<Reference for FY2014 (The 149th Fiscal Year) First Nine Months> [Consolidated]

5 February 2015 SUZUKI MOTOR CORPORATION

(Billions of yen) FY2013 FY2014 Full-year forecast Previous Forecast April 2013 - December 2013 April 2014 - December 2014 April 2014 - March 2015 April 2014 Change Ratio -March 2015 Change Ratio Change Ratio 3,000.0 Net Sales +13.9% +67.3 +2.1% +252.9 +3.2% +61.7 777.9 773.8 **Domestic Sales** +28.2 +3.8% -4.1 -0.5% 1,050.0 -82.7 -7.3% 1,050.0 672.2 101.6 +12.0% -3.5% -97.5 -9.7% Suzuki brand 696.3 +74.5 -24.1 910.0 910.0 -46.3 -36.2% +24.5% 140.0 +14.8 +11.8% 140.0 **OEM** sales 81.6 +20.0 +20.9% ,950.0 Overseas Sales 297.8 224.7 369.2 +71.4 +5.5% 1,950.0 +144.4 +8.0% Operating Income +45.1% 135.2 6.3% +0.5 +0.4% +0.3 188.0 134.7 +41.8 188.0 +0.1% 6.5% 6.3% Margin 6.3% Ordinary Income 139.5 +38.2 +37.6% 144.4 +4.9 +3.5% 198.0 +0.2 +0.1% 198.0 <u>6.7</u>% 6.7% Margin 6.6% 6.6% 79.9 +70.3% Net Income 82.5 +34.1 -2.6 -3.1% 105.0 -2.5-2.3%115.0 3.5% 4.0% 3.7% Margin 3.8% Increased sales and income Unchanged General View for 2 consecutive periods Lower net income on higher sales Lower net income on higher sales earnings on Highest ever income and margin higher sales Factors of Increase Cost reduction Effect of ForEX rates +48.9 Cost reduction +16.2 +25.0 +25.0 Change in sales, model mix +40.8 Effect of ForEX rates +13.6 Effect of ForEX rates +18.0 +5.0 Cost reduction +15.3 Decrease of R&D expenses +6.7 change Decrease of various expenses +0.8 Total +105.0 Total +37.3 Total +43.0 Factors of Factors of Decrease Increase of various expenses -41.2 Change in sales, model mix Change in sales, model mix -23.7-10.7-25.0Increase of depreciation ncrease of depreciation Increase of various expenses -14.3 -11.8 -8.0 -8.0 Increase of R&D expenses ncrease of depreciation -7.7 -8.0 -8.0 crease of R&D expenses -3.0 -3.0 -63.2 Total Total -36.8 -42.7 Effect Effect (04)Effect Foreign USD 99 Yen +19 Yen 107 Yen +8 Yen 109 Yen 115 Yen 104 Yen 140 Yen 139 Yen 138 Yen EUR 132 Yen +30 Yen +8 Yen 135 Yen Exchange Rates +16.5 +3.6 +2.6 1.68 Yen +0.20 Yen 1.77 Yen +0.09 Yen 1.79 Yen 1.85 Yen +7.9 1.72 Yen and Effect on INR +10.4 +4.6 0.90 Yen -0.04 Yen 100IDR 0.94 Yen +0.09 Yen 0.87 Yen Operating Income +3.5 -1.00.91 Yen 0.92 Yen -0.6 3.20 Yen THB 3.19 Yen +0.63 Yen +3.9 3.29 Yen +0.10 Yen +0.0 3.35 Yen 3.50 Yen +0.3 152.3 132.4 200.0 230.0 Capital Expenditures +28.3 -19.9 -13.6 84.8 96.6 125.0 Depreciation Expenses +14.3 +11.8 +7.8 86.3 482.5 112.7 93.0 130.0 130.0 +2.9 R&D Expenses +7.7 -6.7456.2 217.5 Interest-bearing debt +16.3 +26.3 Operating Activities +131.3 -104.8 **Investing Activities** -167.6 -50.9+95.4 13.9 Financing Activities +22.6 -8.7 (compared (compared Cash to end of to end of Cash Balance 710.6 +49.5 770.9 +60.3 previous previous fiscal year) fiscal year) 179.9 -6.5% Sales 192.4 +29.1 +17.8% -12.5 by Business Operating Income -5.0 -4.6 +5.4 -0.4Margin 1,843.5 1,917.0 Sales +217.0 +13.3% +73.5 +4.0% results I 133.9 7.3% 133.7 7.0% Operating Income +35.1 +35.4% -0.2-0.1% Margin Operating 39.8 +6.8 +20.7% 46.1 +6.3 +15.8% Sales Operating Income 5.4 +1.3 +33.4% 6.5 +1.1 +19.7% 13.6% Margin 14.1% Areas 1.210.6 1,258.6 +79.1 +7.0% +48.0 +4.0% Sales 94.5 Operating Income 95.5 +25.9 +37.2% -1.0 -1.0% Geographical 7.9% 7.5% Margin Sales 245.0 +64.9 +36.0% 303.4 +58.4 +23.8% Operating Income -1.3 +2.0 -2.4 -1.1 Margin results by 868.4 932.3 Sales +194.7 +28.9% +63.9 +7.4% Operating Income 50.5 +29.9 +144.8% 42.4 -16.0% -8.14.5% 5.8% Margin Sales 108.2 -12.7 -10.5% 113.3 +5.1 4.7% Operating Income -0.5 -2.3 2.0 +2.5 1.8% Margin Number of 135 ± 0 131 -4 Consolidated Subsidiaries Number of Affiliates with 37 37 +1 ±0 application of equity method 58,077 Number of Employees +2,323 57,569 -508

