< Reference for FY2017 (The 152nd Fiscal Year) > [Consolidated]

10 May 2018 SUZUKI MOTOR CORPORATION

(Billions of yen)

				1	E)/004/		l T	EV0047			•	ions of yen)
				April C	FY2016	2017	Amril 1	FY2017	2010		2018 Foreca	
				Aprii 2	2016- March		Aprii .	2017- March		Aprii 2	018 - March	
Net S	مام			3,169.5	Change -11.2	Ratio -0.3%	3,757.2	Change +587.7	Ratio +18.5%	2 000 0	Change +42.8	Ratio +1.1%
		mestic Sales		1,037.5	-11.2	-1.0%	1,116.7	+79.2	+7.6%	3,800.0 1,110.0	-6.7	-0.6%
	ВО	Suzuki branc		948.8	+4.1	+0.4%	1,010.4	+61.6	+6.5%	1,020.0	+9.6	+0.9%
		OEM sales		88.7	-14.5	-14.0%	106.3	+17.6	+19.8%	90.0	-16.3	-15.3%
	Ov	erseas Sales		2,132.0	-0.8	-0.0%	2,640.5	+508.5	+23.8%	2,690.0	+49.5	+1.9%
Opera		g Income		266.7	+71.4	+36.5%	374.2	+107.5	+40.3%	340.0	-34.2	-9.1%
margi	in			8.4%			10.0%			8.9%		
Ordin	ary	Income		286.7	+77.6	+37.1%	382.8	+96.1	+33.5%	350.0	-32.8	-8.6%
margi				9.0%			10.2%			9.2%		
		me attributab of the parent	oie to	160.0	+43.3	+37.1%	215.7	+55.7	+34.9%	205.0	-10.7	-5.0%
margi		or the parent		5.0%			5.7%			5.4%		
··· 9·												
Gener	ral \	View		Higher earnings	on lower sales		Higher earnings	s on higher sales	5	Lower earnings	on higher sales	3
	Fac	ctors of Incre	ease	Change in sales	, model mix	+119.7	Change in sales	s, model mix		Cost reduction		+28.0
				Cost reduction		+23.1	Effect of ForEX	rates	+38.3			
e ne				Decrease of dep		+4.9	Cost reduction		+26.6			
ang				Decrease of var	· ·	+3.5	Decrease of de	'	+12.5	-	-	
Factors of change in Operating Income					Total	+151.2		Total	+180.4		Total	+28.0
rs o atin	_	otoro -f D		Effort of FFV	rator	70.0	Incress -f	lauc armar	/5.0	Effect of ForEX I	rator	00.0
acto Oper	Factors of Decrease			Effect of ForEX Increase of R&I		-79.3 -0.5	Increase of var Increase of R&		00.0	Increase of R&D		-22.0 -20.0
Fa in (increase of Rat	o expenses	-0.5	increase or Kar	D expenses	-1.9	Increase of varie	-20.0	
										Change in sales, model mix		-0.2
				-	Total	-79.8	Total		-72.9			-62.2
						Effect			Effect			Effect
Foreig	gn		USD	108Yen	-12Yen	-6.3	111Yen	+3Yen	+1.8	105Yen	-6Yen	-3.7
Excha	ang	e Rates	EUR	119Yen	-14Yen	-14.8	130Yen	+11Yen	+15.0	130Yen	+0Yen	+0.5
and E	ffe	ct on	INR	1.63Yen	-0.22Yen	-27.7	1.73Yen	+0.10Yen	+14.6	1.65Yen	-0.08Yen	-11.9
Opera	atin	g Income	100 IDR	0.82Yen	-0.07Yen	-2.5	0.83Yen	+0.01Yen	+0.6	0.78Yen	-0.05Yen	-2.2
			THB	3.08Yen	-0.36Yen	+3.6	3.36Yen	+0.28Yen	-1.8	3.30Yen	-0.06Yen	+0.3
_	_	xpenditures	_	198.8	+27.3		213.4	+14.6		250.0	+36.6	
_		ation Expense enses	S .	163.4 131.5	-4.9 +0.5		150.9 139.4	-12.5 +7.9		150.0 160.0	-0.9 +20.6	
		Bearing debt		639.9	+110.6		577.9	-62.0		100.0	+20.0	
		erating Activi	itios	366.3	+72.2		445.2	+78.9				/
_	_	esting Activit		-288.6	-46.2		-341.6	-53.0				/
h F	_	nancing Activi		89.5	+609.9		-113.9	-203.4				/
Cas		sh Balance		614.0	+163.9		600.8	-13.2				/
		Sales		2,895.6	+17.1	+0.6%	3,435.8	+540.2	+18.7%			/
by	Auto	Operating In	come	255.1	+62.5	+32.4%	355.1	+100.0	+39.2%			/
Operating results by Segment		margin		8.8%			10.3%					/
esu	0	Sales		206.3	-27.6	-11.8%	246.4	+40.1	+19.4%			/
ting resu Segment	Moto	Operating In	Operating Income		+9.3	-	4.6	+5.5	-			/
ratii Se	_	margin		(-)			1.9%		_		/	<i>'</i>
Эре	Marine, etc	Sales		67.6	-0.7	-0.9%	75.0	+7.4	+11.0%		/	
)	arine	Operating In	come	12.5	-0.4	-2.6%		+2.0	+15.9%		/	
		Calaa		18.6%	. 40 /	. 0. 70/	19.4%	+169.9	.0.10/		/	
gioı	Japan	Sales Operating In	como	1,858.8	+48.6	+2.7%	2,028.7		+9.1%		/	
: Re	Jap	. Operating in margin	come	137.2 7.4%	+52.4	+61.8%	161.1 7.9%	+23.9	+17.4%		/	
ohic	4	·		558.2	+7.7	+1.4%	619.8	+61.6	+11.0%		/	
gra	Europe	Operating In	COMP	13.1	+6.4	+94.9%		+4.1	+31.1%		/	
Geo	Eur	margin		2.3%	10.4	, , 7. , //0	2.8%	17.1	. 31.170		/	
by .		Sales		1,506.9	+10.8	+0.7%		+399.1	+26.5%	/	/	
ılts	Asia	Operating In	come	121.4	+17.6	+16.9%	l	+69.9	+57.6%	/		
rest	Ä	margin		8.1%			10.0%			/		
ng	S	Sales		142.3	-12.1	-7.9%	165.8	+23.5	+16.5%	/		
rati	Others	Operating In	come	4.1	+1.7	+67.0%	5.1	+1.0	+25.6%	/		
Operating results by Geographic Region	g	margin		2.9%			3.1%			/		
Numbe		of		136	±0		131	-5		/		
		ted Subsidiarie		130	±U		131	-5		/		
		of Affiliates with on of equity me		32	-1		31	-1		/		
		of Employees		62,992	+1,391		4E 170	⊥) 107		/		
INUITIDE	0 ات	" rubiosees		02,992	+1,391		65,179	+2,187		V		

