuki Loom Works in Hamamatsu, Shizuoka Prefecture, Japan.
- **'20 3** Company is reorganised, incorporated, and capitalised at ¥500,000 as Suzuki Loom Manufacturing Co. with Michio Suzuki as President
- **'52 6** Suzuki enters the motor vehicle field with the launch of Power Free 36cc, 2-cycle motorised bicycle,
- '54 6 Company changes its name to Suzuki Motor Co., Ltd.
- '55 3 Colleda 125cc. 4-cycle motorcycle debuts.
- **10** Suzulight 360cc, 2-cycle minivehicle debuts, helping to usher in Japan's minivehicle age.
- '57 2 Shunzo Suzuki is appointed as President and Michio Suzuki is appointed as adviser.
- **'61 9** Suzulight Carry 360cc, 2-cycle lightweight truck debuts.
- **'62 6** Suzuki wins the 50cc-class championship in the Isle of Man TT race.
- '63 11 U.S. Suzuki Motor Corp. (a direct sales subsidiary) is established in Los Angeles.
- **'65 4** Suzuki enters the outboard motor field with the launch of D55 4.0kW (5.5PS), 2-cycle outboard motor.
- '67 3 Thai Suzuki Motor Co., Ltd. is established for assembly in Thailand (First motorcycle plant outside Japan).
 - 4 Fronte 360cc, 2-cycle minivehicle debuts.
- '70 4 Jimny 360cc, 2-cycle mini 4WD vehicle (LJ series) debuts.
- '71 9 GT750 750cc, 2-cycle motorcycle and Fronte Coupe 360cc, 2-cycle minivehicle debut.
- **'73 5** Jitsujiro Suzuki is appointed as president and Shunzo Suzuki is appointed as chairman.
- '74 4 Suzuki enters the medical equipment field with the launch of the Motor Chair Z600 motorised wheelchair.
- 6 PT. Suzuki Indonesia Manufacturing (a joint venture for part production) is established in Jakarta, Indonesia.
- **'76 11** GS motorcycle series (400cc, 500cc, 750cc, 4-cycle) debuts.
- '77 10 LI80 subcompact 4WD vehicle debuts
- '78 3 Total global motorcycle production reaches 10 million units. 6 Osamu Suzuki is appointed as President and Jitsujiro Suzuki is appointed as Chairman.
- '79 5 Alto 550cc, 2-cycle minivehicle debuts.
- **'80 4** Suzuki enters the Generator business.
- '81 1 GSX1100S 1100cc, 4-cycle motorcycle debuts.
 - 8 Suzuki enters business tie-ups with US automaker General Motors Corporation, and Japanese automaker Isuzu Motors Ltd.
- '82 8 LT125 125cc, 4-cycle all-terrain vehicle debuts.
- 9 Production of Suzuki cars begins at Pak Suzuki Motor Co., Ltd. in Karachi, Pakistan,
- '83 10 Swift (also badged as Forsa and SA310) 1.0L passenger

- 12 Production of Suzuki cars begins at Maruti Udyog Ltd. in New Delhi, India.
- '84 4 Suzuki starts exporting 1.0L cars to US automaker General Motors Cornoration
 - 7 Suzuki signs a car production technical assistance contract with China National Aerotechnology Import and Export Beijing Corporation.
- '85 3 GSX-R750 750cc, 4-cycle motorcycle with oil-cooled
 - 5 Suzuki signs a motorcycle production technical tie-up contract with Jinan Qingqi Suzuki Motorcycle Co., Ltd. in China.
- '87 12 Suzuki reaches an agreement with Mazda Motor Corporation for cooperation in production of minivehicles.
- '88 5 Vitara (Japan name: Escudo) 1.6L, 4-cycle compact 4WD vehicle debuts.
- '89 4 Production of Suzuki cars begins at CAMI Automotive Inc. in Ontario, Canada.
 - 7 Total global car production reaches 10 million units.
- **'90 10** Company changes its name to Suzuki Motor Corporation.
- '92 10 Production of Suzuki cars begins at Magyar Suzuki Corporation Ltd. in Hungary.
- '93 1 Production and marketing of passenger cars begins at Suzuki Egypt S.A.E. in Egypt.
 - 4 Suzuki signs a joint-venture contract for production of passenger cars and motorcycles in China.
 - 9 WagonR minivehicle debuts.
 - 12 WagonR wins RJC New Car of the Year award.
- '94 3 Suzuki signs a second joint venture contract for motorcycle production with Jinan Qingqi Suzuki Motorcycle Co., Ltd. in China.
- '95 1 Total sales of minivehicles in Japan reaches 10 million units. **1** Baleno passenger vehicle (with 1.3L and 1.5L engines) debuts.
- '96 11 Production of Suzuki cars and motorcycles begins in
- '99 8 Total global motorcycle production reaches 40 million units.

