## <Reference for FY2022 First Three Months> [Consolidated 1/2]

5 August 2022 SUZUKI MOTOR CORPORATION

Net Sales	on Year Ratio 8.0 +25.89 6.5 -2.49 5.8 -2.39 0.7 -3.79 4.5 +39.29 0.0 +36.89 1.0 -19.09 s and it +20.6 st -29.7 -9.1 tc. +47.7 (+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effece en +5.1 en +2.0
Net Sales	on Year Ratio 8.0 +25.89 6.5 -2.49 5.8 -2.39 0.7 -3.79 4.5 +39.29 0.0 +36.89 1.0 -19.09 s and it +20.6 st -29.7 -9.1 tc. +47.7 (+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effece en +5.1 en +2.0
Net Sales	e Ratio 8.0 +25.89 6.5 -2.49 6.5 -2.49 5.8 -2.39 0.7 -3.79 4.5 +39.29 0.0 +36.89 1.0 -19.09 6.5 -31.29 s and it +20.6 ls -29.7 -9.1 tc. +47.7 (+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effece en +5.1 en +2.0
Net Sales	8.0 +25.89 6.5 -2.49 6.5 -2.39 0.7 -3.79 4.5 +39.29 0.0 +36.89 1.0 -19.09 6.5 -31.29 s and it +20.6 ls -29.7 -9.1 tc. +47.7 (+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effece en +5.1 en +2.0
Domestic Sales   272.9   247.4   267.2   286.2   266.4	6.5
Suzuki brand   253.1   229.2   244.3   264.2   247.3       OPEM sales   19.8   18.2   22.9   22.0   19.1     Overseas Sales   572.5   580.9   633.5   707.9   797.0   +2     Operating Profit   54.5   44.6   47.6   44.8   74.5   +	5.8
OEM sales   19.8   18.2   22.9   22.0   19.1	0.7
Overseas Sales	4.5 +39.29 0.0 +36.89 1.0 -19.09 6.5 -31.29 s and it +20.6 -29.7 -9.1 tc. +47.7 (+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effecten +5.1 en +2.0
Operating Profit (Margin)	0.0 +36.89  1.0 -19.09  6.5 -31.29  s and it +20.6  ls -29.7 -9.1  tc. +47.7 (+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effecen +5.1 en +2.0
Margin   Case	s and it +20.6 ls -29.7
Ordinary Profit   110.8   37.4   55.7   59.0   89.8	s and it +20.6 ls -29.7
Margin   Case	s and it +20.6 ls -29.7 -9.1 tc. +47.7 (+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effec en +5.1 en +2.0
Section   Sect	s and it +20.6 ls -29.7 -9.1 tc. +47.7 (+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effec en +5.1 en +2.0
Change in volume, mix/price, Change in volu	s and it +20.6 ls -29.7 -9.1 tc. +47.7 (+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effec en +5.1 en +2.0
External factors   External factors   External factors   Effect of ForEX rates   Change in price of raw mater   Tota	it +20.6 ls -29.7 -9.1 tc. +47.7 (+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effec en +5.1 en +2.0
External factors   External factors   Effect of ForEx rates   Change in price of raw mater   Tota	it +20.6 ls -29.7 -9.1 tc. +47.7 (+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effec en +5.1 en +2.0
External factors   External factors   Effect of ForEX rates   Change in price of raw mater   Total	+20.6 ls -29.7 -9.1 tc. +47.7 (+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effec en +5.1 en +2.0
Factors other than the above   Change in volume, mix/price, (Change in volume) (Change in mix/price etc.)   Cost reduction Various expenses R&D expenses Depreciation expenses   Total R&D expenses	ls -29.7 -9.1 tc. +47.7 (+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effec en +5.1 en +2.0