^{*} Auto: Automobile business Moto: Motorcycle business Marine: Marine business, etc.

<Reference for FY2017 (The 152nd Fiscal Year) > [Units (Production & Sales)]

10 May 2018 SUZUKI MOTOR CORPORATION

		EV0047				EV2017			1	EV201		sand units)
		FY2016 (Apr.2016-	(AprDec.	(lanu:	ary - March	FY2017 2018)	(April 2017 - March 2018)			FY2018 full-year forecast (April 2018 - March 2019)		
		Mar. 2017)	2017)	Garius	Change	Ratio	(April 2	Change	Ratio	(April 2	Change	Ratio
	Mini vehicles	532	405	148	-16	-9.6%	553	+21	+4.0%	556	+3	+0.6%
	Sub-compact and	100										
	standard-sized vehicles	103	73	31	+1	+2.7%	104	+1	+1.1%	117	+13	+12.3%
	Export	143	158	44	-5	-9.9%	202	+59	+41.6%	200	-2	-0.9%
	OEM	93	82	31	+3	+12.1%	112	+19	+20.2%	108	-4	-3.9%
	Domestic production											
	(Including CBU)	871	717	254	-16	-6.1%	971	+100	+11.5%	981	+10	+1.0%
	(CBU only)	846	705	248	-16	-6.2%	953	+107	+12.7%	957	+4	+0.5%
	Europe	203	133	47	+4	+8.9%	180	-23	-11.4%	173	-7	-4.0%
	China	131	72	15	-13	-47.3%	87	-44	-33.7%			
	Indonesia	112	87	34	+5	+16.1%	121	+9	+8.1%			
	Thailand	59	41	17	+1	+6.3%	58	-1	-1.9%			
	India	1,585	1,288	493	+48	+10.9%	1,781	+196	+12.4%			
	Others	113	100	38	+7	+24.2%	138	+26	+22.8%			
SS	Asia	1,999	1,588	597	+49	+8.9%	2,185	+186	+9.3%	2,257	+72	+3.3%
<automobiles></automobiles>	Others	1,777	1,300	0	+47	+19.3%	2,103	+100	+72.9%	2,237	-0	-12.5%
m E	Overseas production	2,203	1,723	644	+52	+8.9%	2,367	+164	+72.9%	2,432	+65	+2.7%
랓	Production Total			898						3,413		
₹		3,074	2,440		+36	+4.2%	3,338	+264	+8.6%		+75	+2.2%
	Mini vehicles	532	390	166	-0	-0.1%	556	+24	+4.5%	555	-1	-0.2%
	Sub-compact and	107	77	35	+2	+7.7%	112	+5	+5.0%	120	+8	+7.1%
	standard-sized vehicles											
	Domestic sales	639	468	201	+2	+1.2%	668	+29	+4.6%	675	+7	+1.0%
	Europe	245	204	77	+4	+5.3%	281	+36	+14.9%	280	-1	-0.4%
	China	148	87	19	-10	-34.1%	105	-43		(Suppleme		
	Indonesia	92	85	29	+7	+30.8%	114	+22	+23.9%	Full-year sa	ales in India	are
	Thailand	23	20	6	+1	+14.5%	26	+3			o increase by	,
	India	1,445	1,226	427	+44	+11.6%	1,654	+209	+14.5%	compared	to previous f	iscal year
	Others	162	142	52	+10	+22.6%	194	+32	+19.7%			
	Asia	1,870	1,560	533	+52	+10.8%	2,093	+223	+11.9%	2,157	+64	+3.0%
	Others	164	137	45	+4	+9.2%	182	+17	+10.4%	187	+5	+3.0%