Vietnam Suzuki Corp.

- 10 Production of Suzuki outboard motors begins at Thai Suzuki Motor Co., Ltd. (Thailand).
- 10 Jiangxi Changhe Suzuki Automobile Co., Ltd. receives approval from the Chinese government for production of commercial vehicles.
- **12** Suzuki enters a business tie-up with Japanese automaker Fuii Heavy Industries Ltd.
- **2000 1** Production of WagonR+ jointly developed by Suzuki and General Motors in Europe begins at Magyar Suzuki.

- 4 Production of Suzuki cars begins at General Motors de
- 6 Masao Toda is appointed as President and Osamu
- market on an OFM hasis
- to Nissan Motor Co., Ltd. on an OEM basis from 2002.
- 8 Suzuki reaches a basic agreement with Kawasaki Heavy Industries Ltd. on business tie-up for motorcycles.
- 11 Chevrolet Cruze passenger vehicle (jointly developed by Suzuki and General Motors Corporation) debuts.
- '02 5 Suzuki Manufacturing of America Corp. starts producing
 - 6 Burgman650 (Japan name: Skywave) large scooter debuts.
 - 11 Suzuki makes PT. Indomobil Suzuki International (an production) a subsidiary.
- '03 4 Hiroshi Tsuda is appointed as President.
 - development of a sport utility vehicle.
- '04 7 Production of APV all-purpose vehicle begins at PT. Indomobil Suzuki International.
- '05 11 Swift wins Car of the Year Japan Most Fun Award and Japan Car of the Year award.
- business collaboration.
- 7 SX4 compact car debuts
- 8 Suzuki announces plans to build a new car plant in Sagara.
- 10 Total production at Magyar Suzuki Corporation Ltd. reaches 1 million units.
- '07 9 Suzuki changes the name of its Indian subsidiary to Maruti Suzuki.
- 11 Total car production at Iwata Plant reaches 10 million units.
- '08 9 Total engine production at Sagara Plant reaches 10 million units.
- '09 4 Suzuki opens Suzuki Plaza heritage center at Hamamatsu

- Argentina S.A. in Argentina.
- Suzuki is appointed as Chairman.
- 9 Suzuki starts supplying small car (the Chevrolet MW) to General Motors Corporation for the Japanese domestic
- '01 1 Liana (Japan name: Aerio) passenger car debuts (launched overseas in March 2001).
 - 4 Suzuki reaches a basic agreement to supply minivehicles
- all-terrain vehicles

 - Indonesian joint venture for car and motorcycle
- - 4 Suzuki and Italian automaker Fiat Auto agree on joint
- 11 Swift compact car debuts.
- '06 6 Suzuki and Nissan Motor Co., Ltd. agree to expand their

- 11 WagonR and WagonR Stingray win RJC Car of the Year award.
- headquarters.
- 5 Alto reaches 10 million units of Total global sales.
- 12 Volkswagen(VW) and Suzuki enter comprehensive partnership. '10 1 Total sales of Suzuki cars in Japan reaches 20 million units.
 - 11 Swift wins RIC Car of the Year award

- Marine & Other products 12 Suzuki reaches a basic agreement to supply compact
 - car to Mitsubishi Motors Corporation on an OEM basis. **'11 1** Solio compact car debuts.
 - 3 Total production in Maruti Suzuki reach 10 million units.
 - 6 Suzuki and Fiat agree for supply of 1.6L diesel engine.
 - 7 Total production at Magyar Suzuki Corporation Ltd. reaches 2 million units
 - 11 Suzuki serves a notice of termination of the Framework Agreement with VW.
 - 11 Suzuki commences arbitration proceedings for return of Suzuki shares held by VW.
 - '12 1 e-Let's electric scooter debuts.
 - 2 Suzuki establishes a joint venture company "SMILE FC System Corporation" for developing and manufacturing fuel cell system with Intelligent Energy of UK.