Factors other than the above  Change in volume, mix/price, (Change in volume)  (All and	-9.1 tc. +47.7 (+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effec en +5.1 en +2.0
Factors other than the above   Change in volume, mix/price, (Change in mix/price etc.)   Cost reduction   Various expenses   R&D expenses   Depreciation expenses   R&D expenses   Depreciation expenses   Tota	tc. +47.7 (+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effec en +5.1 en +2.0
Factors other than the above   Change in volume, mix/price, (Change in mix/price etc.)   Cost reduction   Various expenses   R&D expenses   Depreciation expenses   R&D expenses   Depreciation expenses   Tota	(+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effec en +5.1 en +2.0
Change in Volume   Change in Wolume   Change in Wolume   Change in mix/price etc.	(+15.8 (+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effec en +5.1 en +2.0
Foreign Exchange Rates and Effect on Operating Profit Capital Expenditures  R&D expenses    Sac	(+31.9 +2.5 -9.2 -7.9 -4.0 +29.1 Effec en +5.1 en +2.0
Foreign Exchange Rates and Effect on Operating Profit Capital Expenditures  R&D expenses    Sac	+2.5 -9.2 -7.9 -4.0 +29.1 Effec en +5.1 en +2.0
Foreign Exchange Rates and Effect on Operating Profit Capital Expenditures  R&D expenses    Sac	-7.9 -4.0 +29.1 Effec en +5.1 en +2.0
Foreign   Exchange Rates   USD   110Yen   110Yen   114Yen   116Yen   130Yen   +20   and Effect on   EUR   132Yen   130Yen   130Yen   130Yen   130Yen   138Yen   +6   Operating Profit   INR   1.49Yen   1.49Yen   1.53Yen   1.56Yen   1.69Yen   +0.20   Capital Expenditures   37.7   45.5   46.2   60.0   74.2   +1   Operation Expenses   34.3   31.6   40.0   55.6   38.3   R&D Expenses   35.7   41.4   35.3   48.3   43.6   Interest-Bearing Debt balance   763.9   737.4   733.0   674.2   733.1   +1   Operating Activities   84.4   63.4   37.6   35.9   74.1   -1   Operating Activities   -28.7   -16.5   -73.7   -34.6   -61.8   -1   Operating Activities   -29.0   -35.3   -28.8   -61.5   33.3   +1   Operating Activities   -29.0   -35.3   -28.8   -61.5   -61.8   -1   Operating Activities   -29.0   -35.3   -28.8   -61.5   -61.8   -1   Operating Activities   -29.0   -35.3   -28.8   -61.5   -61.8   -1   Operating Activities   -29.0   -35.3   -28.8   -61.5   -61.5   -61.8   -1   Operating Activities   -29.0   -35.3   -28.8   -61.5   -61.5   -61.8   -1   Operating Activities   -29.0   -35.3   -28.8   -61.5   -61.5   -61.8   -1   Operating Activities   -29.0   -35.3   -28.8   -61.5   -61.5   -73.7   -34.6   -61.8   -73.7	-4.0 +29.1 Effec en +5.1 en +2.0
Total Foreign	+29.1 Effec en +5.1 en +2.0
Exchange Rates	Effec en +5.1 en +2.0
Exchange Rates   USD   110Yen   110Yen   114Yen   116Yen   130Yen   130Yen   130Yen   130Yen   130Yen   130Yen   130Yen   138Yen   +60   100	en +5.1 en +2.0
And Effect on Operating Profit	
Capital Expenditures       37.7       45.5       46.2       60.0       74.2       +         Depreciation Expenses       34.3       31.6       40.0       55.6       38.3         R&D Expenses       35.7       41.4       35.3       48.3       43.6         Interest-Bearing Debt balance       763.9       737.4       733.0       674.2       733.1       +         Operating Activities       84.4       63.4       37.6       35.9       74.1       -         Investing Activities       -28.7       -16.5       -73.7       -34.6       -61.8       -         Financing Activities       -29.0       -35.3       -28.8       -61.5       33.3       +         Cash Balance       949.9       958.7       899.7       858.0       921.5       +	an