	Overseas sales	2,279	1,901	655	+60	+10.0%	2,556	+276	+12.1%	2,624	+68	+2.7%
	Sales Total	2,918	2,368	855	+62	+7.8%	3,224	+306	+10.5%	3,299	+75	+2.3%
OEM	Sales (Not included in figures above)	93	82	30	+4	+13.4%	112	+19	+20.3%		l l	
	Domestic	39	27	8	-3	-27.3%	35	-4	-9.8%	32	-3	-8.4%
	Export	102	84	33	+1	+3.9%	117	+15	+14.9%	103	-14	-12.2%
	Domestic production	102	04	- 33	- ''		117	113	114.770	103	14	12.270
	(Including ATVs)	141	111	41	-2	-4.1%	152	+11	+8.1%	135	-17	-11.3%
	(ATVs only)	8	8	5	+3	+137.0%	13	+5	+66.7%	15	+2	+11.6%
	North America	4	3	1	+0	+31.6%	4	-0	-3.0%	4	-0	-6.6%
	China	438	399	107	+3	+3.3%	506	+68	+15.5%			
	Indonesia	72	70	19	-3	-15.2%	89	+16	+22.7%			
	India	379	391	158	+43	+38.1%	548	+169	+44.6%			
	Others	273	221	67	+43	+36.1%	289	+169	+5.9%			
	Asia	1,162	1,081	351	+44	+14.5%	1,431	+16	+23.2%	1,496	+65	+4.5%
	Others	62	29	13	+44	+14.5%	42	-21	-32.9%	50	+65	+19.2%
ŝ		02	29	13	+1	+7.8%	42	-21	-32.9%	50	+8	+19.2%
and ATVs>	Overseas production	1,229	1,113	365	+46	+14.3%	1,478	+249	+20.2%	1,550	+72	+4.9%
٦	(Including ATVs) (ATVs only)	7	4	2	. 0	. 42 00/	8	. 0	. F 10/	8	. 0	. 2. 00/
s ar	Production Total	7	6	2	+0	+43.0%	0	+0	+5.1%	0	+0	+2.8%
l je	(Including ATVs)	1,370	1,224	406	+44	+12.1%	1,630	+260	+19.0%	1,685	+55	+3.4%
Š		15	1.5	,	0	405.40/	21	,	07.00/	22	0	0.40/
후	(ATVs only)	15	15	6	+3		21	+6	+37.2%	23	+2	+8.4%
<motorcycles< td=""><td>Domestic sales</td><td>62</td><td>48</td><td>12</td><td>-5</td><td>-31.4%</td><td>60</td><td>-2</td><td>-4.0%</td><td>64</td><td>+4</td><td>+7.6%</td></motorcycles<>	Domestic sales	62	48	12	-5	-31.4%	60	-2	-4.0%	64	+4	+7.6%
	Europe	45	30	10	+3	+43.6%	40	-5	-10.9%	50	+10	+25.1%
	North America	32	27	8	+1	+9.9%	35	+3	+10.6%	40	+5	+13.5%
	China	359	302	90	+2	+2.3%	392	+33	+9.3%			/
	Indonesia	52	54	15	-3	-18.8%	69	+16	+31.2%			
	India	351	363	138	+37	+36.1%	501	+151	+43.0%			
	Others	278	223	76	+5	+7.2%	299	+21	+7.6%		1	
	Asia	1,039	942	319	+40	+14.5%	1,261	+222	+21.3%	1,317	+56	+4.5%
	Others	190	142	42	+1	+1.7%	184	-5	-2.8%	175	-9	-5.0%
	Overseas sales	1,305	1,141	379	+45	+13.4%	1,520	+215	+16.4%	1,582	+62	+4.1%
	Sales Total	1,367	1,189	391	+39	+11.2%	1,580	+212	+15.5%	1,646	+66	+4.2%
	(Including ATVs)				T 3 7			TZ 1Z			700	
	(ATVs only)	18	15	4	+0	+10.3%	20	+1	+8.1%	21	+1	+7.3%

