## FY2017 First Quarter Financial Results



World premiere at the 67th IAA Frankfurt Motor Show on 12 September 2017

# SUZUKI MOTOR CORPORATION 3 August 2017



## FY2017 First Quarter Highlights

#### **First Quarter Results**

- Oconsolidated Financial Results ··· Higher earnings and sales, the highest ever each income \*1

  Net Sales: 869.3 billion yen, +15.3% year-on-year, increased for the first time in 2 periods

  Operating Income: 85.1 billion yen, +43.8% year-on-year, increased for 6 consecutive periods
  - Ordinary Income: 99.5 billion yen, +62.4% year-on-year, increased for the first time in 2 periods
  - Net Income\*2: 65.4 billion yen, +72.4% year-on-year, increased for 2 consecutive periods
    - Increased sales...increase in automobile sales in markets including India, Japan and Europe, and increase in motorcycle sales, etc.
    - Increased income...improvement in profit in Japan, Asia, Europe, etc.
- ■Worldwide Sales Volume of Automobiles … 741 thousand units (+9.7% year-on-year), the highest sales ever\*1
  - Increase in India, Japan, Europe, Indonesia, etc.
- ■Worldwide Sales Volume of Motorcycles … 378 thousand units (+13.1% year-on-year)
  - Increase in India, Indonesia, etc.

#### **Full Year Forecasts**

- Kept unchanged from the previous forecasts
- \*1 The highest ever since disclosing first quarter financial results from FY2003
- \*2 Net income means Net income attributable to owners of the parent



## **Consolidated: Financial Summary**

# Higher earnings on higher sales the highest ever each income

(Billions of yen)		s of yen)	FY2017 3 months	FY2016 3 months	Chan <u>ge</u>		
			('17/4-6)	('16/4-6)		Ratio	
Ne	t Sa	les	869.3	754.0	+115.3	+15.3%	
	Jar	oan	266.9	250.0	+16.9	+6.8%	
		Suzuki brand	242.6	228.0	+14.6	+6.4%	
		OEM	24.3	22.0	+2.3	+10.5%	
	Ov	erseas	602.4	504.0	+98.4	+19.5%	
Оре	erati	ng Income	85.1	59.2	1.25.0	1 42 00/	
	(M	argin)	(9.8%)	(7.8%)	+25.9	+43.8%	
Ord	linar	y Income	99.5	61.3	1 20 0	1 60 40/	
	(Margin)		(11.4%)	(8.1%)	+30.2	+62.4%	
	Net income attributable to owners of the parent		65.4	38.0	+27.4	+72.4%	
	(M	argin)	(7.5%)	(5.0%)	' <b>&amp;</b> 1, T	· / <b>2</b> . 4/0	



conversion

### **Consolidated: Net Sales**

### Increase in each region and segment

(Billions	Automobile		Motorcycle		Marine & Power products, etc.		Total		of which				
of yen)	FY2017 3 months ('17/4-6)	FY2016 3 months ('16/4-6)	Change	FY2017 3 months ('17/4-6)	FY2016 3 months ('16/4-6)	Change	FY2017 3 months ('17/4-6)	FY2016 3 months ('16/4-6)	Change	FY2017 3 months ('17/4-6)	FY2016 3 months ('16/4-6)	Change	ForEX rates conversion
Japan total	257.4	241.3	+16.1	5.5	5.0	+0.5	4.0	3.7	+0.3	266.9	250.0	+16.9	•
Suzuki brand	233.1	219.3	+13.8	5.5	5.0	+0.5	4.0	3.7	+0.3	242.6	228.0	+14.6	'
OEM	24.3	22.0	+2.3							24.3	22.0	+2.3	•
Overseas total	529.9	443.1	+86.8	56.1	45.7	+10.4	16.4	15.2	+1.2	602.4	504.0	+98.4	+22.0
Europe	110.6	97.9	+12.7	14.5	12.3	+2.2	5.6	4.5	+1.1	130.7	114.7	+16.0	-0.6
N. America	0.4	0.6	-0.2	9.4	5.9	+3.5	7.3	7.4	-0.1	17.1	13.9	+3.2	+0.3
Asia	364.4	291.6	+72.8	24.9	19.6	+5.3	1.3	1.2	+0.1	390.6	312.4	+78.2	+20.7
India	276.9	216.4	+60.5	10.1	6.8	+3.3	0.1	0.1	+0.0	287.1	223.3	+63.8	+17.6
Other	87.5	75.2	+12.3	14.8	12.8	+2.0	1.2	1.1	+0.1	103.5	89.1	+14.4	+3.1
Other	54.5	53.0	+1.5	7.3	7.9	-0.6	2.2	2.1	+0.1	64.0	63.0	+1.0	+1.6
Grand total	787.3	684.4	+102.9	61.6	50.7	+10.9	20.4	18.9	+1.5	869.3	754.0	+115.3	+22.0
of which effect of ForEX rates	.l. <b>1</b> 1 a1	h America	+20.9	l Olaka a	and 0 -	+0.9			+0.2			+22.0	•

