

Suzuki Disclosure Policy

Suzuki's basic policy on disclosure, System for Timely Disclosure and policy for constructive dialogue with shareholders are as indicated below.

1. Basic Policy on Disclosure

Through fair and efficient corporate activities, the Company aims to earn the trust of our shareholders, customers, suppliers, local communities, employees, and other stakeholders, and to make further contribution to the international community in order to continue to grow and develop as a sustainable company. To achieve this goal, the Company recognizes that continuous improvement of corporate governance is essential, and as a top priority management issue, we are actively working on various measures.

In consideration of the meaning of the respective principles of the Corporate Governance Code, the Company will make continuing efforts to ensure the rights and equality of the shareholders and the effectiveness of the Board of Directors and the Audit & Supervisory Board as well as to upgrade the internal control system. Also, in order to be trusted further by society and stakeholders, we will disclose information quickly in fair and accurate manner prescribed in laws and regulations and actively disclose information that we consider is beneficial to deepen their understanding of the Company. Thus we will further enhance the transparency of the Company.

2. System for Timely Disclosure

(1) Basic Policy for Timely Disclosure

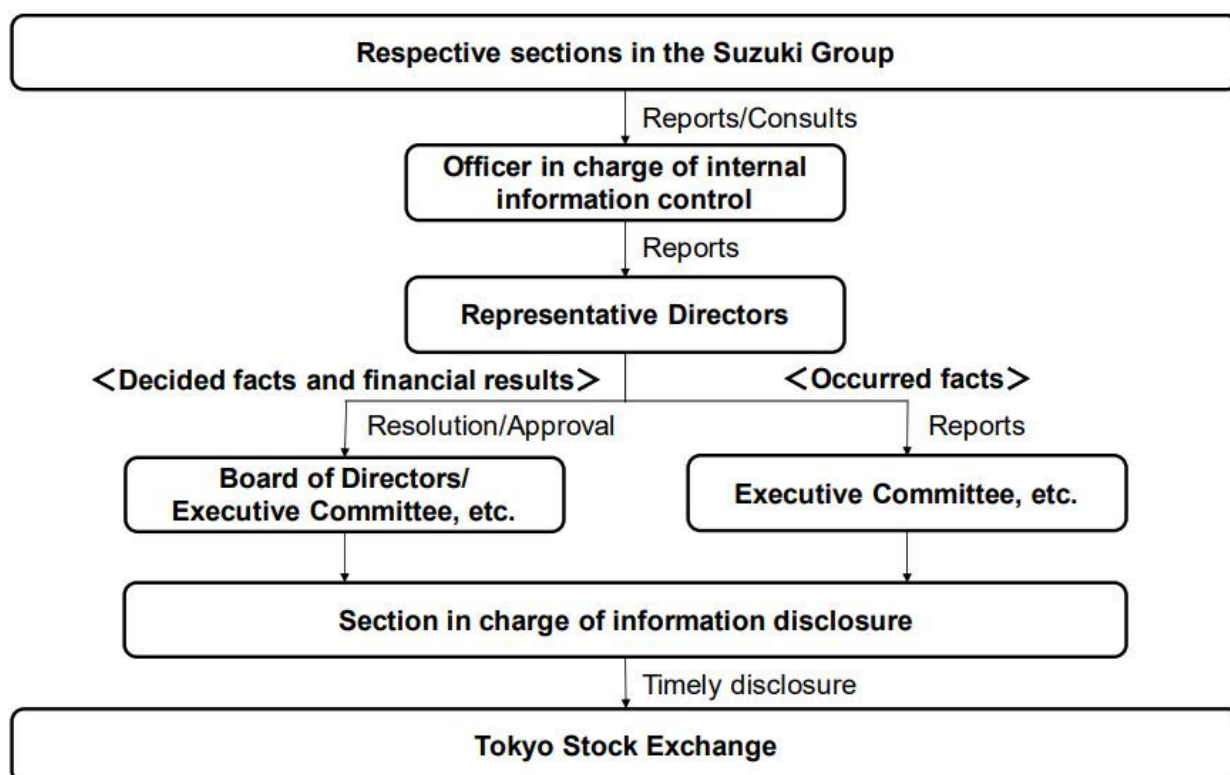
- The Company discloses information in an accurate, fair and swift manner in accordance with the securities listing regulations of the Tokyo Stock Exchange, etc. Further, the Company strives to proactively disclose information that is instrumental in understanding of the Group.
- In addition, the Company has established the "Insider Trading Management Regulations" in order to develop an internal system for timely disclosure of material facts and has made efforts to ensure the confidentiality of timely disclosure information and prevent insider trading.

(2) The Internal System for Timely Disclosure

- Information of respective sections in the Suzuki Group that may be subject to the duty of timely disclosure is collected and centrally controlled by the Company's officer in charge of internal information control.
- Judgment on whether timely disclosure should be done or not is made mainly by the Company's officer in charge of internal information control in accordance with the securities listing regulations, etc.
- The Company's officer in charge of internal information control makes a report to the Representative Director without delay. The section in charge of information

disclosure promptly makes timely disclosure after resolution/approval at a meeting of the Board of Directors or of the Executive Committee, etc. with respect to decided facts and financial results or after reporting to the Executive Committee, etc. with respect to occurred facts.

System for Timely Disclosure



3. Policy for constructive dialogue with shareholders

In the belief that understanding the interests and concerns of the shareholders through constructive dialogues from a mid- and long-term perspective will contribute to the Company's sustainable growth and the mid- and long-term enhancement of corporate value, the Company is striving to promote dialogue with the shareholders. The followings are the policies for advancing constructive dialogues with the shareholders.

(1) IR organization

- The director in charge of IR is stationed in Tokyo, and a group in charge is set up as a contact point for IR coverage. In order to support IR activities in Tokyo, a group has been appointed in the head office to prepare disclosure materials such as financial results and IR materials.
- Dialogues with the Company's shareholders, etc. will be advanced within a reasonable scope in consideration of requests of the shareholders and main

matters that they are interested in. In principle, this duty will be executed within a reasonable scale by Directors or managers in senior positions who have ample knowledge and experience to make proper explanations.

(2) Interdivisional cooperation

- The IR contact group in Tokyo and the IR support group in the head office will cooperate with related departments. The two departments will discuss and share the views in advance based on the theme of dialogue with shareholders, etc. Depending on the theme, related departments also attend meetings.

(3) Measure of dialogue

- In addition to individual interviews, the Company will hold quarterly financial results briefings for securities companies' analysts and institutional investors; investors' conferences at home and abroad, IR events (including new car presentation, business briefing sessions and technologies briefing sessions) when the need arises. In parallel, we intend to upgrade IR-related materials that are posted on the Company's homepage (including English version).

(4) Feedback

- Opinions, interests, concerns and others, obtained from meetings with the Company's shareholders, etc. will be reported to the top management appropriately, and will be utilized for a sustainable growth and the mid-and long-term enhancement of the corporate value.

(5) Measures to control insider information

- The Company ensures thorough control of insider information in order to prevent leakage of information.
- The Company will arrange a month or so length silent period prior to the announcement of financial results in order to limit dialogues with the Company's shareholders, etc. regarding information on financial results.
- Multiple staffers will be involved when dialoguing with the Company's shareholders, etc. in principle from the viewpoint of mutual monitoring.

(6) Fair information disclosure

- The company, upon disclosure of information to the relevant parties such as investors and securities companies' analysts, will comply with "Fair Disclosure Rules" in the Financial Instruments and Exchange Act.