Depreciation Expenses       34.3       31.6       40.0       55.6       38.3         R&D Expenses       35.7       41.4       35.3       48.3       43.6         Interest-Bearing Debt balance       763.9       737.4       733.0       674.2       733.1       +         Operating Activities       84.4       63.4       37.6       35.9       74.1       -         Investing Activities       -28.7       -16.5       -73.7       -34.6       -61.8       -         Financing Activities       -29.0       -35.3       -28.8       -61.5       33.3       +         Cash Balance       949.9       958.7       899.7       858.0       921.5       +	
R&D Expenses       35.7       41.4       35.3       48.3       43.6         Interest-Bearing Debt balance       763.9       737.4       733.0       674.2       733.1       +         Operating Activities       84.4       63.4       37.6       35.9       74.1       -         Investing Activities       -28.7       -16.5       -73.7       -34.6       -61.8       -         Financing Activities       -29.0       -35.3       -28.8       -61.5       33.3       +         Cash Balance       949.9       958.7       899.7       858.0       921.5       +	6.5
Interest-Bearing Debt balance	4.0 7.9
Operating Activities         84.4         63.4         37.6         35.9         74.1	7.9 3.9 ※1
Investing Activities   -28.7   -16.5   -73.7   -34.6   -61.8   -73.7   -34.6   -61.8   -73.7	0.3
Cash Balance 949.9 958.7 899.7 858.0 921.5 +	3.1
Cash Balance 949.9 958.7 899.7 858.0 921.5 +	2.3
	3.5   ※1
	1.3 +23.9%
	4.4 +34.2%
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	8.8 +50.1%
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	3.9 +87.39
$\sum_{\infty} \sum_{n=0}^{\infty} \left  \frac{S}{N} \right  \left  \frac{S}{N}$	37.37
Sales   57.5   61.5   64.7   69.8   86.3   + 69.8   69.8	8.3 +31.99
$1 \stackrel{\text{\tiny $0$}}{\sim}   \frac{1}{6}                                      $	2.4 +36.69
	0.4 -11.09
© Operating Profit 1.3 0.7 1.0 0.8 0.6 (14.3 a) (12.3 a) (12.3 a) (13.3 a) (13.3 a) (13.3 a) (13.3 a)	0.7 -50.8%
(	6.4 +16.0%
Sales   476.6   452.1   478.4   521.2   553.0   +	0.4 +16.09 2.9 +76.29
\$\frac{\partial}{2}\$         \frac{\partial}{2}\$	5 '70.27
## Sales   153.4   118.0   100.8   114.5   130.3   -	3.1 -15.19
Sales   153.4   118.0   100.8   114.5   130.3   - 12.3   12.3	4.9 -68.69
Sales   Sale	
☐ ☐ ☐ ☐ Sales 372.8 411.8 485.1 533.8 592.7 +2	9.9 +59.0%
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	O . I
(3.8%) (3.8%) (3.8%) (3.8%)	3.4 +146.49
9 Sales 57.5 56.2 62.6 76.9 104.0 + Operating Profit 4.8 2.7 3.6 3.3 8.0	
C   S   Sales   57.5   56.2   62.6   76.9   104.0   +	6.5 +80.9%
No. of Consolidated Subsidiaries 122 120 119 119 117	
No of optition accounted for	6.5 +80.99 3.2 +66.29
	6.5 +80.9% 3.2 +66.2% -2 ※1
using equity method 31 31 32 32 32	6.5 +80.99 3.2 +66.29