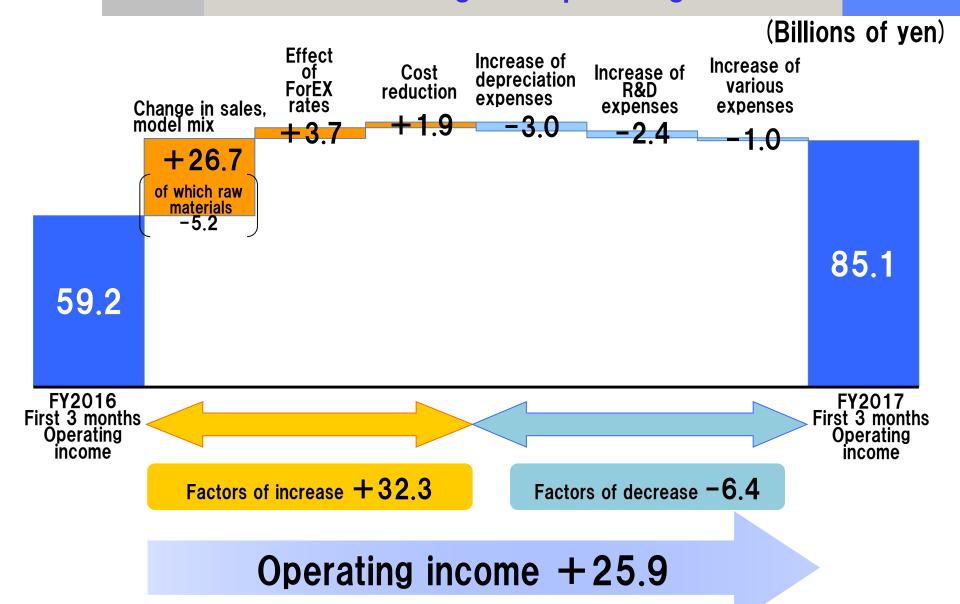
\*North America...United States and Canada

Automobile in North America···sales of parts and accessories, etc



# Consolidated: Factors of Change in Operating Income

Page5





# Consolidated: Foreign Exchange Rates

	FY2017 3 months ('17/4-6)	FY2016 3 months ('16/4-6)	Change	Effect of ForEX rates in operating income
US Dollar	111 yen	108 yen	+3 yen	+0.5bln yen
Euro	122 yen	122 yen	+0 yen	+0.1bln yen
Indian Rupee	1.74 yen	1.63 yen	+0.11 yen	+3.1bln yen
100 Indonesian Rupiah	0.84 yen	0.81 yen	+0.03 yen	+0.4bln yen
Thai Baht	3.24 yen	3.06 yen	+0.18 yen	-0.4bln yen
Other				-0.0bln yen
Total				+3.7bln yen

<sup>\*</sup> RUB +0.3bln yen, Aus. Dollar +0.2bln yen, Pak. Rupee +0.2bln yen, GB Pound -1.2bln yen, etc.