^{*} M/C: Motorcycle A/M: Automobile M/P: Marine and Power products, etc.

<Reference for FY2014 (The 149th Fiscal Year) First Nine Months> [Units (Production & Sales)]

5 February 2015 SUZUKI MOTOR CORPORATION

(Thousand units) FY2014 first nine months FY2014 full-year forecast FY2013 first Revised units (October - December 2014) (April - December 2014) (April 2014 - March 2015) nine months (Apr.-Sep. from previous (Apr.-Dec. 2013) Change 2014) Ratio Change Ratio Change Ratio forecast Domestic -14.4% 40 +1.4% 50 +1 -6.3% Export -8 95 47 77 -19.0% 106 -21 -16.5% 30 -14.1% -18 Domestic production 134 75 42 -14.2% 117 -17 -13.0% 156 -24 -13.5% -13 (Including ATVs) (ATVs only) 9 -5.7% +35.6% -0 -3.7% North America 3 2 -17.8% +0 +7.8% 5 -0 -8.4% 4 -0 4 560 346 174 520 -40 -7.2% China -22 -11.1% Indonesia 311 149 62 -29 -31.9% 210 -101 -32.4% India 182 102 +9 +9.7% 284 +2.5% 277 +7 Others 220 131 67 -11 -13.9% 197 -23 -10.4% 1,369 807 405 -52 -11 5% 1,212 -157 -11 5% 1,587 -157 -9.0% -123 Asia Others 82 41 20 -8 -29.9% 60 -21 -26.3% 82 -21 -20.3% Overseas production 1,454 850 426 -61 -12.5% 1,276 -178 -12.2% 1,674 -178-9.6% -126 (Including ATVs) 5 (ATVs only) -17.9% -0 -0.7% -11.4% **Production Total** 1,589 925 468 -68 -12.7% 1,393 -196 -12.3% 1,830 -203 -10.0% -139 (Including ATVs) (ATVs only) 17 10 6 +0 +6.3% 16 -3.5% 20 -6.9% -1 Domestic sales 55 37 16 -1 -5.1% 52 -3 -4.7% 69 -5 -6.6% -5 36 27 Europe +116% 34 -3 -7.3% 47 -1 -11% 6 +1 North America 32 25 6 -17.6% 31 -0 -0.6% 45 +4 +9.3% China 457 287 138 -18 -11 4% 425 -31 -6.8% 297 -35.3% Indonesia -34 -42.5% 192 -105 146 46 India 276 166 91 +0 +0.4% 257 -19 -6.8% 212 200 Others 135 65 -2 -3.2% -12 -5.8% 1,242 734 340 -13.7% 1,075 -13.5% 1,447 -191 -11.7% -156 Asia -54 -167 Others 179 109 49 -15 -23.0% -22 -12.1% -21 -9.2% -12 157 206 -168 Overseas sales 1,489 895 402 -69 -14.7% 1,297 -192 -12.9% 1,745 -208 -10.7% Sales Total 1,544 932 417 -70 -14.4% 1,349 -194 -12.6% 1,814 -213 -10.5% -173 (Including ATVs) 17 11 -10.3% -1.9% 22 (ATVs only) 6 -1 16 -0 -0 -0.3% +1 465 332 173 +6.3% 506 +8.8% 665 +29 +4.5% +35 Mini vehicles +10 +41 Sub-compact and 57 36 20 +0 +0.1% 56 -2 -3.2% 75 -/1 -5.6% standard-sized vehicles 116 77 37 +6 +19.7% 114 -2 -2.0% 148 -3 -1.9% Export +2 OEM 75 +0 +0.5% 109 +25 +29.3% 142 +11 +8.2% -13 85 34 Domestic production 723 521 264 +16 +6.6% 784 +8.5% 1.030 +32 +3.2% +24 +61 (CBU) 695 496 251 +4.8% 747 +7.5% +2.0% +12 +52 981 +20 +22 Europe 124 74 25 -25 -50.2% 99 -25 -20.3% -27 -16.0% -2 144 124 196 +28.8% China 152 73 +12 +19.6% +44 Indonesia 