## <Reference for FY2022 First Three Months> [Consolidated 2/2]

5 August 2022 SUZUKI MOTOR CORPORATION

## **No change from previous forecast**

(Billions of yen)

			FY2022 forecast					
			(April2022-March2023)					
			[	Year				
				Ratio				
Net Sal			3,900.0	+331.6	+9.3%			
	Domestic S		1,200.0	+126.3	+11.8%			
	Suzuki I							
	OEM sa			+205.3				
	Overseas S	Sales	2,700.0	+8.2%				
	ng Profit		195.0	+3.5	+1.8%			
(Margin			(5.0%)	100	40.00			
Ordinar			220.0	-42.9	-16.3%			
(Margin	) **:butabla *=		(5.6%)					
Profit attributable to			135.0	-25.3	-15.8%			
owners of parent			(2.50/)					
(Margin)			(3.5%)					
General View			Net sales and operating profit					
Idelieral view			are expected to increase					
	External fa	ctors	Effect of ForEX rates		+30.0			
ا ہے ا			Change in price of raw r	materials	-85.0			
Factors of change in Operating Profit				-55.0				
nar Pr	C							
رات ا	Factors oth the above	ner than	Change in volume, mix/ Cost reduction	+111.3 +35.0				
of atil	the above		Various expenses	-40.0				
ırs			R&D expenses	-39.3				
ctc Op			Depreciation expenses		-8.5			
Fa(			-	Total	+58.5			
Foreign					Effect			
	Exchange Rates USD		120Yen	+8Yen	+6.9			
and Effect on EUR			130Yen -1Yen		-0.9			
	ng Profit	INR	1.60Yen	+0.08Yen	+7.3			
	Expenditur		290.0 +100.6					
	iation Expe		170.0	+8.5				
R&D Expenses			200.0	+39.3				