#### **Consolidated:**

# Capital Expenditures, Depreciation Expenses, R&D Expenses and Interest-Bearing Debt balance

Page7

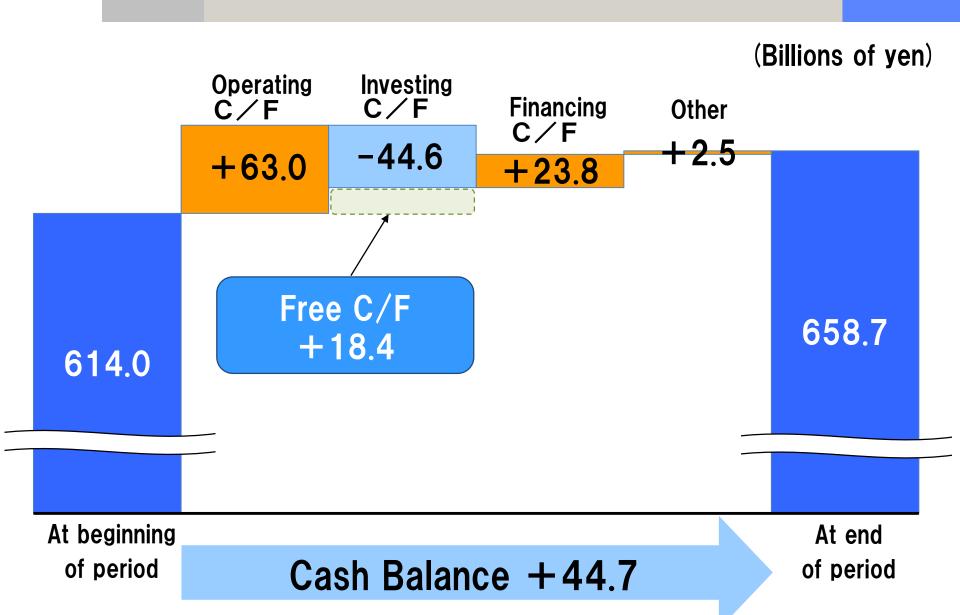
(Billions of yen)

	FY2017 3 months ('17/4-6)	FY2016 3 months ('16/4-6)	Change
(Non-consolidated)	10.1	14.5	-4.4
(Subsidiaries)	31.6	24.9	+6.7
Capital Expenditures	41.7	39.4	+2.3
Depreciation Expenses	40.2	37.2	+3.0
R&D Expenses	30.0	27.6	+2.4

	FY2017 Q1	FY2016	6 Q1	FY2016 Q4		
	('17/6)	('16/6)	Change	('17/3)	Change	
Interest-Bearing Debt balance	671.6	632.0	+39.6	639.9	+31.7	