 - 4 Ertiga compact car debuts in India and Indonesia.
 - 9 Total sales of minivehicles in Japan reaches 20 million units. 11 Announcement regarding filing for Chapter 11 Reorganisation by US subsidiary American Suzuki Motor Corporation, in connection with the winding down of its automobile marketing business.
 - 11 Next-generation eco-friendly technology, the SUZUKI GREEN Technology, wins the RJC Technology of the Year.
 - '13 2 Suzuki establishes a subsidiary in Myanmar,
 - 4 Total global automobile sales reaches 50 million units.
 - 11 Spacia / Spacia Custom minivehicles win 2013-2014 Car of the Year Japan Small Mobility Award.
 - '14 1 Celerio compact car debuts in India.
 - 2 V-Strom 1000 ABS sportbike debuts in Europe.
 - 7 Total global production of Suzuki outboard motors reaches 3 million units.
 - 11 Hustler minivehicle wins 2015 Japan Automotive Hall of Fame (IAHFA) and RIC Car of the Year award
 - '15 2 SX4 S-CROSS crossover debuts.
 - 6 Announcement of collaboration with Proton in Malaysia. 6 Toshihiro Suzuki is appointed as President.
 - 8 Suzuki receives an award whereby the tribunal found that the Framework Agreement with VW was validly terminated, and ordered VW to divest its shares in Suzuki.
 - 9 Suzuki acquires all the shares in Suzuki held by VW.
 - 10 Baleno compact car debuts in India. 10 Suzuki Makinohara Solar Power Plant starts test operation.
 - 11 Alto and Alto Lapin minivehicles win 2016 RJC Car of the
 - 12 Alto, Alto Turbo RS, and Alto Lapin minivehicles win the

- 2015-2016 Car of the Year Japan Small Mobility Award, '16 2 Vitara Brezza Compact SUV unveiled in India.
- 2 Settlement is reached with VW, concludes the arbitration
- proceedings.
- 4 Worldwide sales of Swift reach 5 million units. 6 Toshihiro Suzuki is anointed as Representative Director and President (CEO&COO)
- 10 Suzuki and Toyota make announcement to start exploring husiness partnership.
- '17 2 Suzuki's Gujarat Plant in India starts operation.
 - 2 Toyota and Suzuki conclude memorandum toward husiness partnership.
 - 4 Suzuki, Toshiba and Denso reach basic agreement to establish joint venture company for production of
 - automotive lithium-ion battery packs in India.
 - 5 All new Dzire debuts in India.
 - 6 Maximum 350-horsepower DF350A outboard debuts. 9 Total domestic sales of automobiles in Japan reaches
- 25 million units
- 11 Swift compact car wins 2018 RJC Car of the Year award.
- 12 XBFF compact car debuts. '18 1 New sportbike GSX-R125 ABS, GSX-R series debuts,
 - 2 Suzuki unveils all-new Swift made in India and Thailand. 3 Toyota and Suzuki reach basic agreement toward mutual
 - supply of hybrid and other vehicles in India.
 - 4 All-new Ertiga unveiled in Indonesia. 6 Suzuki achieves accumulated automobile production of
 - 20 million units in India.
 - 7 All-new Jimny 4WD vehicles debut. 8 Reported to the MLIT on misconducts in the sample testing of fuel efficiency and emissions in Japan.
 - 9 Hamamatsu Plant is built in Hamamatsu, Shizuoka. Japan, and begins motorcycles production.
- **9** Reported to the MLIT on re-investigation on the sample testing of fuel efficiency and emissions in Japan.
- 10 Suzuki unveils all-new KATANA for the overseas market. 12 Suzuki Swift wins Indian Car of the Year Award 2019.
- '19 4 Suzuki reveals all-new Carry in Indonesia.
 - 4 Reported to the MLIT on investigation results on improper conducts in the final vehicle inspection in the plants in Japan.
 - 6 Suzuki launches the all-new Alto equipped with 660cc engine in Pakistan.
- '20 2 Suzuki introduces the XL7 in Indonesia.
- 3 Suzuki celebrates the 100th anniversary.
- 3 Aggregate engine production at the Sagara plant 29

- reaches 20 million units.
- 3 Suzuki announces to newly establish a marine test center in the IIS
- 6 Suzuki unveils new DF115BG/140BG outboards.
- 7 Suzuki achieves accumulated motorcycle production of 5 million units in India
- 10 Suzuki develops the world's first micro-plastic collecting device for outboard motors
- 10 Suzuki's Gujarat Plant in India achieves accumulated automobile production of 1 million units. 11 The first Jimny was selected as a Historical Heritage Car
- at the 2020 Japan Automobile Hall of Fame (JAHFA). 11 Suzuki achieves accumulated outboard motor production
- of 1 million units in Thailand. 11 Suzuki's MotoGP team achieves team title, rider becomes world champion for 2020.
- 11 Suzuki restructures US subsidiary, separates Motorcycle/ATV and Marine operations.
- 12 All-new Solio and Solio Bandit compact cars debut.
- **'21 1** Suzuki starts production and exports of Jimny in India. 2 Suzuki announces mid-term management plan (April 2021
 - to March 2026). 2 Suzuki unveils the flagship model, the all-new Hayabusa.
- 3 Suzuki achieves accumulated automobile exports of 2 million units in India.

★All products introduced in the history page are for Japanese domestic market unless otherwise mentioned