10 May 2018 SUZUKI MOTOR CORPORATION

(Unit : Thousand)

[Breakdown of Consolidated Net Sales] (Amount: Billions of yen											
			FY2		FY20			Cha			
			April 2016-		April 2017-		Un		Amo		
		lonon	Unit	Amount	Unit	Amount	Change	Ratio	Change	Ratio	
	-	Japan	709	1,002.6		1,081.3	+44	+6.3%	+78.7	+7.9%	
<u>a</u>		Overseas	2,167	1,893.0		2,354.5	+325	+15.0%	+461.5	+24.4%	
Automobile business		Europe	239	374.2	263	449.5	+24	+10.0%	+75.3	+20.1%	
mc ine		North America	1 720	2.2	2.010	1.5	- 201	1/10/	-0.7	-32.8%	
uto ous		Asia	1,739	1,302.1		1,654.7	+281	+16.1%	+352.6	+27.1%	
AL k		(Of which India)	(1,445)	(987.0)		(1,259.8)	(+209)	(+14.5%)	(+272.8)	(+27.6%)	
		Other areas	190	214.5		248.8	+21	+10.8%	+34.3	+16.0%	
	Total		2,877	2,895.6		3,435.8	+369	+12.8%	+540.2	+18.7%	
		Japan	62	19.3		20.8	-2	-3.7%	+1.5	+7.3%	
Motorcycle business		Overseas	986	187.0		225.6	+198	+20.1%	+38.6	+20.7%	
otorcycle business		Europe	46	36.9		44.0	+2	+4.1%	+7.1	+19.4%	
or.		North America	34	29.9		33.0	+2	+5.5%	+3.1	+10.5%	
1ot bu		Asia	743	86.1	943	112.7	+200	+26.9%	+26.6	+30.8%	
2		Other areas	163	34.1		35.9	-6	-3.6%	+1.8	+5.4%	
	Total		1,047	206.3		246.4	+195	+18.7%	+40.1	+19.4%	
SS,		Japan		15.6		14.6			-1.0	-6.0%	
nes		Overseas		52.0		60.4			+8.4	+16.0%	
iisi :		Europe		14.2		17.1			+2.9	+19.8%	
bu: etc.		North America		24.0		28.0			+4.0	+16.3%	
ne		Asia		4.8		5.8			+1.0	+21.9%	
Marine business, etc.		Other areas		9.0		9.5			+0.5	+6.3%	
Σ		Total		67.6		75.0			+7.4	+11.0%	
		Japan		1,037.5		1,116.7		ļ	+79.2	+7.6%	
		Overseas		2,132.0		2,640.5			+508.5	+23.8%	
-		Europe		425.3		510.6			+85.3	+20.1%	
Total		North America		56.1		62.5			+6.4	+11.3%	
-		Asia		1,393.0		1,773.2			+380.2	+27.3%	
		Other areas		257.6		294.2			+36.6	+14.2%	
		Total		3,169.5		3,757.2			+587.7	+18.5%	