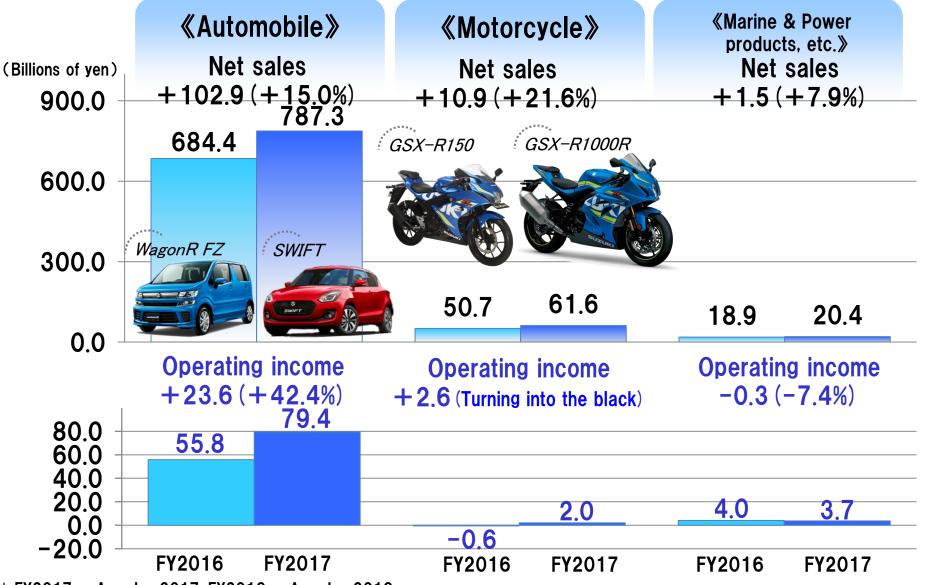


### **Consolidated: Cash Flows**





# Consolidated: Operating Results by Segment (Net sales, Operating income)



\* FY2017 ••• Apr-Jun 2017, FY2016 ••• Apr-Jun 2016



# Unveiling of New Outboard Motor DF350A

Introduction of new technologies including the contra-rotating propellers

- Flagship outboard motor that realize horsepower of 350PS, the maximum output in Suzuki's lineup
- Adopted Suzuki's first contra-rotating propellers called the Suzuki Dual Prop System
- Produced at the Toyokawa Plant in Japan, launched in the US from July, and subsequently launched globally

Main features of DF350A

#### Newly-developed maximum 350-horsepower engine

- 4,390cm<sup>3</sup> four-stroke V6-cylinder engine with high compression ratio of 12.0
- Direct Intake System, Suzuki Dual Louver System, dual injectors, and optimal combustion chamber shape

#### Suzuki Dual Prop System

- Combining of two contra-rotating propellers
   →efficiently converts engine output into forward thrust
- Smaller gear case decreases underwater resistance
  - →high running performance and directional stability

THE ULTIMATE 4-STROKE OUTBOARD





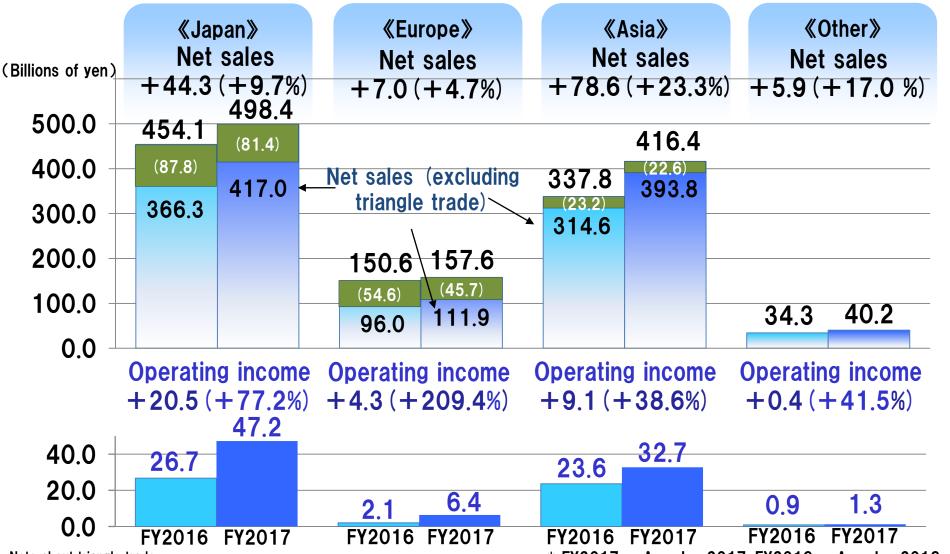
**Innovative styling** 



#### **Consolidated:**

# Operating Results by Geographic Region (Net sales, Operating income)

Page11



\* FY2017 ••• Apr-Jun 2017, FY2016 ••• Apr-Jun 2016 Conventionally, net sales of Hungary production models for European subsidiaries were eliminated as they were intraregional subsidiary trade. But because trade type was changed to triangle trade via Japan, and net sales to Japan and net sales from Japan to Europe are not eliminated, net sales of Japan and Europe are shown larger. The same trade is also applied in Asia.

#### **Consolidated:**

# Number of Consolidated Subsidiaries, Equity Method Affiliates and Employees

Page12

	FY2017 Q1	FY2016 Q1		FY2016	Q4
	('17/6)	('16/6)	Change	('17/3)	Change
Consolidated Subsidiaries	136	136	±0	136	±Ο
Equity Method Affiliates	33	33	±Ο	32	+1
Employees	64,687	62,764	+1,923	62,992	+1,695