142 84 43 -5 -10.3% 126 -16 -11.2% Thailand 41 8 -5 -39.8% 17 -24 -58.8% 827 642 301 +9.0% 943 India +25 +116 +14.0% Others 56 41 19 +7.3% 60 +4 +6.3% Asia 1,218 899 442 +28 +6.8% 1,342 +123 +10.1% 1,824 +138 +8 2% -37tomobiles Others +0 +38.5% +17.9% +60.1% +1 +0 3 +1 2 1 2 Overseas production 1,344 974 468 +3 +0.7% 1,442 +98 +7.3% 1,971 +112 -38 +6.0% **Production Total** 2.067 1.495 732 +20 +2.7% +7.7% +5.0% -14 2.227 +160 3.001 +144 Mini vehicles 452 329 185 +35 +23.4% +62 +13.7% 650 +3 +0.5% +50 514 Sub-compact and 38 56 15 -2 -10.7%53 -3 -5.1% 76 -5 -6.3% +1 standard-sized vehicles 508 367 200 726 -0.3% Domestic sales +33 +20.0% 567 +59 +11.7% -2 +51 Europe 147 97 45 -9.3% 142 -5 -3.5% 196 -9 -4.3% -4 China 121 67 +9.0% 188 +15.2% (Supplement) 164 +6 +25 123 Indonesia 78 40 -6.9% 118 -5 -4.1% Full-year sales in India are -58.3% Thailand 35 11 4 -6 15 -20 -57.7% expected to increase by 10% compared to previous fiscal year India 755 295 +27 +10.1% +98 558 854 +13.0% Others 77 55 29 +7 +16.1% 84 +9.4% 1.154 824 435 +28 1,259 +105 +91% 1,722 +126 +79% -25 Asia +6.8% 93 Others 137 53 +4.4% 145 +8 +5.8% 188 +4.1% -2 +5.0% Overseas sales 1,438 1,013 533 +25 1,546 +108 +7.5% 2,106 +125+6.3% -31 Sales Total 1,946 <u>1,</u>380 +59 +8 7% <u>2,113</u> +167 +8.6% +123 +4 5% +20 733 2,832

100

OEM Sales (Not included in figures above)

* Sales are SUZUKI brand vehicles (Including license-built vehicles in part). Overseas sales of FY 2014 include forecast in part.

-8.5%

118

+18

+18.0%

The forecasts mentioned in the "Reference [Consolidated]" and "Reference [Units (Production & Sales)]" are based on currently available information and assumptions, contain risks and uncertainty, and do not constitute guarantees of future achievement.

⁸³ Domestic production: CBU + CKD. Overseas production: Units completed at overseas factories(excluding CKD from Japan)

^{*&}quot;Change" and "Ratio" mentioned in the "Reference [Consolidated]" and "Reference [Units (Production & Sales)]" are the amounts compared to the same period of previous year.

[&]quot;General view" mentioned in the "Reference[Consolidated]" are based on the results of and after FY2003 when consolidated third quarter results were disclosed.

Please note that the future results may greatly vary by the changes of various factors. Those factors, which may influence the future results, include economic conditions and the trend of demand in major markets and the fluctuations of foreign exchange rate (mainly US dollar/Yen rate, Euro/Yen rate and Indian Rupee/Yen rate).