5 August 2022 SUZUKI MOTOR CORPORATION

ĮU	inits (Production & Sales	5)]					30201		CORPORATION
			F) (0.0						housand units 022 forecast
	FY2021					01	of FY2022	(April20	)22-March2023)
		Quarterly tre				Q I	01112022	(No ch	nange from vious forecast)
							Year on Year	Picy	Year on Year
		Q1	Q2	Q3	Q4		Change Ratio	1	Change Ratio
	Mini vehicles	117	103	131	119	112	-5 -4.0%		onango nano
	Sub-compact &	20	17	25	24	20	-0 -1.09	1	
	standard-sized vehicles								
	Export	45	46	62	49	60	+15 +34.29		
	OEM	19	17	23	22 215	17	-3 -13.19		.105 .22.20
	Domestic production (CBU only)	201 188	183 162	241 213	191	209 181	+8 +4.0% -6 -3.4%		+195 +23.3° +159 +21.1°
	Europe	29	23	213	27	31	+1 +4.69		+36 +36.69
	India	366	366	432	494	466	+100 +27.39		100 100.07
	Pakistan	16	20	18	16	16	-0 -1.7%		
	Indonesia	28	32	36	37	35	+6 +22.7%	0	
	Thailand	4	5	5	4	2	-2 -45.5%	0	
Λ	Others	-	-	1	1	1	+1	1	
iles	Asia	415	423	491	553	521	+105 +25.49		+44 +2.39
qo	Others	0	0	0 E12	-	- -	-0 -100.09		-1 -100.09
<automobiles></automobiles>	Overseas production Production Total	445 646	446 628	512 753	580 794	551 761	+107 +23.99 +115 +17.79		+79 +4.0° +274 +9.7°
Aut	Mini vehicles	119	106	115	130	113	-6 -5.1%		12/4  +3./7
V	Sub-compact &	24	18	22	27	21	-3 -13.19	-11	
	standard-sized vehicles								
	Domestic sales	143	125	137	157	133	-9 -6.4%		+102 +18.19
	Europe India	69 297	63 309	49 352	44 408	36 380	-33 -47.5% +83 +27.9%		-26 -11.79
	Pakistan	297	38	34	37	41	+83 +27.9% +19 +85.7%	<u></u>	ar sales in
	Indonesia	21	23	26	21	20	-2 -7.4%		e expected
	Thailand	5	4	8	6	5	-0 -0.7%		
	Others	14	10	16	14	15	+1 +8.9%		
	Asia	360	384	436	486	461	+101 +28.1%	1,794	+128 +7.79
	Others	52	59	72	71	79	+27 +51.6%		-2 -0.99
	Overseas sales	481	507	556	601	577	+96 +19.9%	,	+99 +4.69
OEM	Sales Total Sales (Not included in figures above)	624 37	631	694 46	758 42	710 46	+87 +13.9% +9 +25.7%		+201 +7.49
OLIVI	,								
	Domestic	5	5	6	5		+2 +32.19	21	-0 -2.29
	Export Domastic production	18 23	18 23	20 26	21 27	20 26	+2 +12.39 +4 +16.49		+20 +24.99
	Domestic production (ATVs only)	3	3	3	3	3	+4 +16.47		+20 +20.09
	North America	1	1	1	1	1	+1 +78.79		+1 +24.99
	India	139	213	182	217	169	+29 +20.89		1 2 1.0
	China	142	145	133	124	131	-11 -7.7%		
	Philippines	35	31	41	41	41	+6 +16.7%	0	
	Indonesia	13	9	11	14	12	-1 -8.89	_11	
_	Others	25	29	32	36	43	+18 +69.9%		
VS	Asia	354	426	398	432	395	+40 +11.4%		-77 -4.89
AT	Others	14	16	18 418	22 455	30	+16 +109.19		-7 -9.79 -82 -4.99
pue	Overseas production (ATVs only)	369 1	442	410	455	426 2	+57 +15.3% +1 +95.1%		-1 -9.5%
35.6	Production Total	392	466	444	482	453	+60 +15.49		-63 -3.59
10/0	(ATVs only)	4	5	5	6	5	+1 +29.09		-4 -17.19
	Domestic sales	16	14	12	11	13	-3 -19.5%		+1 +1.29
otc	Europe	10	7	4	6	9	-1 -9.3%		+10 +34.69
<motorcycles and="" atvs=""></motorcycles>	North America	10	7	6	6	11	+1 +11.7%		+1 +4.99
		95	163	179	172	167	+72 +75.8%		
	India				88	120	+6 +5.4%	: 11	
	China	114	108	93					
	China Philippines	114 38	35	45	43	48	+10 +27.3%	0	
	China Philippines Pakistan	114 38 7	35 9	45 10	43 10	48 10	+10 +27.39 +3 +34.99	70	
	China Philippines Pakistan Others	114 38 7 27	35 9 21	45 10 32	43 10 35	48 10 37	+10 +27.3% +3 +34.9% +11 +39.7%	, 0 0 0	+130 +10 50
	China Philippines Pakistan Others Asia	114 38 7 27 281	35 9 21 336	45 10 32 358	43 10 35 348	48 10 37 383	+10 +27.3% +3 +34.9% +11 +39.7% +102 +36.2%	1,463	+139 +10.59
	China Philippines Pakistan Others Asia Others	114 38 7 27 281 44	35 9 21 336 55	45 10 32 358 51	43 10 35 348 54	48 10 37 383 55	+10 +27.39 +3 +34.99 +11 +39.79 +102 +36.29 +11 +24.89	1,463 201	-4 -1.89
	China Philippines Pakistan Others Asia	114 38 7 27 281	35 9 21 336	45 10 32 358	43 10 35 348	48 10 37 383	+10 +27.3% +3 +34.9% +11 +39.7% +102 +36.2%	1,463 201 1,733	

## <Reference for FY2022 First Three Months> [Breakdown of Consolidated Net Sales]

5 August 2022 SUZUKI MOTOR CORPORATION

(Unit: Thousand, Amount: Billions of yen)