**R&D Expenses** 

## Consolidated: Full year forecast

### Kept unchanged from the previous forecasts

+18.5

	Full Year					
	Forecast	FY 2016 Results	Change			
Net sales	3,400.0	3,169.5	+230.5			
Operating income (Margin)	240.0 (7.1%)	266.7 (8.4%)	-26.7			
Ordinary income (Margin)	255.0 (7.5%)	286.7 (9.0%)	-31.7			
Net income∗ (Margin)	145.0 (4.3%)	160.0 (5.0%)	-15.0			
Capital Expenditures	220.0	198.8	+21.2			
Depreciation Expenses	180 0	163 4	+166			

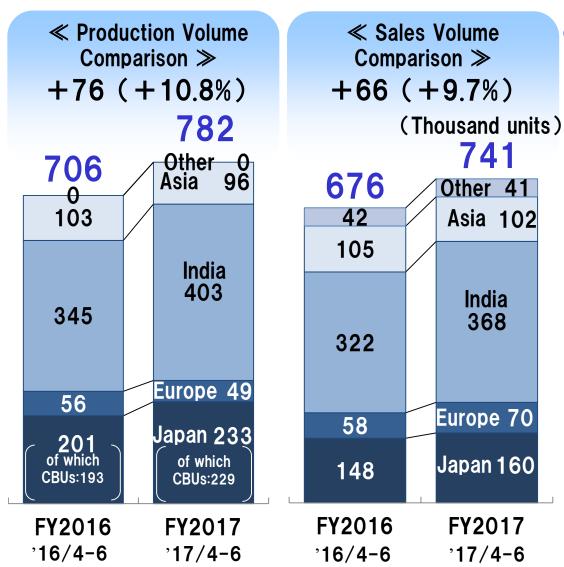
	<b>Six Months</b>		(Billions of y
Forecast	FY 2016 Results	Change	,
1,600.0	1,499.0	+101.0	106
120.0	115.5	+4.5	
(7.5%)	(7.7%)		os
125.0	121.8	+3.2	
(7.8%)	(8.1%)		•
70.0	99.9	-29.9	
(4.4%)	(6.7%)		_

\*Net income attributable to owners of the parent

≪Factors of Change in Operating Income≫						
factors of inc	rease	factors of decrease				
<b>Cost reduction</b>	+27.0	Increase of various expenses	-40.0			
Change in sales, model mix	Change in sales, model mix +22.3		-19.0			
		Increase of depreciation expenses	-17.0			
factors of increase total	+49.3	factors of decrease total	-76.0			
		Balance	-26.7			

		Full Year		Effect of ForEX rates
	Forecast	FY 2016 Results	Change	in operating income
U.S. Dollar	110 yen	108 yen	+2yen	+1.0
Euro	115 yen	119 yen	-4yen	-4.6
Indian Rupee	1.65 yen	1.63 yen	+0.02yen	+2.6
100 Indonesian Rupiah	0.85 yen	0.82 yen	+0.03yen	+1.4
Thai Baht	3.10 yen	3.08 yen	+0.02yen	-0.1
		Other		-0.3
	±0.0			

#### Production and sales volume recorded the highest ever for first quarter

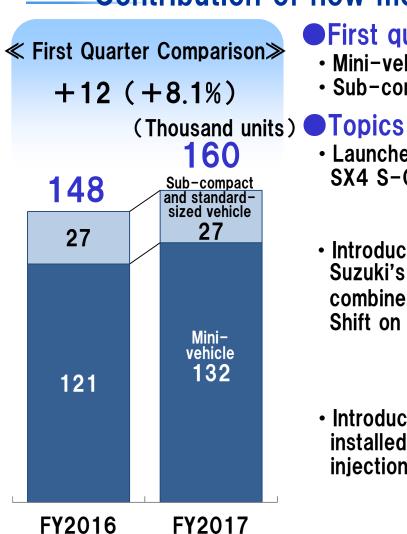


- First quarter (April June) Global sales
- Updated record-high with 741thousand units (+9.7% year-on-year)
- Japan (+8.1%),
   Europe (+19.8%), and
   India (+14.3%) increased
- Asia (excl. India) decreased by 3.6% year-on-year owing to decrease in China