(Unit : Thousand)

[Drookdo		of Non Consolid	atad Nat Ca	loo]					•	: Thousand)
твгеакис	11///(of Non-Consolid	FY20	016	FY2	017		Char	(Amount: Bill	ions or yen)
			April 2016-		Δnril 2017-	March 2018	Uni		Amou	ınt
			Unit	Amount	Unit	Amount	Change	Ratio	Change	Ratio
	<u>S</u>	Mini Vehicle	621	606.7	658	651.7	+37	+5.9%	+45.0	+7.4%
	Domestic	Sub-compact and Standard-sized	116	162.2	120	173.4	+4	+3.2%	+11.2	+6.9%
<u>=</u>	O	Total	737	768.9	778	825.1	+40	+5.5%	+56.2	+7.3%
Automobile		General trade	139	331.2	198	413.8	+59	+42.7%	+82.6	+24.9%
no:	Ę	Triangle trade	_	339.6	-	317.0	-	-	-22.6	-6.7%
Aut	Export	Total	139	670.8	198	730.8	+59	+42.7%	+60.0	+8.9%
	Ĥ	(Of which Overseas production parts)	-	(194.0)	-	(199.6)	-	-	(+5.6)	(+2.9%)
	•	Total	876	1,439.7	976	1,555.9	+100	+11.4%	+116.2	+8.1%
		Domestic	60	10.8	60	12.7	+0	+0.3%	+1.9	+17.1%
		General trade	97	58.7	114	74.1	+17	+17.1%	+15.4	+26.4%
		Triangle trade	-	11.9	-	18.6	-	=	+6.7	+55.9%
Φ		Total	97	70.6	114	92.7	+17	+17.1%	+22.1	+31.4%
Motorcycle	Export	(Of which Overseas production parts)	-	(5.7)	-	(7.1)	-	-	(+1.4)	(+23.3%)
oto	EXF	Conoral trade	8	3.4	13	4.8	+4	+53.8%	+1.4	+43.3%
Σ		Triangle trade	-	0.6	- 10	0.6	-		-0.0	-1.3%
		(Of which Overseas	8	4.0 (1.0)	13	5.4 (1.1)	+4	+53.8%	+1.4 (+0.1)	+36.8% (+16.6%)
		production parts)	455				1.7	10 70	, ,	• •
	1	Total	157	81.4	174	105.4	+17	+10.7%	+24.0	+29.5%
.;		Domestic	-	3.3	-	3.6	-	-	+0.3	+8.3%
etc	t	General trade	-	31.5	-	37.1	-	-	+5.6	+17.7%
ne,	Export	Triangle trade	-	7.7	-	8.5	-	-	+0.8	+11.6%
Marine, etc.	Ê	Total	-	39.2	-	45.6	-	-	+6.4	+16.5%
_		Total	-	42.5	-	49.2	-	-	+6.7	+15.9%
0) (0 S		Domestic	-	83.5	-	99.5	_	-	+16.0	+19.2%
Spare parts and others	Ex	port(General trade)	_	40.7	-	42.8	_	_	+2.1	+5.1%
S _l	Total			124.2		142.3	-		+18.1	+14.5%
		Domestic		866.5		940.9			+74.4	+8.6%
=	ort	General trade		462.1		567.8		/ [+105.7	+22.9%
Total	Export	Triangle trade		359.2		344.1	/		-15.1	-4.2%
	ندَ	Total		821.3		911.9		L	+90.6	+11.0%
		Total		1,687.8	/	1,852.8			+165.0	+9.8%

<Reference for FY2017 (The 152nd Fiscal Year)> [Non-Consolidated]