		01 of	FV2021	O1 of FV2022 Year on Year					
		Q1 of FY2021		Q1 of FY2022			nit	Amo	
		Unit	Amount	Unit	Amount	Change	Ratio	Change	Ratio
SS	Japan	156	262.9	150	256.7	-7	-4.3%	-6.2	-2.4%
Automobile business	Overseas	509	495.9	604	683.4	+95	+18.7%	+187.5	+37.8%
	Europe	61	115.0	32	77.9	-29	-47.5%	-37.1	-32.3%
	North America		0.1		0.2			+0.1	+77.0%
	Asia	378	302.4	480	482.9	+102	+27.0%	+180.5	+59.7%
E U	(Of which India)	(308)	(224.8)	(398)	(376.2)	(+90)	(+29.3%)	(+151.4)	(+67.3%)
uto	Others	70	78.4	92	122.4	+22	+31.7%	+44.0	+56.2%
	Total	665	758.8	754	940.1	+89	+13.3%	+181.3	+23.9%
ess	Japan	15	6.1	13	6.1	-1	-9.5%	+0.0	+1.0%
Sin	Overseas	273	51.4	349	80.2	+76	+27.8%	+28.8	+55.9%
pq	Europe	7	8.8	9	11.4	+2	+23.1%	+2.6	+29.6%
cle	North America	7	6.8	14	14.9	+7	+99.7%	+8.1	+117.5%
rcy	Asia	191	25.9	261	39.5	+70	+36.4%	+13.6	+52.3%
Motorcycle business	Others	67	9.9	65	14.4	-2	-3.5%	+4.5	+45.8%
Ĭ <sub>Ž</sub>	Total	288	57.5	362	86.3	+75	+25.9%	+28.8	+50.1%
	Japan		0.8		0.9			+0.1	+5.6%
ess	Overseas		25.2		33.4			+8.2	+32.7%
sin	Europe		7.0		7.2			+0.2	+2.7%
nq	North America		12.0		19.3			+7.3	+60.8%
ine	Asia		3.2		2.4			-0.8	-23.6%
Marine business	Others		3.0		4.5			+1.5	+50.8%
Total			26.0		34.3			+8.3	+31.9%
Oth	ner business (Domestic)		3.1		2.7			-0.4	-11.0%
	Japan		272.9		266.4			-6.5	-2.4%
	Overseas		572.5		797.0			+224.5	+39.2%
Total	Europe		130.8		96.5			-34.3	-26.3%
	North America		18.9		34.4			+15.5	+81.4%
	Asia		331.5		524.8			+193.3	+58.3%
	Others		91.3		141.3			+50.0	+54.9%
1 '	Total		845.4		1,063.4			+218.0	+25.8%

- \*1. [Consolidated], [Units (Production & Sales)], [Breakdown of Consolidated Net Sales]
  - "Change" and "Ratio" are the amounts compared to the same period of the previous fiscal year.
- \*2. [Consolidated]
  - Factors of change in Operating Profit: The former "Change in sales, model mix" was broken down into "Change in volume" and "Change in mix/price etc.", and therefore, aggregate of the new items are re-labelled as "Change in volume, mix/price, etc".
  - Interest-Bearing Debt balance, Cash Balance, No. of Consolidated Subsidiaries, No. of entities accounted for using equity method and No. of employees are figures at the end of each quarter.
- \*3. [Units (Production & Sales)]
  - Domestic production: CBU + CKD. Overseas production: Units completed at overseas factories (excluding CKD from Japan).
  - "Sales" means retail sales of SUZUKI brand vehicles (some are wholesale sales), including license-built vehicles in part.
  - OEM Sales means sales of OEM in Japan and India.
  - FY2022 is included preliminary figures.
- \*4. [Breakdown of Consolidated Net Sales]
  - Units are wholesale sales based on consolidated net sales.
  - Classification is based on the location of external customers.
    - North America...United States and Canada, Automobile in North America...Sales of parts and accessories, etc.
- \*5. [Consolidated], [Units (Production & Sales)]
  - The forecasts contain risks and uncertainty, which do not constitute guarantees of future achievement.
  - Please note that the future results may greatly vary by the changes of various factors.
  - Those factors, which may influence the future results, include economic conditions and the trend of demand in major markets and the fluctuations of foreign exchange rate (mainly US dollar/Yen rate, Euro/Yen rate and Indian Rupee/Yen rate).