# Sales Volume of Automobiles by Geographic Region (Japan)

Page 15

### Contribution of new models including WagonR and Swift



17/4-6

,16/4-6

- ■First quarter (April-June) Japan sales
  - Mini-vehicle +9.2% year-on-year
  - Sub-compact and standard +3.3%
- - Launched facelifted SX4 S-CROSS on 6 July
  - Introduced Swift installed with Suzuki's unique hybrid system that combines driving motor to Auto Gear Shift on 12 July

 Introduced Escudo compact SUV installed with 1.4L directinjection turbo engine on 26 July







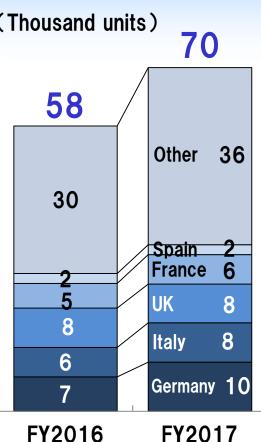


# Sales Volume of Automobiles by Geographic Region (Europe)

#### Contribution of Ignis and SX4 S-CROSS



- First quarter (April June) European sales
  - Total European sales increased by 19.8% year-on-year owing to contribution of models including the all-new Ignis and facelifted SX4 S-CROSS
  - Increase in Germany (+29.6%), Italy (+34.7%),
     France (+19.8%), and Spain (+18.1%)
  - UK decreased by 6.1% year-on-year owing to recoil reduction from last minute demand at the end of the previous fiscal year due to increase in CO2 tax



17/4-6

16/4-6







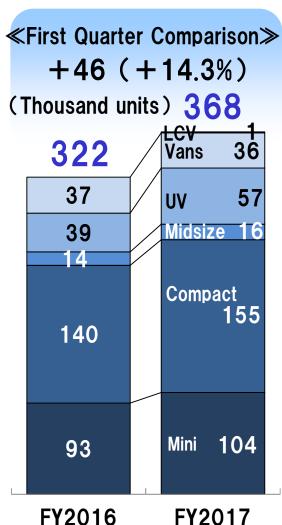
# Sales Volume of Automobiles by Geographic Region (India)





First quarter (April-June) India sales

 Although June saw impact of GST introduction from July, updated the highest ever for first quarter with 368 thousand units in April-June.



<sup>'</sup>17/4-6

16/4-6

#### Topics

- Transferred sales of Ciaz to **NEXA** channel from April
- Launched the all-new Dzire on 16 May
- Maruti Suzuki JIM (Japan-India Institute for Manufacturing), industrial training institute prepared by Suzuki in Mehsana, Gujarat of India, was approved as the first JIM by Japan's Ministry of Economy, Trade and Industry on 27 June

```
Note. Model Classification (LCV=Light Commercial Vehicles, UV=Utilities Vehicles)
   LCV
               · · · Super Carry
   Vans
               · · · Omni. Eeco
               ··· Gypsy, Ertiga, S-Cross, Vitara Brezza
   UV
   Midsize
               ··· Ciaz
               · · · Swift, Ritz, Celerio, Ignis, Baleno, Dzire
   Compact
               ··· Alto. WagonR
   Mini
```

# Sales Volume of Automobiles by Geographic Region (ASEAN)

Page 18

### Increased owing to increase in sales in Indonesia, etc.



- 38
  Other 2
  Philippines
  5
  Thailand 5

  Indonesia
  26
- FY2016 FY2017 '16/4-6 '17/4-6

- First quarter (April-June) ASEAN sales
- Indonesia increased by 12.3% year-on-year owing to contribution of all-new Ignis and increase in Ertiga, etc.





- Thailand decreased by 2.4% year-on-year owing to decrease in Swift, despite increase in Ciaz
- Philippines continues to expand with increase of 37.5% year-on-year owing to increase in Ertiga, Ciaz, etc.