10 May 2018 SUZUKI MOTOR CORPORATION

(Billions of yen)

				FY2016		FY2017			
			April	2016 - March 2	017	April 2017 - March 2018			
				Change	Ratio		Change	Ratio	
Net Sa	les		1,687.8	+78.7	+4.9%	1,852.8	+165.0	+9.8%	
	Domestic Sale	S	866.5	+19.7	+2.3%	940.9	+74.4	+8.6%	
	Overseas Sales	S	821.3	+59.0	+7.7%	911.9	+90.6	+11.0%	
		General trade	462.1	+28.4	+6.6%	567.8	+105.7	+22.9%	
		Triangle trade	359.2	+30.6	+9.3%	344.1	-15.1	-4.2%	
Opera	ing Income		106.4	+54.6	+105.4%	124.7	+18.3	+17.2%	
	margin		(6.3%)			(6.7%)			
Ordina	ry Income		120.2	+44.0	+57.9%	137.1	+16.9	+14.1%	
	margin		(7.1%)			(7.4%)			
Net In	come		87.7	+9.1	+11.6%	104.8	+17.1	+19.6%	
	margin		(5.2%)			(5.7%)			
Genera	al View		Higher earnings of	on higher sales		Higher earnings on higher sales			
	Factors of Increa	ise	Change in sales, i	model mix	+66.9	Change in sales, r	model mix	+22.9	
			Decrease of various expenses +34.9			Effect of ForEX ra	tes	+21.6	
			Cost reduction +5.7			Cost reduction .			
Factors of change in Operating Income				Total	+107.5	Decrease of depreciation			
of cha						Total +5			
tors (Factors of Decre	ase	Effect of ForEX ra	tes	-41.9	Increase of various expenses -2			
Fac in O			Increase of depre	eciation	-8.3	Increase of R&D expenses -3			
			Increase of R&D (expenses	-2.7				
			Total -52.9						
Foreig	n Exchange				Effect			Effect	
Rates	and Effect on	USD	108 Yen	-12 Yen	-6.1	111 Yen	+3 Yen	+1.7	
	ing Income	EUR	119 Yen	-14 Yen	-13.5	130 Yen	+11 Yen	+13.6	
Capita	Expenditures	'	67.2	+1.2		53.6	-13.6		
Depre	ciation		49.2	+8.3		49.1	-0.1		
R&D Expenses			115.7	+2.7		119.3	+3.6		
Interest-Bearing Debt			496.0	+104.4		423.0	-73.0		
		Interim	17 Yen	+2 Yen		30 Yen	+13 Yen	FY 2018	
Cash Dividends per Share Year-end			Year-end 27 Yen +10 Yen			(Plan) 44 Yen	+17 Yen	(Forecast) Annual 74 Yen	
per JII	ui C	Annual	44 Yen	+12 Yen		(Plan) 74 Yen	+30 Yen	Interim 37 Yen	

^{*1. [}Consolidated], [Units (Production & Sales)], [Non-Consolidated], [Breakdown of Consolidated Net Sales], [Breakdown of Non-Consolidated Net Sales]

^{· &}quot;Change" and "Ratio" are the amounts compared to the same period of previous year.

^{*2. [}Units (Production & Sales)]

 $[\]cdot \ \, \text{Domestic production: CBU + CKD. Overseas production: Units completed at overseas factories (excluding CKD from Japan)}.$

[&]quot;Sales" means retail sales of SUZUKI brand vehicles (some are wholesale sales), Including license-built vehicles in part.

[·] FY2017 is included preliminary figures.

^{*3. [}Breakdown of Consolidated Net Sales]

[·] Units are wholesale sales based on consolidated net sales.

[·] Classification is based on the location of external customers.

North America...United States and Canada, Automobile in North America...Sales of parts and accessories, etc.

^{*4. [}Consolidated], [Units (Production & Sales)]

[•] The forecasts are based on currently available information and assumptions, contain risks and uncertainty, which do not constitute guarantees of future achievement.

[·] Please note that the future results may greatly vary by the changes of various factors.

[·] Those factors, which may influence the future results, include economic conditions and the trend of demand in major markets and the fluctuations of foreign exchange rate (mainly US dollar/Yen rate, Euro/Yen rate and Indian Rupee/Yen rate).