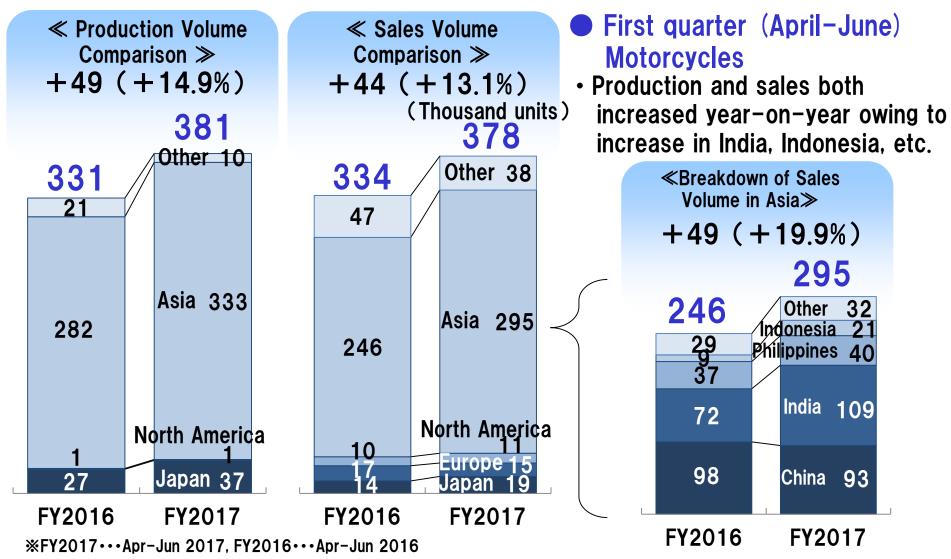






# Production and Sales Volume of Motorcycles

### Production and sales increased owing to increase in Asia





V-Strom250

# Significant Motorcycle Topics

#### ● All-new GSX-R1000

- Full-model change of supersport bike representing Suzuki launched globally from 2017
- Proved high performaces by winning Senior TT race at Isle of Man TT (June)
  - Isle of Man TT is a historic public road racing held from 1907
  - First win in nine years for GSX-R1000 since 2008
  - Win in Senior TT is first time in 13 years since 2004
- GSX-R1000R ABS was introduced in Japan as the fist Japan-spec GSX-R1000 (July)





GSX-R1000R ABS



- Adopted design that has common image throughout the series
- Full-model change of 1000cc and 650cc models, and new introduction of 250cc model

#### All-new BURGMAN 400 ABS

- 400cc luxury scooter that features comfort, power, plenty of storage space, and elegant styling
- Full-model change to be launched mainly in Europe and North America from this summer
- Launch in Japan on 4 August





# **Production and Sales: FY2017 Business Forecasts**

### Kept unchanged from the previous forecasts

	Production				Sales					
(Thousand units)	Forecast	FY2016 Results			<b>Forecast</b>	precast FY2016 Results				
	(FY2017)	(FY2016)	Change	Ratio	(FY2017)	(FY2016)	Change	Ratio		
< Automo	<automobile></automobile>									
Japan	980	871	+109	+12.6%	645	639	+6	+1.0%		
Europe	161	203	-42	-20.8%	267	245	+22	+9.1%		
Asia	2,139	1,999	+140	+7.0%	1,983	1,870	+113	+6.0%		
Other	2	1	+1	+51.3%	176	164	+12	+7.1%		
Total	3,282	3,074	+208	+6.8%	3,071	2,918	+153	+5.2%		
<motoro< td=""><td>ycle&gt;</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></motoro<>	ycle>									
Japan	158	141	+17	+12.2%	67	62	+5	+8.1%		
Europe	_	_	_	_	53	45	+8	+17.9%		
N.America	5	4	+1	+13.2%	40	32	+8	+25.5%		
Asia	1,180	1,162	+18	+1.5%	1,073	1,039	+34	+3.3%		
Other	56	63	-7	-10.9%	186	190	-4	-1.9%		
Total	1,399	1,370	+29	+2.1%	1,419	1,367	+52	+3.8%		

# FY2017 First Quarter Financial Results



SUZUKI MOTOR CORPORATION



### Caution with respect to Forward-Looking Statements

The forward-looking statements mentioned in this presentation are based on currently available information and assumptions, contain risks and uncertainty and do not constitute guarantees of future achievement.

Please note that the future results may greatly vary by the changes of various factors.

Those factors, which may influence the future results, include economic conditions and the trend of demand in major markets and the fluctuations of foreign exchange rates

(mainly U.S. dollar/Yen rate, Euro/Yen rate,

Indian Rupee/Yen rate).

[English translation from the original Japanese language document]